

hit two

vessels,

BUSINESS OECD budget crisis says Iraq looms

No. 29,502

lrag said its airforce hit two "naval targets" in the Gulf, one of them "very large" - the term it often uses to refer to oil tankers.

A military communique said the very large target was hit and left in flames south of Iran's Kharg Island oil terminal. A later communique said a second target, described as "small," was destroyed by Iraqi air-craft in the Gulf. Iraq never names els it claims to have hit.

Shipping sources in the Gulf could not confirm a new attack on shipping in the area. They had heard no distress calls or other re-ports of vessels in difficulties.

Israell crisis

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10 5.7

A crisis loomed over the Israeli Government after a junior coalition partner threatened to withdraw. Page 3

Italian director held

The managing director of Italstat, the Italian state construction group, was arrested on fraud charges while in hospital after an operation.

González victory

Prime Minister Felipe González of Spain emerged triumphant at the end of a national congress of his ruling Socialist Party after winning support for his economic policies and decision to keep Spain in Nato.

India poll forecast

An opinion poll forecast Prime Minister Rajiv Gandhi's Congress (1) Party would resume power with a landslide victory in India's elections on December 24.

Gdansk demo Police used smoke canisters and ty in Gdansk as they tried to march to a monument honouring shinward

THE ORGANISATION for Econom ic Co-operation and Development (OECD) is in danger of ending the year without having received ap proval for its 1985 hudget. Page 3 URUGUAY'S leading commercial bank creditors agreed to defer re-payment of \$120m of debt due in the next six months, to give the new

with the IMF. Page 2 CURRENCIES traded quietly in the European Monetary System last week as volume declined ahead of

EMS - Dec 14 1984

225% Grid

ECU Divergenc

Page 3 Christmas and the new year. The Belgian franc remained the weak-

est member but was comfortably placed within its divergence limit and seemed unaffected by recent calls for the abolition of Belgium's two-tier currency system. The D-Mark lost ground against the dollar, with the latter boosted by end-ofyear demand. Trading was compar-

atively thin and sporadic, however, with many commercial banks and

institutions having already withflares to disperse supporters of the institutions having alree banned Polish trade union Solidari- drawn from the market. The chart shows the two constraints on European Monetary Sustem

Instructer a personal message from ever, that the formal talks between President Konstantin Chernenko Mrs Thatcher and Sir Geoffrey which, according to British sources, Howe, the UK Foreign Secretary, spelt out what Moscow regards as and on the Soviet side, Mr Gorba-its "positive attitude" to East-West chev, Mr Leonid Zamyatin, the cen-relations in general and to the trai committee's foreign policy **BAT confirms** £665m bid for Government time to make a deal

Hambro Life

BY ERIC SHORT IN LONDON

BY DAVID BUCHAN IN LONDON

EAST AND West approach next

month's re-opening of arms control

talks in Geneva "positively and sin-cerely" Mrs Margaret Thatcher, Britain's Prime Minister, and Mr

Mikhail Gorbachev, the ranking No 2 Soviet Polithuro member, assured

each other in nearly three hours of talks yesterday.

Mr Gorbachev delivered to Mrs

Thatcher a personal message from

BAT INDUSTRIES, the tobaccocentrated almost exclusively on selling life and individual pension based UK conglomerate, has confirmed its intention to become a contracts based on unit trusts and force in the financial services marother unitised funds through its ket with a £665m (\$798m) agreed bid for Hambro Life Assurance, Britain's largest unit linked-life 3,000-strong sales force.

arms control.

BAT has secured not only the ser-vices of Mr Mark Weinberg, who built up the company, with a five-year contract, but the rest of the Mr Patrick Sheeby, BAT's chairman said that the group "would move more deeply into financial re-lated services both in the UK and successful management team: Mr Syd Lipworth, his deputy Mr Joel Joffe, Mr Mike Wilson and Mr Sanoverseas" and that the proposed ac-quisition of Hambro Life "marks dy Leitch; on three-year contracts. Mr Weinberg and Mr Lipworth join the second step in our carefully the main BAT board.

lanned strategy." It follows its £968m acquisition of The combination of Hambro Life with the life and pensions operation the composite insurance group, Eagle Star Holdings, at the beginof Eagle Star will produce a new entrant in the top five UK life groups. Hambro Life is a dominant force in the linked life market and has an According to Mr Sheehy, BAT embryo financial services operawants to develop "the provision of services to individual consumers as tion. Its unit trust subsidiary, Allied a main thrust of its financial ser-Hambro, is prominent in the unit

trust field, while its subsidiary, BAT is offering 550p each in cash Dunbar, provides a banking operafor the 120.7m shares of Hambro Life, with the alternative of short-Eagle Star is important in the

ields of company pension schemes and associated pension investment management services. Its other main pillar is the endowment mort-servation only. term loan notes or 12% per cent Un-secured Loan Stock 2003/08. Hambro Life's shares were suspended on Thursday at 498p and the compa-ny will seek a restoration of its quogage business generated by strong building society contacts. Eagle

tation this morning. The hid is virtually assured of building society contacts. Eagle Star's general insurance operations include a big motor insurance port-rand also warned Col Muammer success, with BAT holding or hav-

forthcoming U.S.-Soviet meeting in spokesman, and Mr Alexandr Ya-Geneva in particular. kovlev, director of the Foreign Af-Virtually all of the meeting, fairs Institute at the Moscow strategic defence *star wars* initiawhich followed lunch at Chequers -Academy of Sciences, were not a the British Prime Minister's official country residence - for Mr Gorba-

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Monday December 17 1984

bargaining session. Both sides stated their basic attichev and his high-powered Soviet parliamentary delegation, was fo-cused on East-West relations and tudes to arms control and East-West relations, with Mrs Thatcher making a strong pitch on the "sin-cerity of Britain, Nsto, and not least British sources stressed, howthe U.S. in wanting arms control ever, that the formal talks between

warns

system

over-armament."

Foreign Minister.

nuclear strike force.

By David Marsh in Paris

agreements," according to British SOUTCES. Mr Gorbachev apparently re-Mr Gorbacnev apparently re-vealed no changes in Soviet arms the first business call of his trip to control thinking, because, as Brit-ish officials stressed, it was not e thank the Scottish-hased engineer-

Mitterrand

U.S. over

'star wars'

PRESIDENT François Mitterrand

of France last night spoke out

against the military use of space, declaring that U.S. ideas for a "star

wars" defence system against So-

viet nuclear missiles amounted to

The president's warning was in-tended to restate France's strong

views over President Ronald Rea-

gan's space initiative, ahead of next

month's resumption of disarma-

ment talks between Mr George Schultz, the U.S. Secretary of State

and Mr Andrei Gromyko, the Soviet

French ministers have been cam-

paign against "star wars" proposals

for several months, above all be-

cause they could endanger the cred-

ibility of France's relatively small

This is the first time, however

that the president has publicly

He repeated his suggestion made

in a speech in the Hague earlier

In an bour-long television inter-

voiced such strong opposition.

Gorbachev affirms positive approach to arms talks

tives, however, which are known to worry the Soviet Union were touched upon, as was the issue of

terrent. The Soviet position is thet British and French nuclear weapons should be counted along with U.S. medium-range missiles in Europe in any agreement.

Significantly, Mr Gorbachev paid

ing company for its defiance of atthe independent British nuclear de-

tions

ing company for its definance of at-tempted U.S. sanctions in 1982 and its delivery of U.S.-designed turbine generators to the controversial trans-Siberian gas pipeline. After Mr Gorbachev's visit to his company office, Mr Allan Gormly, the John Brown group chairman, quoted the Soviet leader as saying the Russians "were pleased that we the Russians "were pleased that we

had stuck to our contractual obliga-With UK Government backing,

D 8523 B

John Brown in line with other companies in France, West Germany and Italy, fulfilled its Soviet pipe-

Reagan faces rebellion over defence cuts

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan apfence cuts to help to reduce the U.S.

hle to reach his goal of halving the deficit to about \$100bn in the fiscal

year 1988 without raising taxes. In the lengthy budget negotia-tions due to continue this week Mr Reagan is nevertheless once again siding with Mr Caspar Weinberger, the Defence Secretary. Mr Wein berger has come only a short way to meet the demands of Mr David Stockman, the budget director, and other senior Cabinet members, that he accept substantial defence re-

Mr Stockman has called for cuts in projected defence spending of \$8bn in fiscal 1986, which begins next October, \$20bn in fiscal 1987 and \$30bn in fiscal 1988. Mr Weinberger has responded with a "final offer" of \$6bn next year, \$7bn in 1987 and \$6bn in 1988.

The gap is far wider over spending authorisations, which included sums earmarked for future years, and which Mr Stockman wants to slash by a total of \$121bn over the

year won by the Pentagon in Mr Reagan's first term in the White

Mr Reagan, however, is reported to be adamant that defence spending should continue to rise at nearly the same rapid rate as it has in the lation to flee from the inner areas. past four years. Throughout his presidency so far, Mr Reagan has consistently hacked Mr Weinberger in the annual spending battles. This time, Mr Reagan is also conis believed to be the world's biggest

the Soviet Foreign Minister, in

Geneva. At the weekend, however, Senator Robert Dole, the new Senate Re-publican majority leader, said that he is to see Mr Weinberger this week to "tell him flat out that he does not have any votes."

Politicians, seeking votes for next week's general election, got into the act. The start of the operation was delayed until the arrival of Mr Arjun Singh, Chief Minister of Mad-

industrial disaster. There were over 5,000 gas masks ready for emergen-

Police forced back the crowd, in-

cluding demonstrators shouting

Falkland Islands: a

Hong Kong, Page 17

Pesticides

production

restarted

at **Bhopal**

By John Eillot in New Deihi

PRODUCTION of pesticides at

Union Carbide's plant in Bhopal,

central India, was successfully re-started yesterday, indicating that the emergency over the lethal gas should be over by Wednesday after-

Today's experience has shown

that the chance of a (new) leak was

much less than was thought a week ago," Dr. Srinivasan Varadarajan, director of India's council of scien-tific and industrial research, who

heads the Bhopal emergency team,

Since a gas leak at the plant two weeks ago killed more than 2,000 people the city population has been on the verge of panic over the threat from 15 tons of lethal methyl isocyanate (MIC) still stored in un-

Three tons were safely turned in-

to the company's Sevin pesticide yesterday in what the Indian au-thorities had duhbed "Operation

Helicopters and aircraft sprayed

neutralising water on the plant and

on a protective sackcloth wall built

around its perimeter. The killer gas leaked two weeks earlier while the plant was shut

down because of a lack of orders for

pesticides. In theory, at least, there

was less danger yesterday, when

plant

said.

Faith.

derground tanks.

solution made in

Leading congressional Republi pears to be on a collision course with Congress and most of his staunchest Republican allies, be-cause of his refusal to make big de-mentally shifted and now favours a slowdown in defence spending. budget deficit. Many of Mr Reagan's congressional supporters have warned him that his stand will make it impossional supporters have been against the average 9 per cent a

production was in progress, hut fear of another accident prompted tens of thousands of the city's 1m popuwhere 500,000 of them live. Curiosity overcame fear for several hundred who jostied around the plant gates, able to see nothing of the chemical process, but awed hy the latest development in what

cerned thet substantial defence cuts would be interpreted by Moscow as a sign of weakness on the eve of next month's resumption of arms control talks between Mr Shultz and Mr Andrel Gromyko,

"Down with Reagan and the CLA," when they moved too close to the factory gate.

workers killed in riots in 1970. Page 3 . .

ight cou Karachi clamodown

More than 100 Pakistani political activists went into hiding as troops appeared on Karachi streets to en-sure peace during a controversial national referendum on Wednesday.

Islamic protest

Syria and Iran led a move protest-ing against the presence of an Egyptian delegation at a ministerial meeting of the Islamic Conference Organisation opening in the North Yemen capital tomorrow.

France tightens net

France is increasing naval action against illegal fishing in its waters by Spanish trawlers. It claims to have recorded 1,195 violations by Spanish vessels last year.

Yacht capsizes

The French trimaran Medecins Sans Frontier capsized during the transatlantic Columbus Route race and a U.S. Coast Guard plane saw four of its five crew on the vessel's hull. A Japanese ship was heading for the scene.

U.S. 'misslie plan'

The Soviet army newspaper Kras-naya Zvezda said the U.S. planned to deploy Pershing missiles in Pa-kistan, close to the southern border of the Soviet Union.

Moscow visit

Ethiopian leader Mengistu Haile Mariam arrived in Moscow on a previously unannounced visit, Tass said.

Davis Cup

Sweden took a 2-0 lead over the Stockholm. Mats Wilander beat Jimmy Connors 6-1, 6-3, 6-3 and Henrik Sundstrom beat John McEnroe 13-11, 6-4, 6-3.

on European Monetary System ex-change rates. The upper grid, based on the weakest currency in the sys-tem, defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each curren-cy's divergence from its "central rate" against the European Curren-cy Unit (ECU), itself a basket of Eu-ropean currencies. opean currencies. GATT censured the U.S. for acting

beyond its powers in forcing Third World countries to renegotiate textile agreements to their detriment.

Page 18 WORLD OIL prices are set to continue their steep decline according to a study by British stockbrokers Simon & Coates. Page 7.

DUNLOP of the UK agreed to sell a quarter of its 40 per cent stake in Dunkop India to two Indian businessmen, after months of debate over whether to dispose of all of it. Page 21.

WESTERN UNIONS 8,000 unionised workers are expected to vote this week on a pay concession pack-age which is understood to include a 10 per cent pay cut in return for a

possible future equity stake in the financially-troubled U.S. telecommunications group. Page 2. MGM/UA Entertainment of the

cent of MGM/UA Home Entertainment group it does not own for \$126m. Page 21

division. Page 21

U.S. in the Davis Cop tennis final in

ing irrevocable undertakings equity.

ning of this year.

vices activities.

since its launch in 1971. It has con-

Hambro Life has made itself a force in the life and individual pen-sions field in just over a decade

U.S. plans to re-acquire the 15 per

ITT, U.S.-based conglomerate, suspended three public relations offi-cials and began investigating claims that insiders leaked adverse

information to the press. Page 21 pace next year. ARMCO, diversified U.S. steel and oilfield equipment group, is close to competing the sale of its domestic and international commercial fi-

committee, said: "Output appears to have stabilised at the fairly steady nance and leasing operations, part increase seen over the past few of its loss-making financial services months, although growth is likely to be rather slower than in the ear-lier part of the year."

We apologise for any typographical errors in this edition resulting from showed that order books had imaction by the National Graphical Association and Sogat members in

toho and a thriving house insurance Gadaffi, the Libyan leader, about 38.5 per cent of Hambro Life's operation.

BAT is forming an operating Charterhouse J. Rothschild, the group, BAT Financial Services, merchant banking group which which will hold the shares of Eagle failed in an attempt earlier this Star and Hambro Life. The two

year to merge with Hambro Life, has sold 19m of its shares and pledged the remaining 11m of its 24.8 per cent holding, providing it with a £40m profit on the deal am not so keen on a great integrat-Guardian Royal Exchange has ed affair." sold its 10.2 per cent stake held by Mr We

sold its 10.2 per cent stake held by Mr Weinberg regards joining its life fund, taking the Unsecured BAT as the "perfect solution" to the Loan Stock option for tax reasons uncertainty facing the company's and thus securing a £27m profit on future. As long as there was a quarter of the company's equity on the

The dilemmas that lie ahead.

Page 17

encroaching into southern Chad. He acknowledged, however, that French soldiers would not attempt

to drive out Libyans still occupying parts of the north of the country, in contradiction of a troop disengagement accord worked out between Paris and Tripoli in September. On EEC matters M Mitterrand urged efforts to boost the Community's political unity and came out

strongly in favour of the accession of Spain and Portugal in January 1986. Although he recognised that

managing the Community would become more difficult as it grew Continued on Page 18 larger, be said membership by the

Continued on Page 18

UK manufacturers see no sign of recession as orders improve

BY MAX WILKINSON, ECONOMICS CORRESPONDENT, IN LONDON

BRITISH INDUSTRY'S orders falling off in the previous three CBI predicted, and that this sector books have improved significantly months (September to November). should achieve relatively higher since the early autumn and manu-it also indicated that export order growth than the consumer and inbooks had become fatter than they facturers see no indication of a fall were in the late summer and auin demand before next spring, according to the latest survey by the tumn. Confederation of British Industry, The

continue at about the same rate the employers' organisation. during the next four months as in The December industrial trends the summer. It also points out, howinquiry will be welcomed in London ever, that recent revisions to official statistics for manufacturing producas confirmation of the Govern-ment's view that the economy will tion have given a better picture for continue to grow at a fairly steady

Mr David Wigglesworth, chairman of the CBI's economic situation cial date.

The survey of 1,544 companies surveys than to figures from the Central Statistical Office.

The CBI comments: "The reviproved significantly since the early automn and thet prospects for out-put had also recovered after some sector has been recovering, as the

termediate goods sectors." The December survey did sug-

gest, however, that inflationary pressure may be building up. The proportion of companies expecting to increase their prices in the next four months rose in December to a balance of 39 per cent.

That balance (the percentage expecting a rise minus the percer

cent

On orders, the balance reporting below normal order books was 9 per cent, a significant improvement

compared with the October figure of 17 per cent and about the same to give more weight to the CBI's as the replies in the late spring and summer.

Replies on export order books showed a similar pattern, with a balance of 7 per cent reporting or-

apital Markets 19, 20 17 17 18 ard	Banking: West Germany's electronic revolution 9 Management: how Nissan went American 10	The Falklands: a solut
nd Matters	Scotland: an industrial survey11–14	Lombard: European grossought by Fed

ders as below normal. tax . 16

wth

next three hudget years. In recent days, Cabinet members

Congress.

such as Mr Donald Regan, the Treasury Secretary, Mr Georg Shultz, the Secretary of State, and Mr Malcolm Baldrige, the Commerce Secretary, as well as all the most important Republican leaders on Capitol Hill, have warned Mr Reagan that be will have to make substantial defence cuts if he is to have any hope of getting sharp and unpopu-

"The world isn't going to come to hya Pradesh state, whose politica an end, we're not going to collapse future hangs in the halance. if we take some more out of de-fence," Mr Dole said. Mr Singh said he would remain Other traditionally pro-defence in the plant until the neutralisation Republicans are drumming home the same message. Mr Trent Lott, an up-and-coming right-wing Republican congressman from Mis-when the storage tank was press The higgest risk yesterday, according to Dr Varadarajan, was when the storage tank was pressusissippl says quite simply that the rised with nitrogen gas in a 35-mi-"numbers from defence are not nute operation, but that went off enough." without mishan. Mr Dick Cheney, of Wyoming, Call for tighter controls expected, lar domestic spending cuts through **Continued on Page 18**

Page 4

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange BARCLAYS BANK PLC

Issue by

Barclays Bank International Limited ("the Company"), to be renamed Barclays Bank PLC,

£59,035,172 8¼ per cont. Unsecured Capital Loan Stock 1986/93 £100,000,000 16 per cent. Unsecured Capital Loan Stock 2002/07 £150,000,000 12 per cent. Unsecured Capital Loan Stock 2010

(together "the New Loan Stocks") in exchange for the cancellation of the existing 8% per cent. Unsecured Loan Stock 1986/93, 16 per cent. Unsecured Capital Loan Stock 2002/07 and 12 per cent. Unsecured Capital Loan Stock 2010 (together "the Old Loan Stocks") of Barciays Bank PLC ("Barciays").

Proposals for the reorganisation of the Barclays Group were approved by stockholders of Barclays at meetings held on 2nd November, 1983. Subsequently, the reorganisation proposals relating to the transfer of the business undertaking of Barclays to the Company (other than Barclays' shares in the Company) were enacted in the Barclays Bank Act 1984. The reorganisation of the Barclays Group will take effect from 1st January, 1985. As part of the reorganisation the Company will re-register as a public company and change its name to Barclays Bank PLC and Barclays will change its name to Barclays PLC.

In order to provide for the position of the bolders of the outstanding Old Loan Stocks, the Old Loan Stocks are to be cancelled on 31st December, 1984 in exchange for the issue by the Company on 1st January, 1985 of corresponding amounts of the New Loan Stocks, carrying the same terms as to interest and maturity.

Application has been made to the Council of The Stock Exchange for the whole of the New Loan Stocks to be admitted to the Official List.

Dealings in the Old Loan Stocks are expected to cease on 31st December, 1984. Remittances for the amounts of accrued interest on the Old Loan Stocks up to and including 31st December, 1984 will be despatched on or before that date. Interest on the New Loan Stocks will accrue from and including 1st January, 1985 and dealings in the New Loan Stocks are expected to commence on 2nd January, 1985.

Certificates for the cancelled Old Loan Stocks will be treated from 1st January, 1985 as valid documents of title in respect of the New Loan Stocks. Holders of the New Loan Stocks will, however, be entitled to receive fresh certificates from 1st February, 1985 upon application to Barclays Bank PLC, Registration Department, Radbroke Hall, Knutsford, Cheshire WA16 9EU and against surrender of their existing certificates.

Particulars of the New Loan Stocks are available in the Extel Statistical Services and copies of the particulars may be obtained during usual business hours on any weekday, Saturdays and public holidays excepted, up to and including 9th January, 1985 from:--

Barclays Merchant Bank Limited,	Pember & Boyle,
15/16 Gracechurch Street,	30 Finsbury Circus
London EC3V 0BA.	London EC2P 2HB.
17th December, 1984	

Barclays Bank PLC is registered in England No. 48839 Barclays Bank International Limited is registered in England No. 1026167

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the FT reading room in London. _ CONTENTS International 2,3 Eurob Companies 21 Int. C Companies 22 Lomb Men a

tion . 17 . 17

surveys have been constistently more optimistic about the state of manufacturing industry than offi-Many economists, including those at the Treasury, were inclined

The CBI says it expects growth to

expecting a fall) compares with on-ly 21 per cent in June, but is still bethe earlier part of the year than expecting a fall) compares with on-they showed initially. If year the CBI's low the January figure of 45 per

Bank für Gemeinwirtschaft Aktiengesellschaft

Deutsche Genossenschaftsbank

Deutsche Siedlungs- und-

Bankhaus Hermann Lampe

B. Metzler seel. Sohn & Co.

Westdeutsche Landesbank

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Bayerische Vereinsbank Aktiengesellschaft

Commerzbank

DG BANK

DSL Bank

Aktiengesellschaft

Landesrentenbank

Trinkaus & Burkhardt

Girozentrale

Al-Mal Group

Bangue Indosuez



2

New Issue

The Council of Europe Resettlement Fund for National Refugees and Over-Population in Europe

Berliner Handels- und Frankfurter Bank

Fonds de Réétablissement du Conseil de l'Europe pour les Réfugiés Nationaux et les Excédents de Population en Europe Strasbourg/Paris

DM 200,000,000

71/2% Bearer Bonds of 1984 (91-94)

Allgemeine Elsässische Bankgesellschaft Bayerische Hypotheken- und Wechsel-Bank Akbengesellschaft Berliner Bank Aktiengesellschaft Delbrück & Co Deutsche Girozentrale - Deutsche Kommunalbank-

Georg Hauck & Sohn Bankiers Kommanditgesellschaft auf Aktien Landesbank Rheinland-Pfalz – Girozentrale – Norddeutsche Landesbank Girozentrale Vereins- und Westbank Aktiengesellschaft

Banca del Gottardo

à Luxembourg S.A.

Arab Banking Corporation -Daus & Co. GmbH Bayerische Landesbank Cirozentrale Bankhaus Gebrüder Bethmann Deutsche Bank Aktiengesellschaft Dresdner Bank Aktiengesellschaft Hessische Landesbank - Girozentrale -Merck, Finck & Co. Sal. Oppenheim jr. & Cie. M.M. Warburg-Brinckmann, Wirtz & Co. Westfalenbank Aktiengesellschaft

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Hill Samuel & Co. Limited Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

The Industrial Bank of Japan Kredietbank International Group (Luxembourg) S.A. Pierson, Heldring & Pierson N.V. Société Générale Swiss Bank Corporation International Limited



Financial Times Monday December 17 1984

Uruguay creditors defer

\$120m debt repayment

OVERSEAS NEWS

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

Thatcher leaves for round the world trip

By Margaret von Hattem

MRS MARGARET THATCHER. eccompanied by Sir Geoffrey Howe, the Foreign Secretary, leaves Britain this afternoon for a six-day round the world trip which includes visits to Peking. Hong Kong and the U.S. The party will arrive in Peking on Tuesday night. The following day Mrs Thatcher will

sign the agreement under which the sovereignty of Hong Kong will revert to China on July 1, 1997 Mrs Thatcher will meet Deng Xiaoping, Premier Zhao Ziyang and other Chinese leaders for talks on East-West relations and trade, in particular the Guang Dong noclear project, in which negotiations for Britisb involvement are well under way, ment are well under way. In an interview with tha New China News Agency, published yeslerday, Mrs Thatcher said Britain was also anxious to discuss the steps necessary to enable Hong Kong to continue its mile in intermetional forums. its role in international forums such as the General Agreement on Tariffs and Trade and the Multi-Fibre Arrangement. In Hong Kong on Thursday, Ars Thatcher will address a joint session of the colony's executive and legislative coun-

cils and will bold a press con-ference on Friday before flying, via Guam and Honolulu, to the After breakfast on Saturday morning with Mr George Bush, the U.S. Vice-President, she will meet President Reagan at Camp

David for talks which are ex-pected to centre on arms control and disarmament. Mrs Thatcher will round off her tour with a Press conference in Washington on Saturday afternoon and will return to Britain — having logged 54 hours' flying time in six days— on Sunday afternoon.

URUGUAY'S leading commer- Latin American loans. cial hank creditors have agreed to defer temporarily repament of some \$120m (fluQm) in dett falling due during tha first half of next year, Citibank announ-ced in New York over the procland weekend The deferral is designed to

were selected because of the size of their existing loan com-mitmen's to Columbia and comgive the new government of Sr Julio Sanguinetti time to reach agreement with the Inter-national Monetary Fund on prise: Bank of America, Bank of Tokyo, Bankers Trust, Bar-clays, Bonque Paribas, Chase Manhattan, Chemical, Citibank, Industrial Bank of Japan, Manueconomic stablisation measures and to negotiate a permanent rescheduling arrangement with commercial bank creditors. facturers Hannver, Midland, and Royal Bank of Canada. The

seven-bank advisory chaired by Citibank, spearbeads negotiations group, which with Uruguay, bas now telexed all the country's 80 creditor banks inviting them to agree to the temporary deferral.

This should cause few prob This should cause few prob-lems since Uruguay has serviced promptly its previous \$869m rescheduling package agreed in July last year. It has told its creditor banks it intends to remain current with interest payments as the fall due.
Colombia bas begun informal

ing any IMF loans and relies beavily on World Bank finance. New money loans from banks next year would be designed to soundings with a group of .12 leading creditor banks on ways to meet a commercial bank financing requirement expected finance energy-sector projects, particularly in the coal sector to total some \$700m in 1985. Bankers say that Colombia,

hich has large export potenwhich has a total debt of some \$11bn and gross reserves of tial. \$1.5bn, still wants to avoid a formal rescheduling, but needs **Reuter** reports from Quito: The steering committee of Ecuador's creditor banks has agreed to reschedule about \$4.8bn of public sector foreign co-ordinated approach to the

raising of new money because of the generally pcor climate for

BELIZE CITY—Belize's Prime Minister-elect, Mr Manuel Esquivel, has pledged to open rather than issues. Mr Esquivel. 44, made clear be had no intention of introducing profound changes that would alter the his sparsely-popolated country to foreign investors and has status of Belize as a haven of stability in turbulent Central called for closer economic ties despite a clam on its hy neighbouring with the U.S. America territory

sectors.

"We will pursue a very aggressive policy of seeking foreign investment," Mr. Esqui-vel told his first press confer-Guatemala. After the former colony of British Honduras became inde-pendent on September 21, 1981. ence since his conservative United Democratic Party (UDP) Britain left a 1,800-strong military garrison in Belize to deter Gnatemala's military rulers from won a landslide victory in elec-tions here on Friday-the first since Belize became indepensending troops across the border to enforce the century-old claim, dent from Britain in 1981.

Taking 21 of 28 seats in the Belize legislature, the UDP in-flicted a crushing defeat on the People's United Party (PUP) of the British military garrison," Mr Equivel said. "We will da everything in our power to make Prime Minister Gaorge Price, who had dominated Belizean political life for more than 30

Many Belizeans saw the poll s a contest of personalities

debt and to provide more than Sibn in fresh finance, President Leon Febres Cordero said. s. G mds OF

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"Their problem is that they live in a good house in a bad A team of Ecuadorean nego-tiators ended talks in New York on Friday with the committee neighbourhood," said one banker who sttended talks with top Finance Ministry and Cenrepresenting the country's nearly 400 creditor banks. "The committee has has country's tral Bank officials in New York Tho 12 bank: at these talks

formally accepted our request to refinance part of the Govern-ment's public debt," Sr Febres Cordero said. The banks also agreed to dis-

hurse \$350m in new finances and to open a credit line for \$700m to reactivate foreign

stude. The \$4.3bn, originally matur-ing over the next five years, have been restructured over 12 years with three years' grace at a saving for the country of nearly \$150m in service pay-ments, Sr Febres Cordero added. Covernment officials said the Royal Bank of Cauada. The group is expected to meet again in late January at talks also to be attended by the IMF and the World Bank. Colombia has proposed that the World Bank should play an enbanced economic monitoring role, linking disbursements of fresh money loans from banks to progress with World Bank projects in the coal and oil sectors. Government officials said the Ecuadorean team would stay in the U.S. this week for taks with the UEF OR a \$170m

standby arrangement. Canute James reports from Kingston: The International Monetary Fund has granted This type of economic moni-toring is normally left to the IMF, but Colombia is not seek-Jamaica a waiver of perform-ance criteria which the island's

ance criteria which inc stands economy has failed to meet. Under a current agreement which gives the island access to a package of \$143m in IMF credits, the external arrears should have been \$76m at the end of September. They were \$74.6m.

will allow The waiver Jamaica access tranches. to delayed

New Belize PM seeks investors

But Mr Esquivel stressed that he saw Belize's relationship with the U.S. chiefly in economic The thrust of our philosophy

has been the need for (foreign) investment," he said, "How our relations with the U.S. develop will depend largely on the possibilities of investment I see the relationship as funda-mentally economic."

With only 150,000 inhabitants scattered over an area roughly the size of El Salvador (popu-lation 5m), Belize has consider-able potential for the development of agriculture, fishing, tourism and light industry, Nothing obviates the need for.

Western economists say. The U.S. Ambassador, Mr sure II stays." Ins U.S. Ambassador, Mr Malcolm Barnebey, recently UPU leaders have suggested described the investment climate that Mr Esquivel, a former in Belize as "excellent." There physics teacher, in planning to the bis country more closely to successful private investment in the U.S. risks being sucked into the conflicts of Central America. Reuter

Western Union set to vote on pay cut

week.

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Dresdner Bank International

BY PAUL TAYLOR IN NEW YORK

WESTERN UNION'S 8,000 America, comes after unionised workers are expected weeks of negotiations. to vote early this week on a pay concession package under-stood to call for a 10 per cent pay cut in return for the possibility of an equity stake in the group at some future date.

Western Union's 6,000 nonwestern only solve have already taken a 10 per cent pay cut in an effort to bolster the financial strength of the company which has recently reported a \$15.5m (£12.9m) third-quarter loss. Last month, a group of banks decided to cancel a \$100m credit

be seeking a minority stake to-gether with greater participa-tion in the management of Western Union, perhaps inline to the company The planned wage-cutting agreement with the company'a two unions, the United Tele-graph Workers and the Com-munications Workers of

blems reflect fierce competitie in many of its traditional busi-nesses, coupled with the huge If approved, it woud save the company about \$35m over the next six months before the current wage contract expires. The deal is due to be sent to

Meanwhile, Western Union is reported to have agreed to the basic principle of allowing tho workers some equity stake in the group. Separate negotiations on that aspect of the deal are

due to start shortly.

costs of setting up and promot-ing its Easylink electronic mail service which provides computer-to-computer message delivery. workers for approval early this

Western Union's new chair-man, Mr Ronald Berner, who replaced Mr Robert Flanagan in late August, has said .Wes tern Union remains committed to Easylink on which the company is betting its future.

The unions are believed to FINANCIAL TIMES, USPS No: 19084 u.a. subsci blished Idays, iption \$420.00 per ennum. postage paid at. New additionet cluding at least one board seat.



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Defection crisis threatens Israeli coalition

BY DAVID LENNON IN TEL AVIV

The crisis arose after Mr ment encompasses eight minor party. Knesset factions in addition to Likud and Labour, who togelber control over 60 seats in the 120-(Shas), one of the religious seat Knesset. The Shas crisis, even if overcome, underlines the fragility of the National

discuss New York summit

Which it submitted to the trachity of the National which it submitted to the Unity Government. Cabinet yesterday and which is Shas, an ultra orthodox (due to come ioto effect on religiou party, ia complaining Tuesday. The Likud bloc, which with religious affairs portfollo. But the Labour Party of Mr Peres forms the backbone of the settle for the Interior Ministry broad-based coalition, is it found that all the responsi-inhneatening to break up the bilities for religious matters to

THE THREATENED defection government if Shas guits. Shas which were in the purview of government. One of these mer of a junior coalition partner in is a part of the right-wing bloc that ministry are to be trans- is a rabbinical court judge and Israeli's National Unity Govern- in the coalition which shares ferred to the Religious Affairs this is seen as contravening the power equally with the centre- Ministry which is demanded by left Labour bloc. Ministry which is demanded by The National Unity Govern- yet another junior coalition

> The loss of Shas would disturb the balance in the coalition where power is shared equally between the labour and Likud blocs. The Likud fears that if Shas goes it will find

Even if Shas does quit the itself consistently outvoled in Cabinet and the Knessel. Mr Peres aroused the ire of many people, especially constitutional experts, on Saturday night by going to talk to Sbas's ruling group, the Council of Tora Sages, to try to persuade bilities for religious matters them to leave the party in wilhin the coalition.

Partido

opposed.

separation of the executive and

There is still time for Sha to change its mind, especially if the premier gives in to the Shas demand for the appoint-ment of one of its members as Deputy Housing Minister.

government, there is no cer-tainly that the Likud will resign and thus bring down the Government. It is split on this issue, with Mr Yitzhak Shamir, who is culting short an over-seas trip to dcal with the crists, being in favour of remaining

Socialista Obrero

(PSOE) was up-

Upgrading of Egypt base delayed

-3

By Tony Walker In Cairo WORK ON upgrading an Egyptian military case at Ras Banas on the Red Sea for possible use by the U.S. Rapid Deploy-ment Force has been delayed indefinitely, following apparent confusion between Carro and Wasbington over the extent of U.S. responsibility for develop-

ing the base. Egypt is understood to have Informed Washington that work could not proceed under the lerms proposed, because il would bave meant the presence on the ground at Ras Banas of U.S. personnel for at teast several years.

Egypt is highly sensitive to possible charges that co-opera-tion with the U.S. in work at the base wouldbave amounted to an infringement of its sovereignly.

The U.S. Government had approved an expenditure of about \$50m (£41.6m) on the hase and Egypt was expected to commit about the same amount.

Sr Gonzalez had told parlla-Under U.S. military funding regulations, work would have been carried out, in part, by U.S. sub-contractors to American specifications.

A previous plan, framed durabout \$400m up-grading Ras Banas, was shelved because U.S. involvement in developing the base would have seemed too conspicuous.

On the U.S. side officials are blaming the apparent confu-sion on a "communication gap" at the technical and political level. The U.S. Army Corps of Engineers recently informed applicants for tender documents of the "indefinite delay."

President Hosai Mubarak of Egypt has sought in recent weeks to dispel suggestions that here is a U.S. presence at Ras Banas.

W. German stand on **Gdansk riot** police use funds poses threat force on to OECD budget crowds By Christopher Bobinski in

BY DAVID HOUSEGO IN PARIS

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THE ORGANISATION for Econom-Co-operation and Development (OECD) is in danger of ending the year without having received approval for its 1985 budget. All but one of the 24 member

states bave agreed to a FFr 787m (\$83m) budget for 1985, repre-senting an increase of 0.14 per cent in real terms. West Germany, however, has declined to acccept this and is sticking to a zero growth tar-get, as compared with 1964. M Jean Claude Paye, the new secretarygeneral, had originally sought a 1 per cent increase in constant terms.

The budget has been under discussion for six weeks and a further meeting of member states is to be held before Christmas in an effort to break the deadlock.

The U.S. and Britain, often the sternest advocates of budget pruning in international organisations, have apparently been prepared to go beyond the 0.14 per cent figure. West Germany's intransigence has irritated several other countries. The West Germans want to than on short-term macro

The debate over the budget thus cuts across the more fundame debate taking place in the OECD, over its future role. The U.S. in particular would like the organisation to concentrate more on structure adjustment issues such as the flexibility of labour and capital markets

see further cuts in the allocations policy issues. **Greek public sector 'can** expect 2% income boost'

BY ANDRIANA IERODIACONOU IN ATHENS

MOST GREEK public sector work- came to power in 1981 but have reers can expect an increase in real sisted union demands for a law income of more than 2 per cent in making this obligatory in the pri-

1985 through the continued linking vate sector. of wages to inflation, and tax The Government expects the conbreaks, Mr Gerassimos Arsenis, sumer price index to rise by 16 per Economy and Finance Minister, cent in 1985. said while unveiling the Socialist

next year. tor. The Socialists introduced index sures, while preserving incomes, ation in the public sector when they the minister said.

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Warsaw made by the OECD to the Mediter ranean countries - Greece, Turkey, Yugoslavia and Portugal - to help them improve public service man-

They want to prune further the secondment system that allows young trainees from member countries to gain experience of the memorial. OECD by working short periods in the organisation. West Germany would also like the organisation to cut down on the number of outside consultants it employs.

In the eyes of many members the farming out of research studies to consultants gives the OECD more flexibility by reducing the demands for permanent staff.

ment is posing a crisis even before the government com-pleies its firs; 100 days in office, Shimon Peres, the Frime Minis-ter, failed to persuade the Sephardi Tora Guardians Parly parties in Governmeol, lo re-liact the resignation letter which it submitted to the Cabinet yesterday and which is

Warsaw POLISH BIOT police in the city of Gdansk yesterday used force to disperse a crowd of thousands led by Mr Lech Walesa, the former leader of the now-banned Solidarity trade union movement. The crowd wanted to lay flowers at the Gdansk shipyard martyrs' The crowd, estimated at

more than 5,000, had earlier attended a Mass at a nearby church marking the anniversary of the deaths of shipyard workers in demonstrations in Kyprianou visits Athens to Spanish PM presses his

After the service, Mr After the service, mr Walesa, accompanied by other promineot Solidarity Jeaders including the recently released Mr Bngdan Lis, marched in the monument, only to be halted by a baton-winding conduct police wielding cordon of riot police reinforced with water cannon.

As the police, who also used teargas, swung into the crowd, Mr Walesa, by his own account, told his followers to "lay their flowers at the feet of the peoples' power"—a reference to the police—and turn back. tent of the meeting.

Meanwhile, the police snatched Mr Andrej Gwiazda, once Mr Walesa's deputy, from the crowd, detaining Mr Grzegorz Palka, a Solidarity leader from Lodz as well.

The clashes lasted a while longer, with some stone-throwing by the crowd, but Mr Walesa reported Gdansk calm if full of police at 2 pm.

ement by the U.S. State Department that It was lifting its objections to Polisb membership of the Inter-national Monetary Fund.

Meanwhile, Mr Lech Walesa, in an interview for the underground Tygodnik

these Polish churchmen who are seeking to establish a Christian trade nnion move-ment to replace Solidarity, bot have said that the idea is only viable if Mr Walesa agrees to head such a movement

BY ANDRIANA IERODIACONOU IN ATHENS PRESIDENT Spyros Kyprianou of Cyprus will be arriving in Trouble is now brewing, howof Cyprus will be arriving in Athens on Wednesday for talks Denktash that the purpose of with the Greek Government on the January summit is the straight approval or rejection of cettlement plan. next month'a New York summit straight approval or rejection of with Mr Raouf Denktash, the a Cyprus settlement plan. Turkish Cypriot leader, who is According to Mr Denktash, such now in open disagreement with a plan is ready, he is ready to the Greek Cypriots over the con- accept it, and it therefore remains for Mr Kyprianou to say Mr Kyprianou agreed last yes or no. week to meet Mr Denktasb face The Gree

The Greek Cypriots, hy con-trasi, insist that there is still a to face on January 17, on the basis of a series of concessions lot to be negotiated before by the Turkish Cypriots on the reaching a comprehensive settlesharing of constitutional power ment. and territory with the 80 per A key unresolved issue, which is expected to loom large

in Mr Kyprianou's talks in Athens this week, is the with-According to Greek Cypriot drawal of the Turkish occupa-and American officials, the tion troops which bave beld breaktbrongh came after about 37 per cent of Cyprus Ankara was advised by the since they invaded the island in U.S., a vital supplier of mili- 1974 in the wake of a coup engineered by the Greek junta

work towards easing Greek- there. The Greek Cypriots want Turkisb tensions in the North a full military pull-out, on the Atlantic Treaty Organisation, basis of a specific timetable, to which largely derive from the Cyprus problem. Settlement. Statuchly anti-Nato throughout the congress served to under-line the ascendancy of Sr Gon-salez and his undisputed role hurdle for the Prime Minister as secretary-General of the for his changed views

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Greece had chosen not to follow Government's incomes policy for European Commission recommendations for tighter wage policies in Mr Arsenis said the Government the EEC, but "to maintain the comhad also recommended the index petitiveness of Greek products linking of wages in the private sec- through other macroeconomic mea

The detention of Mr Gwiazda and Mr Palka came on the eve of an official

The lifting of the IMF veto by the Americans is thought in have been linked to the completion of the July amnesty which took effect with the release last week of Mr Lis and another prominent detainee, Mr Piotr Mierzewski.

Mazowsze, has said he would mot Join a Catholic Church-linked, legally-recognised trade union movement.

The statement is aimed at

1970.

cent Greek Cypriot majority community in a future federal Cyprus republic.

tary credits and hardware, to

ment in October that he intenfour-day congress in Madrid our-day congress in Madrid ded to maintain a Socialist Sr Gonzalez was driven to Party electoral campaign promake impassioned speeches mise to stage a referendum on the Nato memebreship issue both at closed-door congress committee meetings and at a but that he now believed Spain's tense plenary session, in order Interests were better served by to defeat a motion calling for the party to campaign actively

to pressure from Prime Minister Espanol Sr Felipe Gonzalez and jetti- opposed

The motion was defeated by delegates voting 266 in favour, 394 against and 23 abslaining. Nearly 80 delegates were not present at the plenary when the ote was called. In other votes, delegates approved resoultions

BY TOM BURNS IN MADRIE

SPAIN's Socialist Party bowed

soned its anti-Nato stand ves-

terday on the closing day of a

backing the Government's austere economic policies.

remaining within the sillance. albelt not within Nalo's mili-tary command. In a forthcoming referendum for Spain's withdrawal from the That had been the first public Nato alliance. admission by the Premier of his

party to back Nato

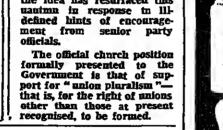
changed view of the alliance, Sr Gonzalez, as opposition leader, had campaigned actively against Nato when Spain joined the alliance under the previous

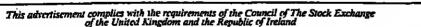
Centre-Right administration The Socialist Party bas been staunchly anti-Nato throughout

The plans would see the Polish church guaranteeing that such mions would not confront the Communist rulers politicatly, but would confine themselves to trade union demands and "deepen-ing the Catholic work ethic."

ing the Catholic work ethic." Last year, Bishop Herbert Bednorz of Katowicz, a sup-porter of the scheme, un-successfully put fit to the vote at a Bishops' conference but the Idea has resurfaced this uautum in response th Ill-defined hints of encourage-ment from senior party officials.

officials.





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WORLD TRADE NEWS

Financial Times Monday December 17 1984

Japan trade package to disappoint **Third World**

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PALL UTR

By Jurek Martin in Tokyo JAPAN'S latest market-opening package, designed for develop-ing countries with extra tailor-tng for Asian neighbours, already appears likely to be best known for what it has omitted.

The ambassador from Thai-land flew back to Bangkok at the end of last week prior to what is certain to be a stiff protest and perhaps even re-talistion-over Japan's refusal to reduce the IS per cent tariff on boneless chicken. of parti-cular interest to Thailand, while allowing the cut in the levy on chicken on the bone, principally imported from the U.S. Other Asian countries, already

critical of Japanese trade poli-cies, can be expected to take umbrage over the absence of Japanese action on other com-modifies.

modifies. Their complaints have, io a sense, been made easier because the Japanese Government had been nnusually and publicly divided over this long-delayed trade package. After the formal announcement, Mr. Shintaro Abe, the Foreign Minister, went to far as to concede that Asian Abe, the roreign annister, went so far as to concede that Asian countries, were bound to be "disappointed" by its contents. The principal features of the package include cuts in duty, taking effect on next April 1. on nearly 40 agricultural and Schering input its the ware fisheries products two years ahead of the schedule laid down in the Tokyo Round of multi-lateral trade negotiations,

Pirelli tyre plant for Manchuria

By Our Rome Correspondent PIRELLI, the Italian tyre and cable manufacturer, has won a L 30bn (£22m) contract to build a plant making tyres for

James Buxton on the end of the Anglo-Italian wrangle over Scotch Whisky war ends in apologies

SIG. Filippo Maria Pandolfi is, favour like most Italians, a man to manufactured) beer

Italy has recently been impeding imports of scotch whisky. Italy would never do it again,

he said, and furthermore gov-ernment would make amends to some of those who are out of bocket as a result. What Italy had been doing

was impounding a large part of the Christmas whisky imports from Britain at customs posts while officials awaited the results of lengthy laboratory tests aimed at establishing whether or not the bottles really contained whisky. At the same time the Govern-

ment allowed in other shipments ment allowed in other supments of whisky, but only on condi-tion that they paid a higher rate of lax than Parliament in Rome had ordained as recently as July. Altogether, the Italian cus-

toms mens' aclion affected, at a critical time of the year, a third of Britain'a annual wbisky

of Britain'a annual wbisky exports to Italy—3m cases worth about :40m. Sharp prices for whisky are about £7.50 a litre. It was the climax of a battle which has been going on since the 1370s. Like several other EEC countries. Italy has tried to protect its national liquor makers without resorting to makers without resorting to crude tariff barriers, Britain. it should be said, until recently, also used taxation levels to

over whom apologising does not come (mainly imported) wine. easily. Yet, last week in In Italy, whose n in Italy, whose national Brussels, Italy's Agriculture product par excellence is wine Minister gave Britain a fulsome and whose politicians live in expression of regret for the way fear of the pervasive wine fear of the pervasive wine lobby, it is hardly surprising that a whole array of measures were marshalled to make imported whisky more expensive thao its domestic rivals-such brandies as grappa. But it was against the fair trade provisions

of the Trealy of Rome. Britain identified five forms of discrimination from which whisky was suffering at the be-ginning of this decade. Whisky faunfacturers had to pay a higher rate than makers of brandy for the Government seals stuck over the cap of every bottle of spirits sold in Italy. They also had to pay a higher

rate of the manufacturing tax on spirits. On top of that, whisky had to bear an excise tax not applied to brandy, and was subject to value added tax at the luxury product rale-which also meant that Italian companies which gave whisky as Christmas pre-sents could not claim tax relief on it. Italian soirits, on the other hand, not being luxuries,

were able to benefit from this tax concession. Britain's first success in a long-drawn out campaign was in getting the discriminatory extra

tax on Government seals re-moved, and in 1980 the manufacturing tax was equalised. This year the excise tax was

Justice ruling made in 1982. Then in March, Mr Nigel Lawson, the Chancellor of the Exchequer bowed to a judge-ment of the European Court against Britain and lowered the tax on wine, raised that on beer-and pointedly enjoined

spirits. A few weeks later the VAT

messages to Italian customs went unanswered. Finally, Britain had to resort to a toughly worded diplomatic Note which suggested that the Italian customs were dellberately mis-interpreting the law and inter-fering with legitimate trade.

The second s

The importers also stand to benefit from a new tax bill now before parliament which should bring the VAT rate on whisky down to the same level as that on brandy at once instead of in 1985 and thus and which? 1986, and thus end whicky's status as a luxury.

As the whisky started flowing back into the shops for Christmas, Sig Manrizio Wax, chairman of the Italian whisky Importers Association, claimed "I think the war over whisky is over."

By Nancy Dunne in Washington THE CANADIAN Government spent C\$3.3bn (£2.1bn) from 1981-83 to subsidise aerospace 1981-63 to subsidise aerospace development, according to the first of a series of U.S. Com-merce Department reports on government-supported aero-space industries. While the department has yet to complain about subsidies. it

West Germany and commuter aircraft production elsewhere are also planned. "It is likely," the Canadian study sald, "that direct govern-

In March 1984, the govern-ment provided C\$240m in equity financing for de Havilland, which it bought for C\$40.5m in 1974, It acquired Canadair in 1976 for 46.6m. Last March the Canada Development Invest.

Britain retorted that the (mainly domestically finally abolished, as Italy imwording of whisky customs certificates bad been agreed pleemented a European Court of between the two countries in 1931 and that Italy could not change the rules unilaterally. Whisky, it reminded the Italian Government, was distilled from

a must of cereals under the supervision of the British ltaly to oney a separate judg-meot of the European Court, which in 1983 ordered Italy to equalise Its VAT rates on Customs and Excise. Yet the British Embassy's

A few weeks later the VAI rate on whisky duly went down from 3S to 30 per cent. and it was ordained that it would drop to 20 oerc ent at the beginning of 1986 to be equal with the rate oo brandy. Britisb officials congratulated themselves on a

tering with legitimate trade. to orandy. Britisb officials war virtually won. The law and inter-tering with legitimate trade. Eventually the Itabians backed down. A few days ago Sig Bruno Visentini, the Minister of Finance, agreed to let the the lower ci a higher rate of manufacturing tax on spirits made from molasses (such as rum) than on other spirits. It shouldn'l have affected whisky, but the line tax on such that the line tax on spirits made from tax on spirits. It shouldn'l have affected whisky, but the line tax on such that the line tax on spirits made from tax on spirits made fro affected whisky, but the Italian customs wondered if it could be that whisky was made partly from molasses. After all, they from molasses. After all, they noted, the certificate alated only that it was made from cereals—nt that it was made " exclusively " from cereals. To be safe, they decided to find out by scientific means, and, in the

meantime, cbarged any whisky not stated as made exclusively from cereals at the higher rate of tax—L420,000 (£183) a hectolitre instead of L340,000.

U.S. Sbn

Canadian aerospace

subsidies

seems to be establishing a factual base on which to launch later objections. Studies of aerospace sub-sidies in Britain, France and

ment ownership and equity in-vestment will-continue lo be the largest form of government sup-

UK fibm

SHIPPING REPORT More attacks in Gulf BY OUR SHIPPING CORRESPONDENT

IRAQI JETS yesterday fired an Exocet missile into a crippled Greek tanker south of iran's Kharg Island oil terminal, hitting the ship for the second vessel booked from 1 Base automatic Rates from less terminals are lower, such as a Base automatic time in two days.

time in two days. The first attack on the Ninemia, on Saturday, killed two crewmen and started a fre Inthe engine room and accom-modation quarters. Firefighters on at least seven tugs had extinguihed the first fire when the Iragis struck again. They have now pul out that blaze too. The Ninemia was to be towed to the United Arah Emirates port of Dubal for repair. Despite the renewed violence

Despite the renewed violence io the Gulf, chartering activity bas been fairly high, as shippers attempted to take advantage of the low rates available before

> WORLD ECONOMIC INDICATORS TRADE STATISTICS

Oct. 34 Sept. 34 5.937 7.142 6.672 6.564 -8.627

-0.828 -0.851 18.387 26.313 Exports

lower levels.

the bollday season. Rates from less dangerous terminals are significantly lower, such as a 219,000-ton vessel booked from Shariah and

Ras al-Kbafji with 211,000 tons to the Caribbean at Worldscale 26.5,

In West Africa, business bas been bard to come by, and a London oil company is reported to have chartered a 70,000-ton tanker from Nigeria to the UK, continen] or U.S. at Worldscale

In the bulk carrier market, a few deals were fixed to move U.S. grain to the Far East, but Panamex rates bave weakened.

Similarly, the latest round of Australian coal contracts to Japan and Europe bas been at

a L 30bn (£22m) contract to ss bas and a ported ported trucks in Chinä. The contract, which the company says was won in the face of strong competition, especially from Japanese com-panies, which dominate the chinese tyre market, involves the supply of machinery, know-how and engioeering. The new plant, to be built in Mancharia, will be capable of producing 100,000 tyres a year. It will employ the latest Pirelli technology for metallic radial truck tyres; The Milan-based company considers the contract a break-througb into, the Chinese market, which it hopes will be followed by the award of further contracts to the group. 6 Wilkinson Sword has won a \$1.55 0 Wilkinson Sword has won a \$1.56 0 Wilkinson Sword has won a \$1.56 0 Wilkinson Sword has won a \$1.57 0 Wilkinson Sword has won a \$1.56 0 Sept. %3 reports. The equipment is belowed to the factory is the factory is

SBC Finance (Cayman Islands) Ltd.

reached on Friday in Wasb-Ington between the U.S. and Brazil on quota limits cover-Although no firm conclusions are isters from six of the seven leading likely to be reached today, the dis-industrial nations meet in London aster, believed to be the world'a ing the next five years' ex-ports of Brazilian steel. worst industrial accident, is. almost The informal meeting, planned at certain to loom large in further Final details of bow the this year's London economic sum- ministerial meetings in coming

Brazilians

Washington

steel accord

BRAZILIAN steelmakers re-

sponded warmly over the weekend to the agreement

By Andrew Whitley in

o de Janeiro

hail

ty for top-level discussion of issues arising from the tragedy at Union Carbide's plant in Bhopal two weeks ago in which up to 2,500 died week, one official said there was a were being worked out over the weekend. Signing is exthe weekend. Signing is ex-pected today or tomorrow, the deadiine set by President Ronald Reagan for bilateral quota agreements with steel supplier countries. Last minute concessions hy the U.S. negotiators from the Special Trade Representative's office allowed Brazil to achieve a deal which will actually Officials preparing the meeting feeling that something had to be said talks were likely to be wide-done. What precise action was needed, however, would not emerge sues as health, safety and insur-ance as well as possible tigbter con-came clearer.

a deal which will actually increase the total volume of its steel entering the U.S.

Its steel entering the U.S. market. A celling of 0.8 per cent of the apparent U.S. market for finished steel—equivalent to approximately 800,000 tonnes —was set. In addition, Brazil has beev permitted to export a further 700,000 tonnes a year of semi-finished products PORTUGAL bas atolen a march World textile ahippers and also in nelghbouring Spain by has threatened countervalling and Trade (Gatt). of semi-fuished products. The tolal volume of 1.5m

Acceptance of Portugal's Portugal's accession to lbe application to be a signatory code was granted recently with to the code was greeted with the atipulation, pushed by the relief in Lisbon because of U.S. that it modify its subsidies tonnes compares with last year's record sales to the U.S. of L24m tonnes—nearly all of of which was finished product —and the expected 1984 sales fears that the move might be to the textile industry to bring blocked by the U.S. Washington it in line with Gatt rules by the is in dispute with most Third eod of 1985. of 1.35m tonnes

______ New Issue

December 17, 1984

BY DIANA SMITH IN LISBON

4

Ministers likely to

curbs on pesticides

THE INDIAN pesticide disaster is trols on the manufacture of dange

expected to prompt calls for tighter ous chemicals, both in the Third

press for tighter

international controls on deadly World and the West.

Portugal to join code

BY ANDREW GOWERS IN LONDON

substances when eovironment min-

mit, will provide the first opportuni- months

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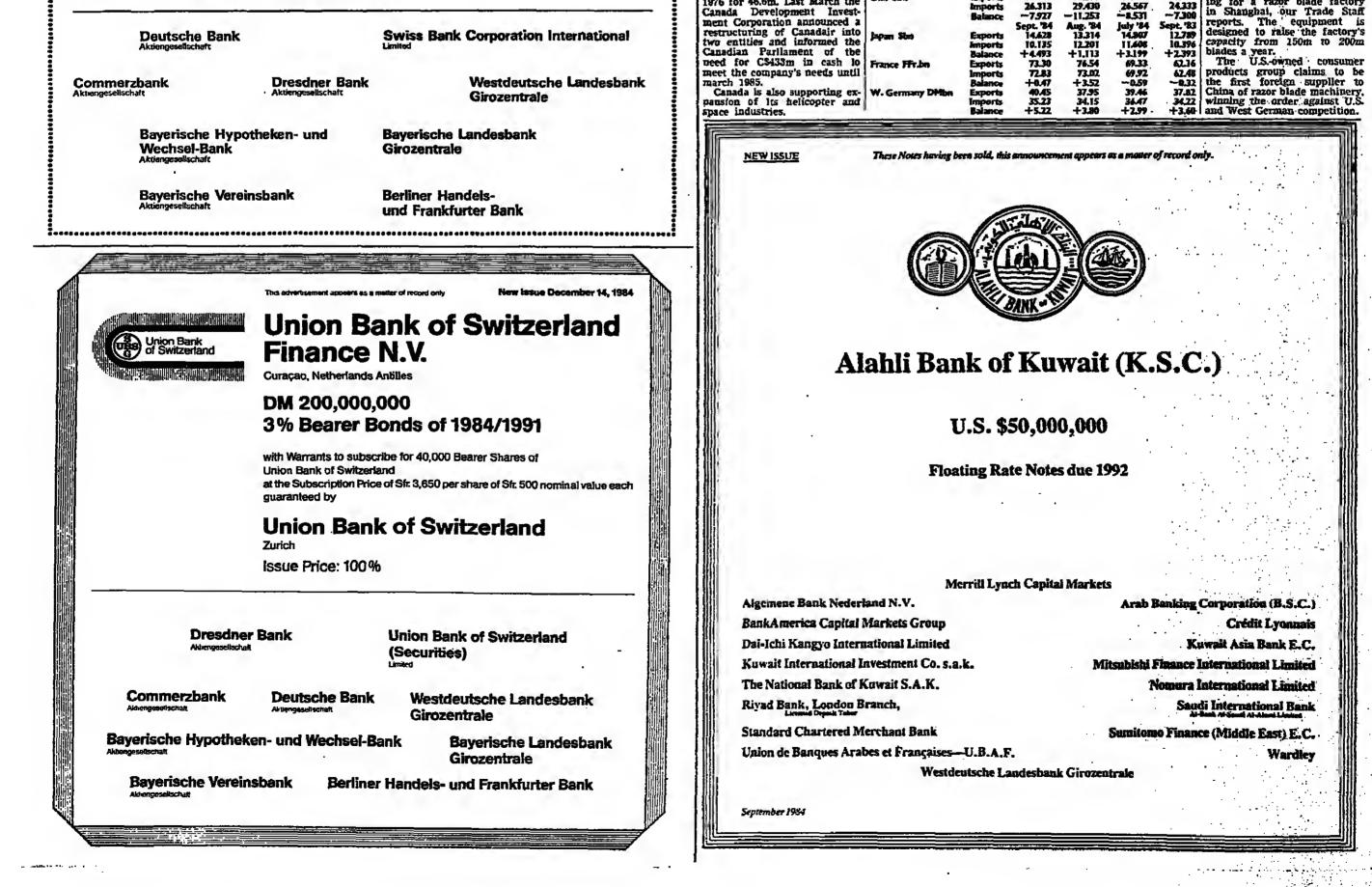
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UK NEWS

ease current tensions.

TUC seeks to draw miners towards talks

BY JOHN LLOYD, INDUSTRIAL EDITOR

LEADERS of the Trades Union Congress (TUC) will meet today with the leadership of the National Union of Mineworkers (NUM) and will explore the possibility of concessions by the miners in their 41-

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week dispute. This follows a meeting on Friday between the TUC's liaison group with the NUM and Mr Peter Walker, the Energy Secretary. The TUC group believe they established a tentative understanding with Mr Walker which could be built upon to achieve new peace talks.

At today's meeting, the TUC group is not expected to insist that the NUM makes any big conces-sions, nor to modify the TUCs posi-tion of "total meeting the the tion of "total support" for the striking miners.

It is, however, now fully recog-nised by the TUC leaders that they cannot deliver effective industrial support and that all moves must be aimed at drawing the miners' leaders towards talks in which both the National Coal Board and the NUM will show flexibility.

Leaders on both the left and right of the seven-man liaison group were encouraged by Mr Walker'a hy his open invitation to further

Some noted his interest in a new Plan for Coal agreed between the three parties of the Government, the NCB and the mining unions and that he said that he could not support very uneconomic pits, an apparent softening of the Govern-

ment's line of no support for uneconomic pits. They acknowledged that Mr Walker repeated the standard Government and NCB views on the severity of the crisis in the industry

and the generosity of the offer to the miners. They believe, however, that be is holding open the possibili-ty of a negotiated settlement on reasonable terms.

The group members have noticed difference in tone and emphasis ween announcements made by Mr Arthur Scargill, the NUM presi-dent, and Mr Mick McGahey, the vice-president, in the past weeks. They are uncertain, however, how much importance to give to this.

Mr McGahey has stressed his "desperate" anxiety to have fresh talks with the NCB. Mr Scargill, however, attacked the TUC for talkwere encouraged by Mr Walker'a ing to "people like Walker" rather relatively conciliatory approach and than "implementing their policy of industrial support for the miners in the power and steel industries."

BA in bid | **RAF** restricts flying to defuse to cut back on Malaysian £400m overspend dispute

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

By Michael Donne, Aerospace Correspondent and other flights and is delaying maintenance and construction con-BRITISH AIRWAYS (BA) and Matracts in a series of cuts designed to laysian Airlines System (MAS) are to set up a working party to study ways of defusing the row over air currect overspending estimated at £400m in the current financial year.

The most severe cuts are on the services between the countries. use of fuel. The RAF's annual fuel The initiative has come from BA. allowance is being cut hy 10 per cent. Because the cuts are only just which believes a closer study by both sides of the actual and poten being enforced, however, this could mean reductions of 30 to 40 per cent tial market for air travel between the two countries can do much to ofver the next three months.

Other measures designed to re-The problem has arisen in recent duce the over-spend by the end of months because of a UK refusal to March include delay on construcgrant the Malaysian airline an intion and maintenance contracts, crease from the present four UKpossibly including the extension of UK bases in West Germany as well Malaysia flights a week each way to five. BA also has four flights a as cuts in travel and purchases such week hut is not seeking an increase as spares and office supplies.

The UK Government team in the The squeeze on RAF spending discussions so far has maintained has been progressively applied since mid-November, when the exthat there was not enough end-to-end traffic between London and tent of the overspend became ap-Kuala Lumpur to justify the addiparent. Further measures, includtional frequency sought by MAS, ing delays in or even cancellation of and that any extra flights would di-inte the traffic already available. projects such as a replacement transport helicopter, are being con-In order to clear up differences of sidered by ministers.

view about the market potential BA Of the three armed services the RAF has the largest capital pro-gramme - £2.8bn in 1984-5 com-pared to the army's £1.6hn, and the navy's £1.9hn. The total defence proposed the working party to study the available data, and also to solve any other outstanding prob-lems between the two airlines. MAS has agreed, and it is expect-ed that the first meeting will take budget for 1984-85 is £17bn, with £7bn going on defence equipment. Part of the reason for the RAF's

place in Kuala Lumpur about mid-January, overspent budget is that several Pan American World Airways exprojects are turning out to be more pects transatlantic air traffic to continue to surge in 1985, and plans to the Nimrod early warning aircraft, boost its round-trip flights between originally due to enter service this the U.S. and Europe in the peak season from last summer's 109 a week to a total of 154 a week, or more than 40 per cent more.

THE RAF is reducing pilot training RAF's satisfaction. Nimrod's cost is said to have risen from £450m in 1981 to nearly £1bn today. Officers say the squeeze is not as severe as thet imposed in late 1980

in what proved to be the run-up t the defence review of June 1981. Then, not only was fuel consump tion cut but a moratorium was placed on payments for most main defence contracts. Officers claim that the pro

gramme for bringing the Tornado combat aircraft into service can be maintained. They say the cuts in fuel will be easier to apply now since fewer flights are planned in the winter in the UK or West Germany. They say operational readi-ness can be maintained, at least in the short term.

Senior officers, however, do not disguise their fear that if the squeeze is enforced beyond March, operational effectiveness could begin to decline. Defence Ministry officials deny

that the squeeze presages another 1981-type defence review when it was decided the size of the surface navy would be slashed in an effort to tailor Britain's defence commit-

ments to its resources. They acknowledge, however, that the past few years of high spending coming to an end,

I NATIONAL SAVINGS contributed a net £207.4m to the public seccostly than planned. In particular, tor borrowing requirement in November, including accrued interest. The total net contribution to govyear, has been delayed by at least a ernment funding for the first eight year. The main reason is that the months of the 1984-85 financial year radar system, designed and built by was £2.21bn, 10 per cent ahead of Marconi, is not working to the the target rate.

elli bre **Plight of cable TV** to be investigated nchur

BY RAYMOND SNODDY

THE INFORMATION Technology television because of the deepening crisis in the industry.

A previous report by Itap, in March 1982, which urged the Gov-ernment to remove restrictions on cable companies, is regarded as having launched the cable revolution in Britain,

lack of progress in the industry. The first thing Itap plans to do is If Windsor was to fail, be put on talk to the members of struggling ice or adopt simpler technology it

More than a year after the Gov-Advisory Panel (Itap), which ad-vises the Prime Minister on all chises, however, little has happened aspects of information technology, and many of them are having se-is to mount a further study of cable vere difficulties raising finance. The new Itap investigation will robably have to consider Windsor Television, whose future now hangs

in the balance and will probably be decided later this week. Ministers have already been warned that Windsor could be fac-

ing serious problems. It is believed Work on the latest Itap study will that the company has almost run start in early January. Its conclu- out of its first tranche of finance sions will be reported to Home Of- and shareholders, which include fice and Department of Trade and the Hawley-Group, Currys, GEC, Industry ministers. The panel has ICFC and Standard Life Assurance, decided to undertake the work on "are on the point of deciding its own initiative because of the whether or not to put in more mon-

mendation.

Ford strike peace plan proposed

LEADERS of Ford's 270 striking sewing machinists will today hear a proposal which only partly meets their demand for independent assessment of a grading grievance. The chances of ending their fourweek strike, which has halted the optnut of all Ford cars and Transit vans in Britain, are delicately balanced

Union officials were guardedly optimistic when the formula was worked out at national talks with the company on Friday. It is by h

means certain, however, that local

union officials will accept it. The

proposals will be put with no union

cable franchises to see what effect would be a serious blow to Govern the withdrawal of capital allow- ment cable hopes. The franchise ances had on their financial pros- area is promising and the company pects.

consistent that it has put the whole future of multi-channel cable and

leading electronics experts, said the business Government could stimulate a £1bn homes and offices.

Joint dealer drive by

Lancia-Suzuki group

MR GERALD RONSON's Heron In- up its network to prepare for the as-

has experienced management There is a growing feeling that Above all, however, Windsor was government policy has been so in- planning to do the things the Government most wants to see happen. Apart from entertainment, Windassociated business services at risk. sor planned to concentrate heavily Itap's 1982 report, produced by on two-way communication for

Windsor was also the only cable a year business and provide the company so far to sign an agree-means for distributing data communica-ment with Mercury Communicanications and electronic services as tions to offer local telephone serwell as extra entertainment to vices in competition with British Telecom.

The strike has caused 10,000 of the company's 40,500 manual work-ers to be laid off without pay and has delayed the 7 per cent annual pay rise.

The 17-year-old claim of the machinists, mainly women who sew car seats and headrests at Dagenham in Essex and Halewood on Merseyside, is for promotion from the grade B pay band to grade C, raising their basic pay by £8.67 to

The latest proposal is for the ma chinists to go hack to work while the claim is examined by an ad hoc committee with company and out side representation. Its work would be overseen by an independent BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT chairman, and could take months

rather than weeks. This is a compromise between the union demand for an indepen dent assessment, and Ford's offer of

£144.64 a week under the new pay

top-quality dealers in Britain. Heron is about to appoint 12 dealers who will handle both the Japanese and Italian cars.

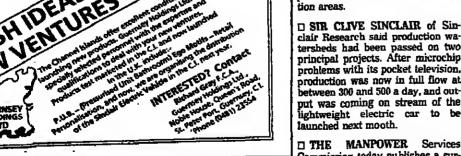
in this field in recent months as has Nissan, which is attempting to build and the target of 5,000.

sembly of Nissan cars in the UK. Heron has suffered because imternational group is combining the efforts of its Suzuki and Lancia car ports of Suzuki cars are severely reimport companies in the search for stricted by the voluntary import restraints agreed hy the Japanese and British motor industries, while the Lancia franchise, acquired by

necessary partly by the intense competition among manufacturers to sign up good dealers - Austin Records Lancar subsidiary sold 2,527 Lancia cars, nearly a quarter The joint effort has been made performed as well as expected. Rover, BL'a subsidiary, and Ford fewer than the 3,300 in the same pehave been particularly aggressive riod of 1983. Sales for the full year will be well below the 3,461 for 1983

a company examination. □ THE CITY OF LONDON's future as one of the world's leading finan cial centres could be threatened by Heron in February 1983, has not new planning restrictions, accord ing to Richard Ellis, one of the UK's largest estate agency and surveying

practices. In November, the City of London Corporation published a draft plan containing the first fresh development strategy for the Square Mile in over 20 years. Although the cor poration confirmed the importance office-based employment it em phasised the vital role of conserva



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prohlems with its pocket television production was now in full flow at between 300 and 500 a day, and out put was coming on stream of the lightweight electric car to be aunched next mooth. D THE MANPOWER Services Commission today publishes a survey which, it says, demonstrate

that its community programme i helping the long-term unemployed to return to the jobs market. The survey finds that one third of a sample of the people who took part in the programme in 1983 had

jobs eight months after leaving it. SIR TERENCE BECKETT plan to continue as director-general of the Confederation of British Indus try after his initial five-year term ends next October. Sir Terence aged 61, can hold office until he is



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mounting losses.

UK may join Europe gas grid

British Gas bas reached an un-derstanding with Statoil, the Nor-wegian state oil company, to buy

32bo cu m a day of gas from the Norwegian Sleipner field. The deal has, however, beeo blocked by the

British Government, which is using

the current strong buyers' market

for European gas to extract fiscal and other concessions from Norway. Mr Brierley yesterday defended

the Sleipner deal as an essential part of British Gas's strategy to sat-isty demand for gas in the UK.

Some oil companies, notably Brit-

there are sufficient gas reserves in industry."

UK NEWS

World oil prices forecast ICI lifts to stay in steep decline textile filament

BY DOMINIC LAWSON

ue their steep decline, London stockbroker Simon & Coates argues in a paper published today. The report claims thet the supply-demand balance may move towards even greater excess supply next year and that demand, particularly in the second quarter, may be "extremely weak."

The British National Oil Corporation (BNOC) is selling about 400,000 barrels of oil a day on the spot market, which it buys at its official price of \$28,65 a barrel. The spot price for Brent, the North Sea market crude, has now slipped below \$27, leading to ever greater losses for the corporation.

the House of Commons reported on Thursday that the Government

BY OUR INDUSTRIAL STAFF BRITAIN could join the European

gas grid, Mr Christopher Brierley, the managing director of ecocomic

planning at the British Gas Corpor-

ation, said yesterday. It is the first

time that the corporation has made

Mr Brierley also said that Britain

could buy gas from Norway's Troll gas field, the second largest off-shore gas field in the world. One plan appears to be that Troll gas

could be exported to Europe via

Britain. The concept of Britain be-

coming a land bridge for supplies of "

Troll gas to France was discussed at

the recent Anglo-French summit

such a forecast.

meeting.

WORLD oil prices are set to contin- should admit to Parliament that it hind the scenes with the large is using BNOC to prop up North Sea North Sea producers to establish a oil prices, if it wants the Commons to approve any further financial asnew North Sea price setting me-chanism, which will the UK official prices much more closely to the spot market. This would have the sistance to keep BNOC solvent. Tomorrow, Mr Alick Buchananeffect of stemming BNOC's mount-Smith, the Energy Minister, is to defend the Government's record in ing losses.

a debate oo the funding of BNOC's Simon & Coates argues in its paper that "such a change can have The minister is expected to argue against calls to remove or radically only one implication given current conditions: a fall in official prices." change the operations of the corpor-The brokers predict that in the earation. In particular, the Governly part of next year widespread cuts in the prices of oil producing coun-tries will leave average Opec prices ment is unwilling to do anything to provoke a violent reaction from members of the Organisation of Peat about \$28.70 per barrel, comor the corporation. The energy select committee of in the run-up to the Opec ministers' \$28.40, and that the price of North be House of Commons reported on meeting in Geneva on December 19. Sea Brent will then settle at around Thursday that the Government Meanwhile, BNOC is working be-\$27 a barrel. pared with the current level of \$28.40, and that the price of North

ition to large scale imports."

prices

By Anthony Moreton, Textiles Correspondent ICI FIBRES is to put up the price of several polyamide textile filament

the group's products for a year. Polyamides are part of the nylon family and so the rises will particularly affect socks, sportswear, lin-

gerie and nightwear. The price rise comes as ICI Fibres is doing well with new yarns it has launched in recent years - Mitrelle, a polyester filament varn with a silky appearance. Terinda, another polyester yarn with the ap-pearance of suede, and Tactel, a yarn which looks like cotton but is a

polyamide. Mr John Lister, chairman of ICI fibres admits customers were "a bit slow" to take up both Terinda and Mitrelle but "both are going well

These new fibres bave played an important part in bringing ICI Fithe UK, with oo need to import gas from Sleipner in the 1990s. (Mr Brierley argued that "the consebres back to profitability.

In the first balf of this year the quence of almost total reliance on divisioo contributed £13m towards indigenous reserves would be a far more severe decline in gas avail-ability, followed by a sudden trans-ICT's £532m profit and it should make £15m-£16m during the whole of the year. Although the textile cy-On the prospect of a wider Euro-pean supply shortfall, Mr Brierley said that the European gas utilities cle is moving down Mr Lister ex-pects the division to do better next

Part of the reason lies in th should co-operate more closely: "In the long term I have no doubt that the UK will be part of the European switch towards special fibres such as Tactel, Terinda and Mitrelle grid. This country will then play an which now account for about a third of output by volume. even greater part in ensuring a ish Petroleum, have argued that stable future for the European gas Better productivity through

smaller numbers has also helped

Closure of eel-breeding centre brings protests

BY MAURICE SAMUELSON

EUROPE'S biggest eel-breeding centre is being closed this week amid protests that the British elecject prematurely.

The farm, which relies on bot water from the coal-fired power sta-tion at Drax, Yorkshire, had been run for the past seven years by Rank Hovis McDougall Aqua Cultu-ral Developments, owned 75 per

tral Electricity Generating Board (CEGB).

chaser was Mr Joseph Robinson,

Mr Robinson, who lives in Swit- Developments, confirmed on Friday zerland and Jersey and who retired that even before the coal strike the amid protests that the British elec-tricity industry has killed the pro-RHM decided to sell after the min-ago, has alleged in letters to the sec-farm was not viable because of the ers' strike drastically hit the flow of retaries of state for energy and ag-warm water which is essential for riculture that RHM's readiness to was situated.

The most serious would be pur- even though he offered the board a blow for Dr Alan Walker, 43, the yearly rental of £10,000, 20 times marine biologist made redundant cent by Rank Hovis McDougall tre's plight in the Financial Times (RHM) and 25 per cent by the Cen- two months ago. Mr Peter Milber, one of the two nine of them specialising in eels. CEGB representatives on the four- He refuted the CEGB's conten- man board of RHM Acore Celor. after 19 years with RHM, the last He refuted the CEGB's conten-





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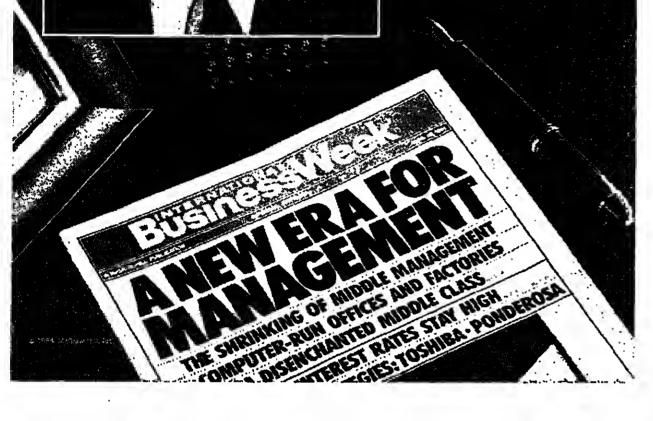
Björn Svedberg President and Chief Executive Officer L.M. Ericsson Telephone Company Stockholm, Sweder

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UK NEWS

Building industry growth 'better than expected'

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

UNEXPECTEDLY STRONG de- It forecasts that private house-mand for new factories, offices and huilding starts will fall to 145,000 in shops meant that the British con-struction industry performed better in 1985, and that completions will than experted in 1964, says a report fail to remain at the 1984 high of

recovery than seemed likely six ing committees. The improvement from the fore-cast of 2.5 per cent growth for 1984

made in the summer to the current estimate of a 4 per cent rise in out-

Private industrial building growth in 1984 is forecast at 18 per cent. "Industrial building has recov ered strongly this year in the wake of the economic recovery in the UK," says the report - although it ands that this is "also attributable to a bunching of orders for industrial buildings in order for investment to qualify for the higher rate of cap-

ital allowances." Consequently, a slowing of growth in new industrial building is predicted, to 6 per cent in 1985. Private commercial activity grew by 5 per cent in 1984 and is expected to increase again, by 4 per cent in 1985 and 3 per cent in 1988. This continued growth reflects the strength of orders in the sector

as well as the expectation of con-tinuing institutional backing for this type of development," the forecast concludes.

Construction Forecasts 1984-85-88, from NEDO Booles, Millbank Tower, Lon-don SWIP, 4QX; £10.

Trentham Gardens (Ltd) has a

New conference centres will glut market, tourist board says

BY ARTHUR SANDLES

come loss-making. That emerges from two reports produced by the English Tourist Board, one of them commissioned

from Peat Marwick Management Consultants. The report suggests that Britain, particularly England, is heavily over-supplied with con-

ference centres. The Peat Marwick report says that the 250 venues in Britain where events for more than 500 delegates can be held had to share only 680 such meetings. Only 150 conferences drew more than 1,000 It says that the conference mar-

ket in Britain, which was worth C655m in 1983, will show only modest growth in the future." and will make bleak reading for local authority and private investors in the 24 projects identified by the tourist board as being in progress in 1984. Sixteen of them, with their ancillary buildings, will cost £240m. Nine of them are in the North of

NEARLY 2240m is being spent on England, nine in the south and six "Over the past decade conferences Is big conference centres in En-gland, and many of them could be-three will provide conference facili- fied by many local interests as a three will provide conference facili-fied by many local interests as a ties for more than 500 people, with possible solution to some of the the bulk of them serving 500 to problems arising from industrial 1,500. Three schemes will provide

space to hold 3,500 delegates. Added to that is a scramble to ten been built as symbols which not provide exhibition space. A total of only look good but which are in-57,000 square metres is planned tended to cure a town of economic more than the total area of Lon-Re don's Earls Court.

Among the hig projects are the 1,500-seat Carlisle Leisure Centre, the 1,500-seat Blackpool Sandcastle Fifteen of the schemes are hy lo-cal authorities, eight are commercial projects and one is the Govern-Centre and the 10,000-seat Central Station project in Manchester, All ment's conference centre in Lonare local authority projects. Brad-ford has two big conference prodon.

They will enter a market, according to the Peak report, where any jerts in hand. growth is likely to come from smaller meetings - and against competi-tion with hotels. The report says that conference centre planners must look to sports

events, concerts, banqueting and exhibitions. Mr Duncan Bluck, chairman of the British Tourist Authority and

the English Tourist Board, said:

Sizewell N-plant tenders to be invited

Financial Times Monday December 17 1984

By a Special Correspondent

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THE CENTRAL Electricity Generating Board (CEGB) is to invite tenders for up to E500m worth of civil engineering work for the pro-posed Sizewell B nuclear power station in Suffolk, eastern England, which would be Britain's first pres surised water reactor (PWR).

The invitations will go out next month but contracts will be subject to government approval for the pro-ject after the long-running public

inquiry finishes. The decision to negotiate the civil engineering contracts has come 21 months before the board plans to start building at Sizewell, in September 1986.

The board has decided to invite tenders earlier than expected to try to ensure that there is no delay if the Government's decision is

favourable. The board is already fully committed to £12m worth of contracts, for items of plant which have long delivery dates. A £100m contract has also been placed for steam gen-erators, but this is subject to ap-proved for the power station. proval for the power station.

The civil engineering tenders are being invited a year before full safety clearance for the reactor is likely to be given by the Nuclear Instalia-tions Inspectorata. The board and the inspectorate have a target date for licensing of January 1986

The latest report from the inspec torate, submitted to the Sizewell B inquiry last week, shows that the target is likely to be achieved. It says there are now no fundamental "Conference centres have too ofproblems obstructing full safety clearance, although 32 relatively minor issues have yet to be resolved.

The inspectorate, however, says a rapid programme of steel stress and fracture analysis for part of the reactor's primary circuit is needed by the CEGB which, it claims, has failed to make any progress for two years.

The inspectorate is also concerned that a late decision has been 2,000-seat hall planned for Stoke-on-Trent; Group Five Holdings plans seating in various halls for around 45,000 people at Corby Wontaken to change the design of the computer which monitors the reactor's safety systems. The new com puter has been developed by the Westinghouse Corporation The Sizewell B inquiry enters its der World; Alexandra Palace Trust

will be providing seats for 7,500 at the palace in London; and Norwich Union is building a 500-seat hall in of closing submissions by the partifinal phase tomorrow with the start cipants.

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published today by the National 155,000, as the higher price of new Economic Development Office (NE-DO). houses compared to existing ones makes them increasingly unattrac-The industry bas enjoyed a better tive to buyers. The forecast of public sector months ago, says the report, from housing starts and completions inthe joint forecasting committee of dicates that output this year could be 10 per cent below that of 1983, with further reductions of 22 per

cent in 1985 and 7 per cent in 1986 expected. The report draws attention to the

put for 1984 is entirely due to the "diminishing role for the housing much stronger performance of the sector which is implied by these private industrial and commercial forecasts. New housing could have sectors," it continues. Although optimistic about con-tinuing growth in private industrial years unless the private sector per-and commercial building for the forms better than assumed or local

next two years, the report predicts authorities are able to devote more a "slow decline" in housebuilding. resources to new housing."

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EDITED BY ALAN CANE

WEST GERMANY IS THE SUBJECT OF THE SECOND IN A SERIES ON ELECTRONIC CASH MANAGEMENT COMPUTER PROGRAMS

Key area of bank competition

BY JOHN DAVIES IN FRANKFURT

ELECTRONIC cash manage-ment is shaping up as one of the areas of keen competition between banks in West Ger-many. While U.S. banks have long been setting the pace in this field in West Germany, the homemun heads one beat

bomegrown banks are begin-ing to bop onto the technological bandwaggon and are influ-encing the direction it is taking

This banking trend is still controversial and conservative views are not hard to find in the top echelons of the West German banking world. But there is a growing feeling that

customer - oriented electronic banking services will inevitably become more important and that credit institutions need to keep pace with developments for fear of losing ground to rivals.

One technological develop-ment that seems set to alter the ground rules of the banking game is, of course, the use of personal computers in the finance departments of com-panies. The potential of computer work centres is stimulating interest in electronic fund management, requiring np-to-date banking data and instant banking transactions.

In addition, West Germany's videotex system, known as Bildschirmtext (BTX), is opening up the prospect of provid-ing a network of banking data as one of its key services. Although BTX is the subject of much debate and criticism, it is generally seen as a nserul communications channel.

BTX, st the moment, is a source of national data (although its guiding spirits (although its guining sparies national service at a large inter-foresee the day when it will ber of medium sized business draw on videotex systems enterprises, whila it envisages abroad). But this information a potential market of perhaps can be supplemented by data 250 internationally scrive entercommunicated from banks abroad.

This line of reasoning lies behind the electronic treasury management system introduced recently by Dresdner Bank, West Germany's second largest bank.

lis system uses BTX as a channel for national banking data, while international data is channelled via the Mark III communications network of Electric Information Services Company (Geisco) of

the U.S. All data is drawn together in

a personal computer, which can also obtain information from a company's own internal computer centre, either through a direct line or by means of discs. The software, developed with

The software, developed with the aid of National Data Cor-poration (NDC) of the U.S., enables the user to incorporate the national, international and in-house data as a basis for financial summaries, predictions and decision-making.

Dreadner has long been among the most enthusiastic supporters of BTX, judging it to have useful potential for home and office banking. While West German banks hava lended to be somewhat reserved abont electronic cash manage ment, Dresdner is actively pro-moting its system, based on an amalgam of BTX, Mark II and in-house data.

"It is not possible to ignore technical development," says Herr Bernard Waller, head of Dresdoer's domestic division Customers now bave a right to expect advanced electronic financial services, he says. " The banking market in West

Germany is a very hard fought area," ba says, and provision of electronie financial services is necessary to remain competitive.

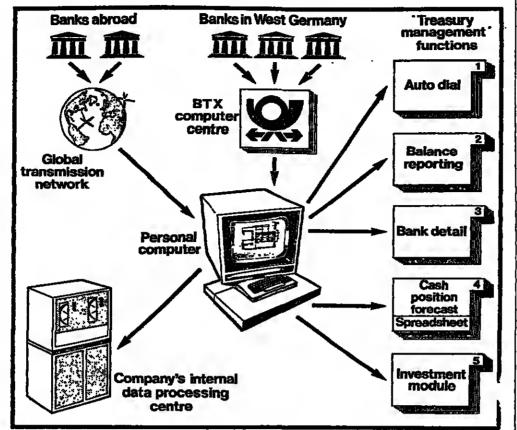
Dresdner offers its electronie cash management cither as a purely national, BTX based service, called Dreblt, or as a wider service incorporating both the national and international elements, under the name of Drecam,

Tha bank is aiming the purely national service at a larga numclient prises for the full Drecam service.

The software for Dreblt costs about DM 1,800 to DM 2,000, while the more comprehensive software package is priced at between DM 60,000 and between DM 100,000, depending on the various modules required. The running costs of the cash man-

sgement system depend on usage. One of the sttractions of BTX

is that it gives a user easy computer at UIm and in a net-access to a number of banks in work of regional computers. West Germany; the user is not Unlike some other videotex



locked into one bouse bank, systems abroad. BTX has been Moreover, the banks are not con-fronted with the awkward problem of agreeing on a formal exchange of data among them-selves, each is feeding bis own

On the other band, Herr Hans Joachim Bruckner, a Dresdner divisional director, points out that there is no standardisation of the way various banks present data through BTX—an extra problem for the software.

extra problem for the software. BTX is an ambitious project of the Bundespost, West Germany's postal and telecom-munications authority, with key computer work carried out by IBM. The Bundespost will have invested about DM 700m in projects related to BTX by the end of 1986.

Data is stored in s central computer at Ulm and in a net-

envisaged as not merely an information provider, but a means of interactiva dialogue, for such services as banking transactions and purchase To foster interactive com-

munication, a growing number of information providers, including banks, are connecting their internal computers to the BTX system. IBM was unable to meet the

original deadline of handing over the BTX system in the form envisaged by September 1983, but an interim service,

that the number will not grow significantly until there is a large drop in the price of decoding equipment, which users must buy in order to view on a TV screen the material they have called up via the tele-

Until the number of users grows, BTX is expected to find most use in commercial spplications. Such as its inclusion in electronic cash management

systems. U.S. banks, notably Chase Manhattan and Citibank, have been actively promoting their international cash management 1983, but an interim service, based on field trials, was intro-duced. The service proper, in-corporating the Cepl standard for script and graphics, bas since been introduced and steadily extended througbout the number of users—about 18,000—is still far less than origina; w hoped, and it is felt

Spectacular growth seen in packages BY ALAN CANE

HIGH fiying software com- accounts payable, accounts panles like Microsoft (Micro-soft Basic and the operating ment-while packages from system for the IBM Personal Cyborg deal with payroll and Computer) and Lotus Develop-human resource management. receivable and cash manage-ment—while packages from Cyborg deal with payroll and human resource management. Executom provides decision support packages with on-line real time colour graphics as a particular festure. mcnt. Corporation (Lotus Develop-mcnt Corporation (Lotus 1-2-3) can make their contemporaries seem earthhound, despite rates of growth which would be the

Package Programs (PPL), for example, an independent, UK-based software package vendor, has been growing at an average 40 per cent a year for the past four years: "I would bave thought that rate of growth was quite spectacular." Roy "Taylor PPI, chairman Roy Taylor, PPL chairman, remarks quietly.

Now it is aiming for the blg time, albeit in a modest and careful way. It raised £0.5m earlier thia year from Alan Patricof Associates and it is looking to the City for a further £1.2m to finance its future plans. It expects to go public within the next two rears.

What makes PPL-a company which turned over £5.3m in 1983-84 with pre-tax profits £377.373—especially iъ of £377.373—especially in-teresting is its position in the computing services business and its approach to diversifica-tion and growth. Its chief home grown competition is from the somewhat larger Peterborough Software. Both have to face the mighty Man-agement Science America agement Science America (MSA) the world's biggest

packaged software house. Packaged program vendors, like computer bureaux, were the mainstay of the business in the past. Over 70 ner cent of all the software used in Europe came from U.S. software companies nackaged in the U.S. and sold and modified for European use by companies like PPL.

Packaged programs are generalised pieces of software which can be used by a number of clients for the same application with little or no modification,

It was good, steady business, PPL today, for example, sells mainframe application pro-ducts from G.E. Software Internationsl, Cyborg Systems and Execucom Systems, all of the U.S.

Its G.E. software is all to do with financial management— general ledger and financial reporting together with

But the company was deter-mined to become less depen-dent on the agency business (some might call it an " added value retailer"). After all, a number of UK software com-panies bad found themselvea in trouble when their agency agreements were abruptiy cur-

tailed. Its search for new market niches led it in three direc-tions. First, towards the recruitment husiness: lished in the earlier part of this year, PPL recruitment is still tiny but showing a profit—not surprising with the present shortage of computer staff. It

brings its own problems, how-ever, when the parent company and a client are ostensibly in contention for the same kind of programmers. The solution is an arms-length relationship

between parent and subsidiary. Second, a move to developing and writing its own software— the establishment of a "software factory "-for informa-tion centre management. The Information centre is an IBM-inspired idea much in vogue in the U.S. but still to achieve popularity in Europe.

It involves a small main frame computer which can be used to take the load of providing management informa tion applications programs off the principal mainframe. PPL bas two programs in this category—Distribution Planning s and Resource Material Resource Planning.

Third-almost inevitably-a microsystems division was established. The company is now an approved IBM PC dealer snd it has become s "software profiles. publisher," seeking out and packaging worthwhile products

for the micro market. PPL has s blue chip list of PPL has s blue chip list of clients including Britisb Tele-com, Rolls-Royce, HM Treasury and W. H. Smlth. Surveys sug-gest PPL gives value for money. Roy Tsylor growls: "Anything we buy from out-side bas to be good value or else we naid too much for it."



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Construction

Design at a distance

WHEN the John Laing Construction Group, with Mowlem and Amey Roadstone undertook to construct a road between the new Mount Pleasant commercial airfield and Port Stanley, Laing was afced with carrying ont the design work rom 8,000 miles

away in London. Working with Compuler-vision, the U.S.-based com-pnier-alded design company. Laing bas produced CAD soft-ware that has allowed the job to be completed more quickly than would otherwise have been possible.

Models

One of the suites, Digital Ground Models (DGM), pro-duces a model of the surface over which the road will run, based on survey data bronght back from the Falklands. On the screen, the engineers see exactly what the surface looks like.

A second "Highway Design Program," HDP, allows the engineer to indicate the proposed centre line of the road across the model. Then be is asked questions about vehicle speeds, road width and other defining parameters, where-npon the computer evaluates the data and shows bim the result in terms o borizontal positioning. The procedure is repeated in the verticle plane, overlaid on the ground

At the end o the processes, the road is defined in X, Y and Z co-ordinates, complete with construction requirements ontside the boundary of the road surface. Total volumes of cut and fill and the total volume of construction material needed are printed ont.

GEOFFREY CHARLISH

Company Notices



POPULAIRE

(Algerian Popular Democratic Republic)

MINISTERE DE L'ENERGIE ET DEST INDUSTRIES CHIMIQUES ET PETROCHIMIOUES (Ministry for Energy and Chemical and Petrochemical Industries)

ENTREPRISE NATIONALE DES TRAVAUX PUITS (National Oil Exploitation Company)

NOTICE OF NATIONAL AND INTERNATIONAL CALL FOR TENDERS NUMBER: 2050.1M/AD

The National Oil Exploitation Company is launching a National and International call for tenders for the supply of the following equipment: -Safety footwear

-Salety footwear This call for tenders is intended for Manufacturing Companies only and excludes amalgamations, representatives of companies and any other intermediaries etc, in conformity with the provisions of the Law No. 78.02 of 11 February 197S, with respect to State Monopoly on Foreign Trade. Tenderers interested in this Call for Tenders may obtain the specifications from the following address: Entreprise Nationale des Travaux aux Puits (E.N.T.P.), Base les Vergers, Birkhadem, ALGIERS, ALGERIA, Direction des Approvisionnements (Supplies Division). with effect from the date on

(E.N.T.F.), base its vergers, birkhadem, Aldiras, Aldiras, Direction des Approvisionnements (Supplies Division), with effect from the date on which this notice is published. Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope, by registered mail, to the Secrétariat de la Direction Approvisionnements (Secretariat, Supplies Division).

Direction Approvisionnements (Secretariat, Supplies Division). The outer envelope should not bear any mark that might identify the tenderer or any heading, and should read: "APPEL D'OFFRES NATIONAL ET INTERNATIONAL NUMERO 2050.1M/AD-CONFIDENTIEL--A NE PAS OUVRIR " (NATIONAL AND INTERNATIONAL CALL FOR TENDERS No. 2050.1M/AD--CONFIDENTIAL--DO NOT OPEN).

Tenders must be received by 12.00 noon on Saturday 2 February 1985 at the latest.

Selection will be made within 180 days of the closing date of this Call for Tenders.

PEOPLE'S REPUBLIC OF BENIN

PROCUREMENT NOTICE

The Government of the People's Republic of Benin has received a credit from the International Development Association (IDA) in conjunction with loans from the European Investment Bank (EIB) and intends to apply the proceeds of said credit and loans towards the further development of the Seme Oilfield, offshore Benin.

As part of this further development, Saga Petroleum Benin A.S., acting for and on behalf of the Government of Benin, will be inviting bids for the supply of materials for two wells, designated SC-3 and S8. Both wells will be drilled by the field's own jack-up drilling platform to a depth of approximately 2,300 m, one from an existing fixed platform and one from a free-standing conductor.

Qualified companies interested in bidding for the supply of conductor pipe, casing, mudline suspension systems, cement, drill bits, etc., are invited to apply for hid documents at the address below. Bid documents will be available on 3 January 1985 for bids to be submitted on 17 January 1985. Companies are requested to refer to this notice when replying.

SAGA PETROLEUM BENIN A.S. P.O. Box 117, 4033 Forus. Norwey Attention: Mr. T. Haaland

SUNGAI PIAH HYDRO-ELECTRIC PROJECT

CONTRACT FOR CIVIL ENGINEERING WORKS

Prequalification of Tenderers

The National Electricity Board invites epplications from suitably qualified and experienced con-tractors wishing to be prequali-fied as tendarers for the Civil Enginearing Works for tha Sungai Piah Hydroelactric Pro-ject on tha Sungei Piah, in the district of Hulu Perak, Maleysia, tomprising, principally, approxi-metely 21 km of tunnelling both high pressura and low pressura metely 21 km of tunnelling both high pressura and low pressura together with drop shafts, surga shafts, occess adits and eccess tunnels; river intakas and divaraion structuras; a convantional aboveground power station and an undarground power station to accommodate power ganarating units totalling 64 MW. Project finencing will be pro-vided by tha Asian Devalopment Bank, therefore applications will be limited to contractors from member countries of the Asia membar countries of the Asian Davalopment Benk. Applicants should first request a copy of the documant antitlad "Civil Works — Prequalification of Tenderers," which mey be obtained from:

The Chief Engineer

months tharaaftar.

Copies of this documant may also be obtained from: Project Maneger, Sungei Piah Hydroelectric Project, Shawinigan Enginaoring Company Limited, 620, Dorchester Boulevard West, Montreal, Quebac, Canada H3B 1NB Formal applications for pre-

quelification in quadruplicate should be submitted not leter than Morch 15, 1985 as follows; A) One (1) copy to:

Ganeral Manager, Netionel Electricity Board, 129, Jolan Bangser, Kuolo Lumpur, Maleysia

B) Three (3) copies to: Projact Maneger, Sungai Piah Hydroelectric Project, Shawinigan Enginaering

Shawinigan Engineering Company Limited, 620, Dorchestar Boulevard West, Montreal, Quebec, Canede, H3B IN8.

Tha Netional Electricity Board will not defray expanses incurrad in the preparation of the pre-(Civil/Hydro). Lambaga Letrik Nagara Tanah qualification application or the tendar and will not be obliged to eccept tha lowest or eny

Lamoaga Louin Maleyu, Maleyu, Necionel Electricity Board, 129, Jelen Bangsar, Kuala Lumpur, Malaysia tandar. It is expacted thet invitations to Tandar and Tendar Documants will be issuad to Prequalified Tandarara about August 1, 1985 end thet Tenders will be required to be aubmitted epproximetely three



PHAB is a marvellous idea. It integrates the young and disabled with the young and able by means of jointly run Social Clubs and holidays. So the fit learn to live with the disabled and the disabled learn to live with the fit.

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Barclays Overseas Investment Co. B.V.

Guaranteed Floating Rate Notes 1990 For the six months to 17th June 1985 the Notes will carry an interest rate of 97/8% per annum.

Coupon 11 will be for U.S.\$49.92.

Agent Bank and Principal Paying Agent BARCLAYS BANK PLC Securities Services Department 54 Lombard Street London EC3P 3AH

IN THE MATTER OF ORLAKE LIMITED AND IN THE MATTER OF THE COMPANIES ACT. 1948

In clerification of the notica published 14th Decembar 1984. Orlaka Ltd. (in liquidetion) has no legal association with Orlake Records Ltd. or Forward Sound and Vision Ltd. (trading as Orlaka Racords), which are both part of the Forward Tachnology Industries PLC group.

Dated this 14th day of December 1984. R. J. MACKIE (Chertered Accountant)

Joint Liquidator

CAISSE CENTRALE DE COOPERATION ECONOMIQUE

Bond Issue of US\$100 million Floating Rate Notes 1982/2002 The rate of interest applicable to the interest period from Oecember 14 1984 up to March 14 1985 as determined by the Reforence Agent le 9% per cent per annum nemely US\$240.63 per note of US\$10,000.

TORAY INDUSTRIES, INC. (formerly Toyo Rayon Kabushiki Kalsha)

(formerity Toyo Rayon Kaberini Kalsha] S. G. WAREURG & CO. 170., onnounca Lingt a Dividend of Yen 3.00 per shara has been gaid to shareholders oo the books of the abova Comoavy as at 30th Sentember, 1934 in respect of the kimonth period evelog on fills offer. Issued by S. G. Warburg & Co. 100. may present Coupon No., a for payment forthwith at their Bons Oceasument, 33, at Banque Internationala a Lexembourg. 2 Bouleand Royal. Luxembourg, sollact to deduction of Jananese Withnoteling Tax abovo can be obtained your for the sollact boo can be obtained your paying Aseas Son As Depositary. 17th Decembor, 1084.

7th Decembor, 1084.

SVERIGES INVESTERINGSEANX AC (Swedish investment Back Limited) USSIS,000,000 71:5% BONDS 1001/1008

S. G. WARBURG & CO. 1TO., ennounce that the recemption instalment of Bonds Date of USS 3500.0003 for e nominel purchase in the market. US.SS.00.000 nominal emount of Bonds will remaining cestanding after 15th Januery. 1905.

33. Xing William Street, London EC4R 0AS. 17th Oscomber, 1084,

IRELANO 612.500.000 7% £/OM BONDS 1979/1988

5. G. WARBURG & CO. LTO.. ennounce that the rademption instalment of Bords bains of Crasticol 85, for a nominal purchase is the market. Been met by 53,750,000 nominal encent of Bords will remain outstanding after 15th Jetwary. 1909. 33, King Williem Street, London, EC4R 9AS.

17th December, 1084 (United Mexican States) U.S.S.30,000,000 84% 00NOS 1991

NOTICE 19 HEREDV GIVEN that Bonds for a bill of U.S.S 250,000 nominal ended 14th December 1982 and cancelled pursuem to Condition 4 of the Terms and Conditions of the Bonds.

EUROPEAN COAL ANO STEEL COMMUNITY USS30,000,000 7% 15 YEAR BONOS OF 1673 OUE 15TH JANUARY, 1980

New Court. St. Swithin's Lane. London SCAP AOU. 171h December, 1984

Fiscal Agent: N. M. ROTHSCHILO & SONS LIMITED

17th December, 1984.

GOPENG BERHAD

(Incorporated in Malaysia) Declaration of...Interim Dividend

Notice is bcreby given that a sacond interim dividend of M\$0.10 per share in respect of the year ending December 31, 1984 will be payable (less Malaysian Income Tax at 40%) at January 31, 1985 m shareholders registered at tha close of business on January 24, 1985. On behalf of the Board

Mohamed Hamdan Bin Hazizi, Choirmon

December 4, 1984

December 7, 1984

CANADIAN PACIFIC LIMITED (Incorporated to Canada)

OIVIDEND NOTICE ting of the Board of Directors the following Dividends were

held today, the tollowing Dividends were Baclards: ORCINARY SHARES A shal busitery Dividend of thirty-five cents [35C] per shara on the ontstreding Dreinary Shares to respect of the year 1984, cayobla in Cahadian thirds on Januery 20 1985, to alarsholders of record as at the close of business en December 20 1984, the REOSEMABLE 7 the CUM DAVE REOSEMABLE 7 the CUM DAVE REOSEMABLE A semi-amount (58.25C) per share to he cartained givided of Diving Bolnt A semi-amount (58.25C) per share to the cartained of the Redeem-able Prefored Shares, Series A payable in Cahadian funds on January 28 1935, to shareholders of December 27 1984.

the outstanding 714% Comuletive Redeem-able Preterred Shares, Series A. payable In Canadian funds on Jaduary 28 1938, to shareholders of record as at the close of business on December 27 1986. PREFERENCE SHARES A anal semi-annual Orideend of S9.06 per Canadian Bollar Preference Share and 1% 02 new Sterlinn Preference Share and 1% 02 new Sterlinn Preference Share on the outstanding Preference Shares is respect of the rear 1984, payable on Jenuary 28 ind close of business on December 27 1900. Bu preference the

By order of the Board, O. J. OEEGAN. Secretary.

treel. December 10 1984.

The Commission of the European Com-municies annouaces that the annual instal-ment of Bonds amounting to US54,000,000 has been ourchased for the retemption Oue on 12to Jenuary, 1903. CANADIAN PACIFIC Art Galleries ENTERPRISES LIMITED Wikliam WalCot Exhibition raise Ings and Exhings at the Deliding Centre Galley, 25, Stare Street, Leedon, WC1. Till 20th Dec. Mon. Fri. 10-5, Sat. 10-3. LEGER, 13-Die Broad St. ANNUAL Wals Sco. Durs ExhiBition Mon. Fri. 9 ALS 50, Durs entil 7, 01-629 3353. CHONSE 0, Durs entil 7, 01-629 3353. 01-734 7983. Olania ARMF/ELD, Recent Paintings. COMMON SHARE OFVIDEND NOTICE The Board of Directors of Cauadian Pacific Sinterprises Limited, as a meet-ing held on the 7th day of December, 1984, resolved that a final Quarteriv Olvidend of Investivy cents (202) Cane-dian per shara on the outspacing Common Shares of the Corporation be and the same it bereby declared in respect of the view 1984, psyable on Jenuary 16, 1905, to sharefulders of pecand at the close of business on December 19, 1884. By order of the Board G. S. MacLEAN Vice-President Administration end Secretary Calgary, Alberta

Clubs EVa más Gvillvind Line Gihers boraese ol a bolicy of fair play and value for meney. From the fair play and the fair play and the fair Fair play and the fair play and the fair play and the fair fair play and the fair play and the fair play and the fair charming ed bister: centing between an to 3 am. 01-437 9455.

SOMETHING ABOUT PHAB

There are now over 450 PHAB Clubs in the U.K. Funds permitting, each is equipped for a variety of hobbies and activities.

THE MANAGEMENT PAGE

MARVIN RUNYON would seem to be a product of the Ford Motor Company system. Starting at the bottom as an bourly-paid worker, he rose steadily in 37 years with the U.S. motor giant to plant manager and then beyond to the upper echelons of the hierarchy in Detroit, the heartland of the American motor lightstry.

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How, then, does someone so steeped in Ford's conventional style of management-worker relations come to be running Nissan of Japan's first U.S. assembly plant and installing highly participative cethods? "Maybe they looked at my

record," he says, with a smile. A tall imposing Texan of 59, Runyon talks with great convic-Runyon taks with great convic-tion about the managerial techniques that have made Nissan's U.S. plant at Smyrna, Tennessee, a model of its kind. To a considerable degree, what has happened at the plant reflects the thinking that has inspired the drive of U.S. manu-facturing industry into the facturing industry into the southern states, known as the sunbelt area, and away from the suncert area, and away from the northern "rustbowl" over the past 10 years. But at Nissan, where 2,000 (going up to 3,000) are employed against the nnrmal 200 to 350 in these new sunbelt facilities, there is an

enormous difference of scale. Many of the executives who have led the trek south contend with almost religious fervour that plants have to be kept small to prevent the alienation of relationships that so often creeps into larger establishments.

Their underlying rationale in changing location has been to create manufacturing facilities where work could be organised where work could be organised flexibly, usually without the re-strictions imposed by trade unions. The idea is to create a better working environment than the U.S. norm, carrying employees along with management by encouraging them to participate in decisions as much as possible. If a plant grows too big, it is argued, this participa-tive spirit is lost to the over-riding need for a higher authority to organise and con-

trol production. Runyon disagrees. At Ford, he says, be was something of a maverick, running a participa-tive style within the limits of the nperation, and finding that

It worked "pretty well." At Nissan, be has been able to go much further. "We want," he says, "to shove decisions score. We want to give as much managerial layer into the run-responsibility as we can, and the ming of the plant. In the authority to do the job. You conventional Detroit plant, the don't hire somebody you don't trust."

trust," in whe This statement of aims sounds what



Marvin Runyon: a Ford man for 37 years, but instilling a participative style into Nissan's Symma plant

How Nissan went American

Terry Dodsworth on the Japanese motor group's enthusiasm for shared responsibility

• A drastic reduction in the Says. lavers of management from around eight or nine in a typical Detroit plant to five. "To Detroit plant to five. "To achieve participative manage-ment you need the level of decision making to go as low down the system as possible." • A shopfloor organisation based on small teams of workers led by a supervisor and never more than 20 strong (line em-ployeea are all called "techni-cians" at Nissan).

Cohesive

Each team meets at the be-ginning of its relevant shift, and ooce a month for longer discus-sion groups. They are given more cohesiveness by allowing the supervisors the final choice in selecting new members.

• The absence of trade unions. The management of the plant has made a deliberate attempt to avoid unionisation, oo the grounds that unions often interpose another, quasi-

"Absenteeism goes up, some-times to 15 per cent, aod both It. It breaks the monotony," he quality and costs go to pot. Over-time might pay in extra profit short-term, but we are thinking

should be "driven," as he puts it by quality targets, If the plant turns out good quality products, be says, high produc-tivity and a satisfactory per-

• Trading. Adaptability is linked m a much more far-reaching training programme long-term. than is normal in Detroit. New employees bave an ioduction period when they bave the chance to try the job before deciding whether they want it, and then train for at least two weeks.

• Communications. Apart from the daily pre-shift meetings, the work teams hold weekly con-ferences in work time on special problems. There are also regu-lar attempts to explain the more workers are closely screened in a series of interviews. strategic goals of the company, touching on questions of pro-duct, financial performance and • Quality. To establish a coberent system of production controls, Runyon adopted the Japanese notion that the system

competitors. The plant bas the latest in technology — a closed circuit television system which broadcasts vla sets sprinkled everywhere around the nffices and shopfloor. This relays mes-sages and the occasional speech from top management.

vou only build it one time, • Job security. Workers at Smyrna are told that their jobs will never be threatened under you do not have to repair it, and when it goes to the customer, he is not going to want to fix a lot of things." normal conditions. • Working hours. The plant

• Working hours. The plant has an inflexible rule that em-ployees work only nine hours single source suppliers based things the way I can here. relatively simple, hut a great • Flexihility. The move away a day and one shift on Satur-deal of hard thinking went into from unionisation equally re-making it work on the shopfloor. flexis the desire to create an hecause the Detroit practice of than are normal in the U.S. years of confrontation between the plants which produced Runyon says that the system is adaptable work force. Charlie ten-hour working days, six days industry. This reflects the management and men and Runyon and Kleityka.

continuing to evolve, but, even Carter, supervisor in part of the a week in busy times, comes notion that its own production so, a certain number of charac-teristics are clearly well estab-lished. They include: better to establish a longer-term relationship with parts manufacturers based on quality products, than to beat them into the ground on price.

Converts

 Workforce. Nissan bas deliberately skimmed the local labour market for a high quality Many of the points in this list clearly reflect Japanese management practices, in which workforce, which it pays over the odds in local terms. The pay and conditions at Smyrna heavy emphasis is placed on team achievements. But the idea do not, on average, match what is paid in the Detroit area, but that the Japanese owners of the plaot bave been the deterthey are high enough, as Runyon puts it, to dissuade most mining factor in the develop-ment of the managerial system people from running nff once they have been trained. New does not go down well in Smyrna. The team of managers

who followed Runyon, some of who bad been with bim at Ford, were all converts before the Japanese came preaching their message of participation. What Nissan clearly did pro-

vide, however, was a catalyst investment project which lowed the team of Americans , build a plant from the mound up in the way they wanted it. "I always thought there was a better way of doing

things when we were at Ford," says Joe Kieltyka, plaot manager of the trim and chassis division.

you have a unionised factory in which channels of communication are cut off. Our factory is based on trust." The results of these efforts to produce a fresh approach in U.S. manufacturing is a plant which is palpably different from the average Detroit establishment — so much so that last year Fortune magazine put Smyrna among its top 10 American factories. Workers on the line seem less intro-verted than those further north. Absenteeism runs at only about 2 per cent, and labour turnover ls equally low.

Kieltyka, a quietly-spoken first generation Polish immigrant, contends that the mcthod of devolving management also makes the plant run more smoothly. He can now go away on holiday, he says, without receiving any panic calls for decisions such as he used to get, and without fearing that his desk will be piled high with questions awaiting solutions, when he gets back when he gets back.

The Nissan catalyst has also worked to the advantage of worken to the advantage of Smyrna in another way—in the amount of investment and strategic planning the Japanese company has been prepared to put into the plant. Smyrna has received the very latest in auto-meted equipment The capacity mated equipment. The capacity of the plant, at a little under 300,000 vehicles per annum, will be around the same as Honda's in Ohio when both companies' present investment projects are completed, but at a cost of around \$200m more.

around \$200m more. The money that has been poured into the Smyrna show-piece is visible everywhere, from the spacious assembly lines sprinkled with table tennis sets, to the executive sult whom the pile control of the state where the pile carpets are so deep you could sleep on them. As well as this investment largesse, Nissan's position in the market place has enabled it to guarantee job security. Unlike American manufacturers, the American manufacturers, the U.S. company can promise this because the group as a whole has the ability to modulate its exports and product mix from

Nissan selected to build in the U.S. those prodocta where demand exceeds its bighest U.S. production capability, says Runvon

The fact that Nissan can bear The fact that Nissan can bear these costs and still, according to Runyon, be in a position to show profits on Smyrna in calendar 1985, probably says a great deal about the high cost of vehicle production in the of vehicle production in the north of the U.S. But it will also

undoubtedly give a boost to the new managerial systems which the Japanese have pioneered,

A frustration for Japanese executives

EDITED BY CHRISTOPHER LORENZ

Christopher Lorenz on a report that explodes the myth of consensus decision-making

THAT FAMOUS process of superior makes his intention Japanese consensus decision- known to subordinates, so that making is not what it seems. they can derive more satisfac-Instead of being used to make tion from ta better decisions, its main role For more i is often to appease the various however, the factions in an organisation. And more direct." tion from taking the initiative. For more important matters, however, the superior becomes

factions in an organisation. And the really important decisions are taken by a handful of mana-gers led by the chief executive. This latest piece of Japanese myth-breaking stems from Charles Yang, an American lecturer at Waseda University in Tokyo, and the former managing director of Hakuhodo, the second largest ndvertising agency in Japan. In an article in the latest issue of the Harvard Business Re-inton article in the latest issue although decision-making in Corporation were involved, Japanese companies is, in a while other executives, were

sense, bottom-up, the power of the typical chief executive is so great that no important decision can be made without first con-sidering bis wishes.

generally runs from the top side." Yang reports. down." The most striking difference This does not mean that an between the Japanese and executive outside the main fac-making, says Yang, lies in the way in which higher-level chances of it winning accept-managers in Japan communicate ther directives. While American managers tend to communicate directive by ordet and communicate directly by order and command, Japanese executives generally prefer covert and indirect comnuncations.

"The less important the vice, proposal, the less clearly the USA.

Business

The venture capital process, London, January 14-March 18.

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can be made without first con-sidering bis wishes. "While proposals are likely to start from lower-level execu-tives, these proposals generally propose what they believe to be the wishes of their superiors," claims Yang. This pattern of claims Yang. This pattern of the way down to the lower echelons of management. "In other words, the bottom-up pro-cess merely disguises the true decision-making pattern, which generally runs from the top down."

ted with the system.

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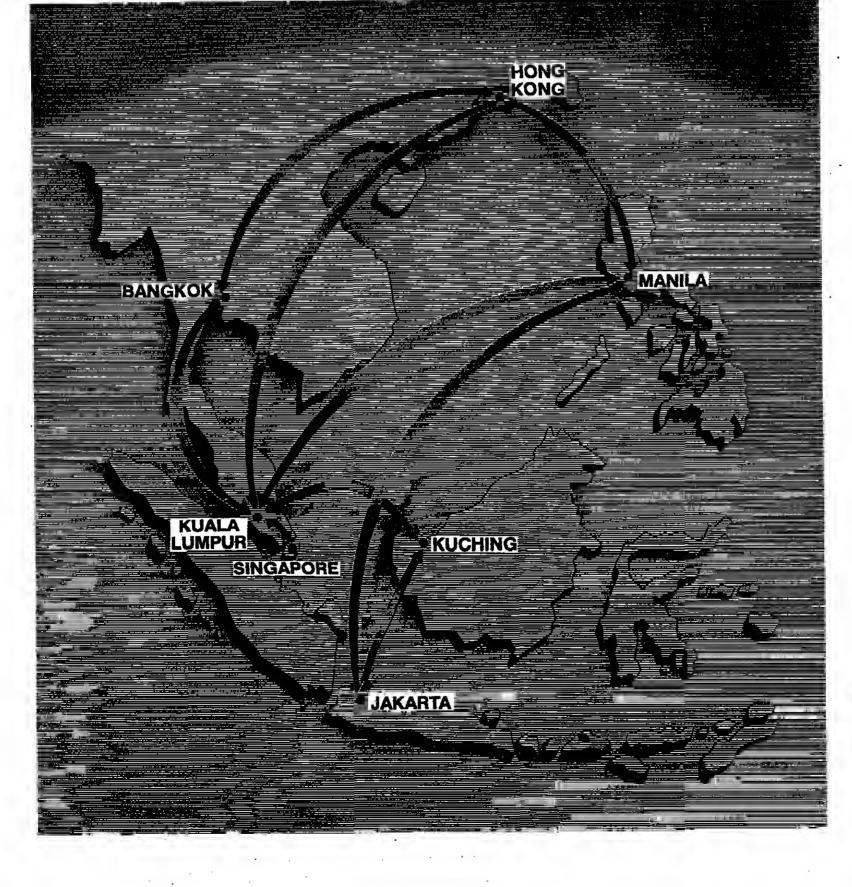
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FINANCIAL TIMES SURVEY

Monday December 17 1984

Despite uncertainty over the effects of cuts in regional aid and the still contracting traditional industries, buoyancy remains over growth in electronics and the services industry

Scotland

Painful shakeout may be slowing

By MARK MEREDITH

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That Carry

ONE MORNING Scotland will wake to find things are not that bad. Getting out on the right side of bed will en-courage examination of the prospects for new industrial growth in Scotland. It will also mean realising that many other parts of Britain are in a worse state in terms of unem-ployment and decline.

ployment and decline. Of course, the woes of the West Midlands of England do

better. The plight of the job-less in Liverpool makes it ho less in Liverpool. makes it no easier for the memployed in Glasgow, who are among Scot-land's 14.4 per cent out of work. Industrial production is still more than eight points below its 1973 levels, and is rising only sluggishly.

However, the balance in the economy has altered these past few years. It has been difficult to switch psychologically from past tendencies of defeatism, and a dependence on Govern-ment initiatives, to a more buoyant outlook.

painful shakeout in The great wind-down in in-the great great wind-down in in-the great windcessive studies on industry, both

dustries such as motor vehicles the prospects for greater off-and metal manufacture, brought shore oil development. The ser-

ties behind the Scots' claim for special treatment in the UK. special freatment in the UK. The latest to go has been British Leyland, which this year amounced the closure of its truck plant in Bathgate, near Edinbrach, by 1986, shedding the remaining 1,800 jobs. Past cesualties have been Peugeot's Linwood car plant (inherited from Chrysler), the Invergor-don smeller and the Corpach pub mill. pulp mill.

Uncertain future

The British Steel Corpora-tion's Ravenscraig steel works at Motherwell, with a workforce of 4,200, remains, but its future, too, is uncertain. There is one strip steel works too many in Britain, according to British Steel, and the Scottish mill's distance from its markets in the south adds about £10.50 on puter-backed equipment. oil and gas development are in Scotland, and these have brought a bustling prosperity to the north-east of Scotland. the south adds about 510.50 on a tonne of steel coil. Ravenscraig has replied to those pro-posing its closure by improving productivity to match most of the best in Europe,

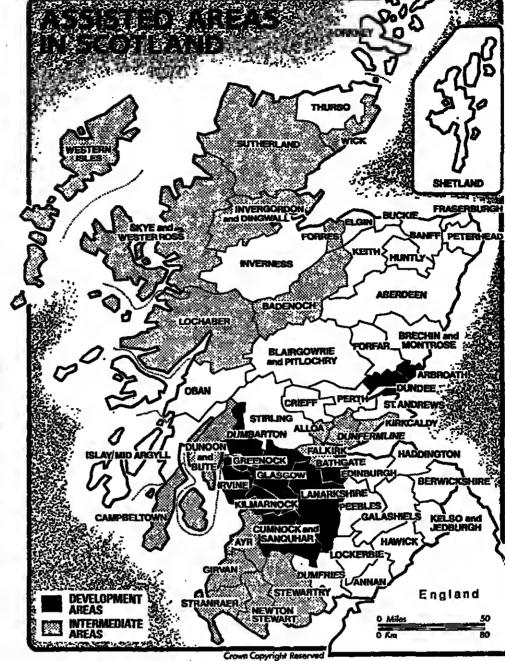
Yet, for all the problems, suc-

jobs among the workforce of increasingly diverse in its range of services. Some fear the formation of big financial congiomerates in the City of Europe's highest concentration London will overwhelm the sonal computer manufacturing, spread through more than 200 companies and responsible for more than 40,000 jobs. Some a remarkable story. Here is Europe's highest concentration of integrated circuit and per-sonal computer manufacturing, spread through more than 200 companies and responsible for more than 40,000 jobs. Some enlightened promotion has built it up from the cluster of big U.S. companies—IBM, Honey-well and Hewiett-Packard among them—which provided the initial core. age. Delicate task While service may lead the recovery the need for prompting throughout industry will remain. the initial core. Slowly, the sub-stratum of

The public sector has a delicate task to decide when, and when service companies, supplying the multinationals, move in. not, to intervene. Some of the most laissez-faire Gradually, managers spin off from the big companies to form the indigenous businesses which businessmen in Scotland insist that they can only compete in Britain and Europe if they have government assistance to comthe planners long to see. In-creasingly, the universities form links with companies on techno-logical projects. Hestatingly, industry looks at ways of apply-ing the formidable array of compensate for distance from markets. The recent review of regional

aid confirmed the Government's desire to intervene less, and be If the idealists are right the growing reserves of Scottish electronic knowledge will also more selective with its financial assistance. Areas eligible for assistance through automatic start to penetrate the offshore oil industry. Well over half the 100,000 UK jobs directly or in-directly linked with North Sea grants have been thinned out. grams have ocen thanked out. The £30m saved from the regional aid budget—Scotland will now get about £104m in 1987/88 — drew an angry response from the CBI in Scotland which feared the impact on inward investment, and we conjung and the effect A. new wave of offshore and re-equipping, and the effect on areas such as the Highlands. large parts of which lost eligibility for automatic grants. The Scottish Development

activity offers opportunities to Scottish companies ready to take on the difficult problems of gaining running experience. Growing in importance, too, is Agency now has an even greater role in industrial prothe service sector and many of the unemployed from manufacmotion to make good the effect turing can be expected to seek jobs here. A network of 24 enterprise trusts across Scot-land wants to help such people of regional aid cuts. Its policy to bring the private sector increasingly into the new growth areas has worked well, The problem is that the private set up small businesses. in by governments during the vice sector, too, has risen to ac. The financial sector with sector may now expect the 1950s and 1960s to create jobs, count for more than half the around 80,000 jobs has become SDA to do much of the ground-



work in taking initiatives. Scotland, despite its growing similarities with the rest of the UK retains its peculiarities as the Government looks for a future from the private sector. In the first place this is a strongly socialist place to pro-mote popular capitalism, in Labour has 41 of the 72 Scottish seats at Westminster

and there is no fund of goodwill devolution is a reflection of the towards the Conservative Gov-ernment in Scotland. The trade party's desire to increase its visibility. The party's main effort, how-

union movebent for one will need convincing about the thrust of development policy. ever, is likely to be directed towards bringing attention to The big Conservative majority Westminster has, however, bear ou areas of Scotland facing industrial reverses, compensat-ing where possible for the switch in focus to other parts left Labour with a credibility ing where problem in Scotland. Its in- switch in creasing pressure for greater of Britain.

Changing face of industrial aid

INCENTIVES TO incoming industry are being concen-trated in the West central belt around Glasgow and in Dundee, both of which qualify as inner areas receiving the new top rate of 15 per cent regional development grants.

regional development grants, The Highlands and Islands and large parts of central Scotland are now classified as intermediate areas, where assistance will be paid at the discretio nof the Secretary of State for Scotland. In other parts of the country including oil-tich Aberdeen, Edinburgh, and the Lowlands projects will not orapity for regional aid. not qualify for regional aid.

The cuts are expected to result in a drop of some £90m in the aid paid to Scotland from the figure of around \$270m in the last financial year. Some extra funding is being made available to the Highlands and Development Board-Telands -1 5.75 per cent increase in its 1985-6 budget or ronghly 1 per cent more than the current infla-tion rate—and the Scottish Development Agency's funding is not being touched.

In a move designed to take a step further the integra-tion under one roof of regional aid administration, the Scottish Office is taking over from the Department of Trade and Industry in Lon-don responsibility for dis-certioner grants Scottion incretionary grants. Service in-destry will guality for the first time for aid. Tour-ism will not benefit, however.

The changes, intended to ensure aid is concentrated on. areas where the Governmen feels assistance is really needed have not been well received in Scotland, by in-dustry or trade unions. Apart from the individual worries of areas where the level of assistance has been downgraded, there is concern that existing companies will now find it difficult to modernise

More than 200 years ago an Edinburgh doctor showed that taking lemon juice was the best way to prevent scurvy.

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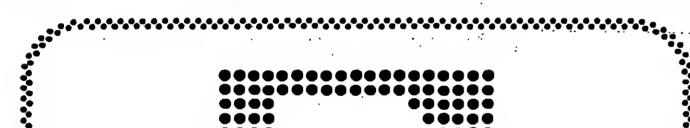
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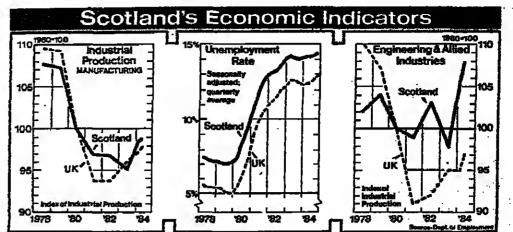
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Scotland 2



Why it's all hands to the pump

ing into more sophisticated areas of shipbuilding. "We need to be at the top end of the market. We used to huild all the types of ship we now say we are going to build, but we had dropped out and the skills had been lost." says Mr Mackie who concedes that simpler ships will be built in the Third World. in the Third World.

To win back from foreign yards orders for higher quality vessels, the group, which secured its immediate future this summer with a £30m contract for three coal-carrying ships for the Central Electricity

industry nowadays. In the solid, grand surroundings bequeathed from e more ex-pansive and confident age, the surviving engineering com-panies rattle around with space eplenty for e greatly reduced range of activities. Up the road from these concentrations of older indus-tries in the west of the country around Glasgow, the mainly foreign-owned electronic com-panies which have moved to the New Towns and other pastoral locations are to be found in glass palaces. Open plan and common status ere the guiding philosophies, the workforce is Generating Board, will make use of technical advances such as CAD/CAM.

Business survey

Whether the progress made by companies such as Weir and Govan represents a new defensive line which can be held, or whether further retreat is in prospect, remains

philosophies, the workforce is largely in its teens and the managers are in their thirties. Yet, it would be as wrong to unciear. write off eogineering as a dino-saur as it would be to over-According to the latest Souttish Business Survey emphasise the importance of electronics. Scotland needs both and the struggle now, industrially, is to ensure that the one can survive and reduced by the Fraser of Allan-der Institute at the University of Strathclyde—39 per cent of respondents in mechanical engineering were tess optimistic about the state of husiness build as the other continues its rapid growth. The reasons for wanting engineering to survive hardly need stating. The contribution to employment of the sector as than three months earlier.

Employment prospects con-tinue to look poor, too, with companies in the sector increas-ingly likely to seek strength through overseas diversification or through increases in the a whole (including metal manu-facture), though down from the total of 340,000 in 1965 to fewer than 200,000, is still capital intensitivity operations. of their

Moreover, it provides a major source of jobs for men at a time when many of the new jobs being created are for women. Scotland's educational system, too, remains well equipped to produce technically qualified recruits for the industry. Just as importantly there are

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PROFILE: DOUGLAS HENDERSON

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Financial Times Monday December 17 1984

Making the best of the old and new

"WE HAVE got to maintain Scotland as an industrial nation and this means keeping its manufacturing base." Douglas Henderson, the 35

year-old Scottish organiser of the General Municipal Boller-makers and Allied Trade Unions, points to one of the fundamental problems facing Unions, points to one of the fundamental problems facing trade unlong in Scotland. The traditional industries are declining, most of the jobs will come in new manufacturing, but most of real development is in the service sector which now accounts for more than half the jobs in Scotland. He is typical of the new young, articulate breed of trade union leaders trying to associate his movement with

associate his movement with the new developments in the economy while not deserting the old.

"The trade unions are con-scious of the need to create jobs but we also realise that we cannot rely on the tradi-tional industries to create this employment. We've got to back the creation of new in-dustries."

dustries." Hendersen, like other trade unionists in Scotland, is deeply critical of the Govern-ment's cut in regional aid policy, effectively a £30m reduction in the size of grants.

reduction in the size of grants. The movement has been through a tough year with the miners' strike causing a con-siderable rift within union ranks. The miners' strike and the threat to the Ravenscraig steel works led to the steel works hed in the steel street works left to the street workers backing management plans to by-pass the miners' pickets using road convoys. Henderson points to the problems within the unions in confronting the new industries such as electronics where only some of the a small proportion of the 49,000 workers are unionised. The unions would do better

if there was one house agree-ment for the industry. Nevertheless, Honeywell computers near Glasgow, and Timex in Dundee which specialises in assembly, have

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Sec. 1

In the oll industry which employs something over 60,000 people in Scotland, trade union membership offshore is not as strong as onshore, according to Hender-Like the electronics companies they pay above the odds and often set up their own staff consultative mechanisms MARK MEREDITH

Garrick director of the Weir Group: turnround to profit at the expense of halving of jobs

Weir sees an increasing

proportion of site business coming from the sale of "coft-ware" expertise - sits design and consultancy services. A similar shift away from dependence on Scottish-based manufacture has been taking

place in other companies There is a prospect of a boost for the order books of Scottish engineering companies from the new round of investment taking place in the North Sea, a much higher proportion of which has to be placed with UK suppliers. Several Scottish companies, Babcock and Weir among them

A significant pointer to the could also benefit from a way in which employment in decision to go ahead with the the sector is changing is the messumised weter reactor at Weir Group's decision to case Sizewell. its stake in Yarrow, the non-nationalised part of the former process of cutting their cloth wanship builder which special-the maritime design and Jike going un for Southish elementic control systems engineers.

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Just as importantly there are good growth prospects inter-nationally in several sectors which the Scottish engineering industry competes in, oil and power engineering being the most pertinent examples. The companies that have survived have in most cases had to come through fire, and to come through fire, and, although the experience of each is somewhat different, there are some common themes. To take just one example, the

significant.

Engineering

RHYS DAVID

THE GENERATION gap is there for all to see in Scottish industry nowadays. In the

Weir Group, which had to be rescued by a group of institu-tions after slipping into losses of 18.25m in 1980, has subseor 25.20m in 1950, has subse-sequently returned to profit. Its turnround has, however, been at the expense of a halving of jobs-down from 9,000 to around 4,000 and the elimina-tion of e range of activities. The group, which like much of the rest of the Scottish engineering sector grew up to serve the shiphuilding industry, serve the sniphthing industry, has withdrawn from fields entered in the 1950s and 1960s when the prospects and oppor-tunities for UK engineering husinesses were very different.

Scaled down

Rubber and plastic moulding activities have gone altogether and involvement in foundries has been scaled down. "Our way to grow will be by staying close to what we know and we will not be moving into ereas that are unfamiliar" Mr Ron Garrick, managing director, observes.

The familiar, as fer as the Scottish part of the group (one of the few hig Scottish engineerof the few hig Scottan engineer-ing companies still contriled from north of the horder), is pumps, and here the company has on its hands a strong pro-duct in its downhole pump, a brilliant reworking of an old

Developed at the request of BP the hydraulicelly operated device is designed to overcome the problems oll companies were facing with electrical pumps in seeking to enhance recovery from wells which had already delivered all the oil they could by their own pressure. To date Weir has supplied or

has on order, pumps to a value of £2m. Shiphuilding has of course been through a similar process of rationalisation. At the British Shiphuilders subsidiary, Govan Shipbuilders the last few

years have seen strenuous efforts to bring down losses. The workforce has been cut back to about 2.000 and even more importantly working prac-tices have changed to embrace much greater interchange-ahility-"a change in the hahits of a lifetime" Mr Eric Mackie, the Ulsterman now running the yard, notes. The yard now claims to be generaly competitive with other European yards, if not with with the Japanese or Koreans, but it has tried in any case to move out of direct competi-tion with the Far East hy mov



Ferranti in Scotland

BUSINESS

Ferranti ple recently announced a major reorgan-isation within Scotland. Ferranti Industrial Elec-Italian built Agusta Bell 212 ASW maritime helicopters which are heing supplied to a NATO customer. tronics Limited is responsible for the industrial systems and components husiness of the Scottish Group and Ferrant Sea Skuz is a sea skimming missile which homes on a radar illuminated target. The Defence Systems Limited for the eir, sea, land and space systems. combined

Seafire contract

The Edinburgh based Electro optics Department of Ferranti Defence Systems has received a \$3 million contract to supply laser rangefinder/ supply laser rangefinder/ designators to Texas Instruments for the U.S. Navy "Seafire" weapon fire control system. The laser will be used in the system's electro optical director for long range designation of targets for laser guided ordnance.

Ariane success

Arianespace, the European commercial space transporta-tion company, successfully lauoched Ariane V11 on November 9 from Kourou, French Gulana. A Ferranti inertial system produced by the Navigetion Systems Department in Edinhurgh, formed a wital part of the rocket's guidance and control system. As a result two com-mercial satellites. Spacenet 2 and Marecs B2 were precisely iojected inm orbit.

Arianspace has firm orders for the launching of a further 30 satellites.

Briefly . . .

Ferranti Industrial Elec-tronics, Dundee has installed a Ferranti CNC laser system at the Heaton works of NEI Parsons for trimming the fiash off forged turbine blades.

British Aerospace Dynamics Group has placed a f6m order for Seaspray Mk 3 radar equipment produced helicopter and it proved to by the Radar Systems Department of Ferranti Defence Systems, Edinburgh. The 1982 order follows the selection of the Seaspray radar/BAs.Sea Skua missile combination for

based on a Seaspray radar was originally developed for use on the Royal Nsvy's Lynx be highly effective during the South Atlantic fighting in

Seaspray is a lightweight high performance I Band radar. The Mk 3 version introduces 360° surveillance and improved data processing. The radar is designed to operate in all weathers and in all sea states to detect. track and monitor small fast targets on the sea surface.

TELECONTROL

Mossmorran on stream

With the recent official open-ing of the Mossmorran-Braefoot Bay Complex the Mark 2A telecontrol equippositions, and parameters such as pressures, tempera-tures and flows. This informament, supplied by the Data Systems Group of Ferranti Industrial Electronics, is now operational. The pipeline system conveys

various natural-gas liquids, from the gas-fractionating plant et Mossmorran in Fife, complex. Scotland, to the terminel at Braefoot Bay on the Firth of Forth, for loading on to sea-going tankers. At both sites Ferranti equipment monitors plant status, such as valve

tion is passed to the control centres at both ends of the pipeline for use in the process computer end for display on minor diagrams so that both centres have full information regarding the operation, status and integrity of the The original contract

Ferrardi to supply Shell (UK) Sxploration and Production -operating on behalf of Shell Esso-was placed by Ralph M. Parsons Company Limit d

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Scotland 3

Well placed to capitalise on self-generating expansion

Electronics RHYS DAVID

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stream

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FOR THE promoters of Scot-land in the Scottish Develop-ment Agency the last few years bave gone like a dream.

The latest wave of big names attracted to Scotland—Nippon Electric Company (NEC), Burr Brown, Wang Laboratories, ACT, Mitsubishi, and Sbin-Etsu Handoiai amog them-aren part of the top league of electronic businesses, and they join an aiready distinguished dist of high technology manufacturers which bave located north of the border over the past decade, investing in new projects. The statistics which the SDA's

electronic unit rolls off are cumulatively impressive: more than 300 companies in the electronics field spread across defence and industrial, telecommunications, information systems and inte-grated circuits; employment of more than 40,000 people; the biggest concentration of semiconductor manufacture any-where outside the U.S. and Japan; total computer produc-tion now estimated to be run-ning at more than one million units a year, and boosted by five major projects in the last two two years (including IBM's per-sonal computer); high techno-logy investment in three years estimated at more than film

Scotland's undoubted success in attracting these chunks of investment, at a time when its traditional industries bave been contracting sbarply, has been built on a happy combination of factors. The European market is, in population terms, the blggest individually in the world and bes been growing fast, with the UK showing some of the

strongest gains. Because of high barriers into the EEC-17 per cent, for ex-ample, on semi-conductors-a European location has become essential for U.S. and Japanese companies wishing to share in the growth.

Inward investment

At the same time, electronics At the same time, electronics bare become control and are good Transport of pro-try with some businesses—such ducts to other markets is mostly as Ferranti-moving north of by road or, if not, by air from the border during World War Edinburgh or Glasgow, and most II, and others, notably IBM, Honeywell, and Burroughs having chosen Scotland 20 or 30 years ago in the first post war ... The blg companies' growth expansion of inward investment has spawned, too, a range of

quarters—the beilef that the such project of this scale in the industry's growth is now self- UK.

industry's growth is now self-generating. The way all these factors The avzilability of good quality staff is one. In the last three years, for example, under-graduate entry to Scottish uni-rowed down its choice to the versities in physics and elect-tonics has increased by 50 per cent and at technician level the number starting courses has scotland's universities have cial package, infrastructure,

Scotland's universities have moved, too, into areas of re-search where they can offer support to the electronics induscial package, infrastructure, language, availability of graduates and support industries. try. Edinburgh has become an important centre for research into very large scale integrated circuits (VLSI) and artificial intelligence. Glasgow is also studying the latter and along with Heriot-Watt has interests the plant's director, says. In opto-electronics.

The evailability of VLSI support close at hand is regarded as a significant bonus by NEC



Mr Masamichi Shiraishi managing director of NEC Somiconductors (UR) one of the latest big electronic companies to set up shop in Scotland

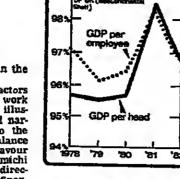
which is planning to move to 256k RAM chips in the second f50m phase of development at its Livingston plant, expected to be completed in 1986.

Other support services, too, according to companies which bave become established in Scotmajor European cities are dis-tant in air time by only around

Their presence, and rela-into the UK. ancillary developments, with These considerations will in-tively favourable experiences, up in some cases to meet some of the multinational companies have served as an encourage of the needs which have and there will inevitably be ment to other U.S. concerns emerged. Perhaps the best ex- some which will move on in looking for a first base in ample of this bas been Rodime Europe, and the Japanese have which supplies rotating disk followed, influenced in part by memories to the many manufacsearch of better rewards elsesucceeding plants in new markets. The rate at which turers of data processing equip-ment in the 70 miles long by 35 miles wide strip where most of further place in Scotlend is also likely Scotland's electronics companies to depend on whether the UK are located. Just as importantly an Amerithe leaders in the application of microcircuits. As other markets develop on can company. SCI Systems, has decided in the wake of a large order from IBM to establish a Scottish presence, and Indy that some of the companies Electronics, also of the U.S., is which have chosen Scotland es to build a new plant for the their European bridgehead will contract assembly and test of locate second and third plants integrated circuits, the first in the countries concerned.

Climbing the business ladder is easier

if a friend helps you with the first steps.



GDP per head and

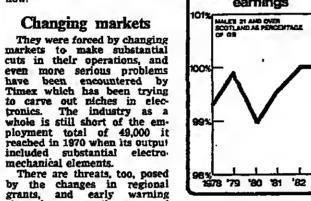
per employee

SCOTLAND AS PERCENTLG

Personal disposable income per head SCOTLAND AS PER Wang Laboratories which has moved to Stirling concurs: "From a marketing point of view the UK made the best sense and Scotland was chosen 98%

because of the workforce and infrastructure," Mr John Dolan, 97% Yet, although electronics seems to have set down roots, 96% which have transplanted to Scotland — most notably motor vehicles — cannot heave any 95% room for complacency. Indeed some of the early electronics 1978 79 80 81 industry arrivals in Scotland

such as NCR, Honeywell, and Burronghs were at one time bigger employers than they are Average weekly earnings



signs have recently appeared of worldwide overcapacity in Yet, as the SDA points out, many of the electronic com-panies in Scotland are following semiconductors, the electronics business in which Scotland is perhaps strongest. A major ex-pansion planned by National Semiconductor, the big U.S. cona pattern of evolution which does suggest a commitment to the area. The first stage is very cern at a cost of £100m has already been delayed for this often warehousing followed by assembly and testing, then inte-

reason. Individual companies point o other — generally not too erious — weaknesses they would like to see remedied, uch as difficulties in sourcing eria sourcing the sourcing the source as they weaknesses they would like to see remedied, while to see remedied, weaknesses they would like to see remedied, weaknesses they weaknesses they would like to see remedied, weaknesses they weaknesses they water the sec remedied water the sec rem to other - generally not too to other — generally not too serious — weaknesses they would like to see remedied, such as difficulties in sourcing certain products in Scotland, or in some cases in the UK. In 1980 only 30 per cent of the Scottish electronics industry's sub-contract demand was sourced within Scotland and the forme is unlikely to be sub-Packard, Burroughs and NCR. NEC, which only arrived in Scotland two years ago, will be substantially upgrading the quality of work it carries out when it opens its second phase. figure is unlikely to be sub-stantially better now. These considerations will in-It is one of the agency's ob-

jectives to secure a similar de-gree of commitment from other incoming companies and to encourage more supporting comalongside existing manufacwhere, or at any rate establish turers. If many of these support companies making the ancillary products and services the bigger development takes groups require could be started by Scottish-based entrepremeurs, so much the better—so far Scot-tish initiatives like Rodime and, market continues to be among in banking terminals, Fortronic, bave been the exception. If success along these lines the continent it seems inevitable can be achieved a very soundly based electronics sector perhsps able to begin justifying some of the wider bopes pleced upon it will have begun to emerge.



10 %

oil.

nology

1978 79 70 71 782 783

mal decline of manufacturing

In Strathclyde alone, with half of Scotland's 5m population,

shops, transport, and financial services, has grown strongly in Scotland since the mid-seventles. Glasgow, once the heartland of Scotland's heavy industry, is becoming today a centre for offices, the civil service and new shopping and conference centres. Services bave changed the face of the

city. Services provides over 60 per cent of the jobs in Scotland. Their output accounts for more than balf the Scottish gross domestic product (although measuring this is made difficult because of transport services which also serve England or services based in Scotland with most of their business elsewbere - insurance companies, for example).

Fresh interest An example of the new in-

terest being shown in services are the moves now being made to compile an index of services sector output. The University of Dundee has been ssked to carry out a study by the Scot-tish Industry Department. The recently smended change in regional policy which will now allow the service develop-ment to benefit from regional grants will further increase the sector's importance. The manufacturing sector hes

traditionelly been the centre of attention. Planners have fought shy of the service sector feeling that it takes care of itself and that actually to en-courage it signalled a waning of interest in the fundamental problem of nurturing new manu-

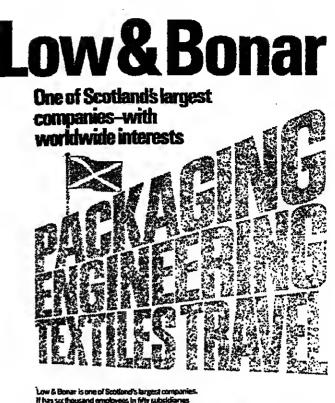
facturing. In Scotland the growth in services has eccompanied the dis- stimulus to the services sector,

cent

Signs of a revival in economic spirits The Gore investment does

> Dundee MARK MEREDITH

not rank as a Scottish product taken into full manufacturing. But it does respond to the marketing of Dundee as an area with a pool of labour skills suited for this kind of work.



13

Low & Bonar is one of Scotland's largest companies. If has so thousand employees in fifty subsidiaries operating manify in the UK, Europe and North America, with interests in Africa and the Pacific. If you would like to know more about Low & Bonar and its worldwide activities, tolephone or write to the company scorolary for a copy of the latest report & accounts.



followed, influenced in part by a wish to operate from an Englisb language environment. There bas, too, been the attrac-There Das, too, been the attrac-tion of grants, and the essiduous courtship of the industry by Sootlend's development bodies. Sometimes by accident, and sometimes by design, other factors which have created the conditions for favourable growth by the industry have fallen into place, even if it does not amount to the "critical mass" effect mentioned in some

A great part of this labour pool is drawn from the city's DUNDEE, a victim of industriel tradition of electromechanical engineering. NCR produces lts decline, is now showing signs of recovery.

mechanical cash registers in Dundee and Timex manufac-This city on a hill overlook-ing the River Tay had similar tured watches. Now these have ailments to Giesgow. Old industries waned and - with one or NCR has been transformed into a centre for the develop-

two sparkling exceptions — there has been very little to replace them. The jute in-dustry, is a shadow of its former self. Engineering like of automatic teller es — cash dispensers. machines --- cash Timer, after a painful conver sion involving many job losses bas kept some watch assembly wise dwindled. Unemployment at 16.5 per cent is above the Scottish average of 14.5 per with imported parts and devoted most of its efforts to attracting contract work for electronics companies. It assembles Sin-Like a troop of missionaries, the economic revivalists have clair computers and chassis for IBM computers as well as a recent contract for telephone

Momentum

The Dundee Project, to keep

ossing the Tay. What is now a roadway, rail

bead of the Dundee Project.

concentrated their attention on Dundee these past two years, to try to revive its flagging production for Tie Communica economic spirits. ions, a U.S. company. It now has an enterprise

zone, an urban technology park, and an urban and business training programme. Most im-portant it has found a client ---np the momentum, last month proposed a development which could fundamentally alter the face of the city. The Idea was put to developers of developing much sought after U.S. company - ready to take the plunge. In October the W. L. Gore

the city centre waterfront be-tween the road and rail bridges In Octoper the W. L. Gore Company announced a \$30m investment which conid gene-rate 900 jobs. It was the first real breakthrough for the city. line and some derelict buildings could, the project team sug-The Gore factories are to manu-facture coaxial cable for gests, become a tourist and leisure development. defence and redar operations and two further planned expan-"This is the opportunity of a lifetime to shape a major part sions will produce health care products. of e city centre which has a superb location - both com-The company has a further

fom invested in a plant else-where in Dundee, producing a coating material for containers mercially, environmentally and as a bub of communication," according to Mr Jeff Lonsdale, carrying highly corrosive liquids. Up to 125 jobs and about 175 jobs in supporting industries could result.

In one fell swoop most of the E40m investment target sought by the Scottish Development Agency (SDA) as part of the Dundee Project was found.

The technology park idea was a marketing exercise for Dundee. It produced one-door professional promotion in place of numerous authorities and Government bodies talking at cross-purposes. It has als

It has also de-politicised Dundee—a strongly Labour city council in a Conservative-run region

The Dundee Project is rul jointly by the SDA along with Dundee District and Tayside Regionel Councils. The idee has been linked to the overall high technology promotion scheme for Scotland, produced by the SDA. This would take seminal ideas for new products through their research and prototype stage at small industrial nest units such as the West of Scotland Science Perk in Glasgow and then move to Dundee and the technology park when they were ready to go into production.

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Being one of the leading Scottish New Towns, with over 250 successful companies currently booming in its environs, Cumbernauld has long rung the register of profitability. A central communications location, a dedicated labourforce, and extensive factory and warehouses at competitive rental rates, all go to make Cumbernauld the place for business to make money.

Enter the Cumbernauld "Pieces of Eight" Crossword, competition and you could win a little taster of success to the value of £250.

INSTRUCTIONS

All clues lead to words of eight letters. These are entered in the eight squares surrounding the corresponding numbers. Words can run clockwise or anti-clockwise and begin on any square. Competitors must determine be startpoint and direction by cross-checking with letters shared by adjacent

Stampoint and direction by closs-creating with recens shared by adjacent solutions. The 24 unchecked letters (the tinted squares) can form the anagram "REPS SITEO ON URBAN PHARMACY". After solving the puzzle, devise an alternative anagram for the unchecked letters and send this, together with the solution and your business card or letterhead to "Pieces of Eight", Cumbernauld Development Corporation, Cumbernauld House, Cumbernauld G67 3JH. Prizes of Cumbernauld House, Cumbernauld G67 3JH.

Prizes of Cumbernauld goods to the value of £250, £100 and £50 respectively will be awarded to the 3 correct entries which have, in the judges' opinion, the most apt and original anagrams. judges

*All entries must be received by 31st December 1984 Frize winners will dfied, and solutions are available from the above address. "Employees of CDC, their families and their agents are ineligible to enter.

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Since May 1983 these men have been commissioning business plans and arranging loans for industry and

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If you are thinking of starting, expanding or relocating your business, you owe it to yourself to check them out. The reward could be there for the asking. For further information contact the UFE Action Desk, Old Town Hali, Motherwell ML1 3HU. Tel; Motherwell (0698) 66622 or dial 100 and ask for Freefone Lanarkshire.



business market for almost 300 years. In that time we've learned how to solve problems of finance, development, growth and grants. A friend at Bank of Scatland can help and advise, no matter how large or small your business is. Whether you're just starting or well established, everyone gets a lift up the ladder with a little help from a friend.

Start maving upward today.



Building a business is never easy. Just when you think you're on

the road to success, new products and processes, changes in business legislation, and market forces can put you back to square one.

Bank of Scatland has been part of an expanding, changing



Osprey Electronics Ltd, Wick, Caithness.

This is a first...the world's first combined television/photographic (T.V.P.) underwater camera, incorporating advanced microprocessor technology for all camera control and overlaying data on both video and photographic media. Used either diver-held or mounted on an underwater vehicle. Designed and manufactured, here, in the Highlands.



If you would like to know more about what is happening in the Highlands and Islands, contact the Press and Public Relations Branch, Highlands and Islands Development Board, Bridge House, 27 Bank Street, Inverness, IV1 IQR. Telephone 0463 234171 Financial Times Monday December 17 1984

npanies into Aberdeen—or o Scotland in general

Second is sub-sea system

of John Brown Engineering, in developing equipment aois

Scotland 4

Room for new thinking

Oil MARK MEREDITH

NORTH SEA oil, for all the of activity over recent months. prosperity it has brought, is however. still a qualified success for Scotland, Within industry and contracts are expected to be government is a feeling that Scotland could do better as the placed in the next 12 months supply base for the offsbore oil and gas industry, currently producing at the rate of £40,000 worth of product a minute. This does not entirely take

the form of resentment against the big oil companies which were brought in at the start of the seventies to rush Britain into oil self-sufficiency, though there is some frustration at the conservetive ollmen's reluctance to sample new British equipment and their preference for tried and tested machinery.

The worry, rather is that Scotland has missed some opportunitles in this fast moving and very profitable business. In the long run its industries must build up exportable expertise in oil development for the end of the century when the North Sea is no longer the greatest offshore development of its

kind in the world and the great production circus has moved on to new fields. The North Sea has, neverthe-

less, delivered a lot in terms of wealth and jobs. The industry or weath and jobs. The industry employs a conservatively esti-mated 66,000 in Scotland, possibly 100,000 directly and indirectly in Britain, and about 50,000 in the Aberdeen area. Around the country bas grown a huge industry supplying every-thing from oil platforms to offshore catering. According to Grampian region

in northeast Scotland, jobs around Aberdeen should rise to around 62,500 onshore in 1996. The numbers working offshore, where Scots accents are more common than American, could rise from 22,800 et present to 28,300 in 1996, Grampian estimates. The work for the moment is

in labour intensive heavy con-struction. There was a slowdown in the early 1980s as a result of mates

and the first nine months of this year bave seen more exploration and appraisal activity than in any full year so far. One immediate consequence is that three of the four blg offshore construction yards in Scotland which were previously suffering from a drying up of orders are breathing a little more easily. In September, Marathon oil

In September, Marathon ou placed a £214m fabrication order for its Brae B project. The legs (or jacket) 365 feet high and weighing 18,000 tonnes, are to be made at the big McDermott Ardersier yard near Inverness, while Highland Fabricators yard, run joindly by Winney, and Brown and Root. Wimpey, and Brown and Root, across the Moray Firth from Mc-Dermott won the £35m order for the 3,000 tonne support

£5bn spending

has brought about e new surge

An estimated £750m worth of

This is the kind of business Scotland needs and the industry provides. According to Esso Petroleum the oll industry spends about £5bn a year off-shore. It estimates that £43bn shore. It estimates that pro-has been spent in the past 20 years in development and pro-duction and £1.5bn in main-tenance and servicing costs. Esso also calculates that in addition to the 05 cill and the addition to the 25 oil, and six gas, fields in production in UK waters an additionat 90 can be expected to be developed by the year 2000.

In the case of a UK oilfield of 75m barrels of oil over a 15-year period, Esso estimates that construction will account for f400m of the development costs. Recent signs that off-shore construction costs . are coming down have been some encouragement.

Another survey by the UK off-Another survey by the one sti-shore operators association estithat there could Scotland in the oil industry

tax changes which according to the companies were a disincensimilar to similar to the growth in electronics in "silicon gien." Many of the same promotional orders for around 100 offshore platforms, 1,250 to 1,550 appraisal and development wells and 2,300 to 3,100 miles of offtive to further offshore investment. Tha 1983 budget which methods are now being emshore pipeline. ployed to attract U.S. oil service phased out additional petroleum revenue tax and provided tax relief on offshore exploration The main area of concern

over Scotland's performance centres on higher technology into Strathclyde around Glasgow has hopes for oil off the wost coast products and it is here efforts and other parts also see a future are being made to generate new thinking

oli The agency last month an-nounced that the Texas-based The Government has been trying to encourage oil com-panies to offer "full and fair" Gerhart Industries planned a \$12m project North See centre opportunities for British sup-pliers through the licensing procedure. Future dicensing Si2m project North See centre in Abericen with a wireling training school and regional technical support unit. The SDA hopes, there will be others. Marketing initiatives pressing home the point that tho North Sea has been the toughest test bed yet for offshore en-gineering, should belo. will also take into considera-tion the amount of research and development work for offshore work which the oil companies carry out in Britain.

This, according to BRIT an organisation which wants greater technological involve wants Three areas

greater technological involve-ment for UK companies, is a step in the right direction. The main monitor for UK par-ticipation in this industry is the Department of Energy's Off-shore Supplies Office based in Chargow It annually fallies up A survey by engineering consultants, W. S. Atkins, has isolated three areas where Scottish firms in particular scottish make their mark: first is downhole products. As oil reservoirs decline, methods of injecting gas, water or nitrogen are being developed to main-tain the upward pressure of oil and enhance recovery. shore Supplies Office based in Glasgow. It annually tallies up the offshore contracts and, has estimated that today more than 70 per cent of the offshore con-tracts go to British-based com-panies. What riles BRIT, how-ever, is that the UK subsidiaries of multinational companies are included in this percentage. here some headway has already heen made by UDL, a subsidiary

A new element at work is the

A new element at work is the Scottish Development Agency which has had a notable suc-cess in fostering the electronics industry in Scotland. The SDA has set up an office in Aberdeen to see what it can do to encourto work at great depths and assist in the growing market for inspection and maintenance equipment. Small unmanned equipment. Small unmanded remotely operated vehicles equipped with television cameras and monitoring equip-ment can scan a platform leg for possible signs of stress in the steel work or check on age greater penetration by indust Mr John Condliffe, the Aberdeen director of the agency, in-tends to take a new approach

to the problem. As in elec-tronics, the aim will be not to the operation of the sea bed wellhead. tromes, the aim will be not to beat the multinationals but to join them. Within the big groups there will after all be managers who will want to go solo and make inroads into the market themselves. 'Yet while spin-off is at the heart of the policy of apountary inward The third area is electronics itself which is moving slowly into North Sea activities. The spin-on is at the neart of the policy of encouraging inward investment into electronics, can it work in the offshore world? Mr Condliffe feels that a Houston, Texas-like prolifera-tion of companies can happen in Sociland in the off induction

next generation, of . platforms will have more computers on them for instrumentation and control system The opportunities, with a bit theip for companies and some of the use of the growing capabilities of venture capital of in Scotland may help the com-puter engineer in Scotland look

A prod for private enterprise

Forestry MARK MEREDITH

FORESTRY IS coming into its own in Scotland. Much of the

country's 929,000 hectares of

productive woodland is reach-

the main centre for the ad-ministration of grants, and the beadquarters for research and advice.

The commission is currently trying to reduce its call on Government grants by selling some of its woodland. Around £56m was raised last year with

area will decline as a

common fisheries policy withrings and kippers, with a conforce. Even for the private in the EEC and measures to sector the commission is now prevent overfishing. According to The Sea Fish According to The Sea Fish." Industry Authority (SFIA) about 500,000 tonnes of fish are landed in Scotland, out of the UK total of around 775,000 tonnes. Over 7,000 of the UK's 16,300 fishermen are based in Scotland. Peterhead in North

sequent large jump in sales. The board would like the in-dustry to be ready to increase. the levy it pays, taking into account that forceful marketing can go a long in improving sales of fish.

or fish. Marketing improvements are being applied to Scotland'a agriculture, in an effort to im-prove the livestock returns for

East Scotland is the top port in

Which location would your computer recommend?

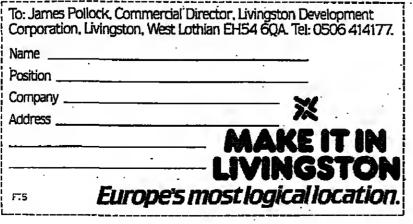


It would probably tell you that your most logical move is to Livingston, in the heart of Scotland's Silicon Glen.

This young town has already attracted almost 200 thriving companies.

Including N.E.C., who regard Livingston as the best location in Europe, and Burroughs. who've expanded 100% since setting up here. Shin-Etsu, Mitsubishi Electric, Johnson & Johnson, Sperry, Burr Brown and N.L. Industries are a few of the others who've experienced similar success.

Of course, before your computer could make any recommendations. you'd need to feed it a lot more information. For all the facts, send the coupon today.



ing maturity, and the point when downstream industries can start tapping the Fine and Sitka Spruce for a range of wood products is nearing.

This is Western Europe's last uncommitted timber resource. But like many other areas of Industry in Scotland, public sector initiatives heve been needed to prod private enterprise into action.

The initial results look encouraging Construction is under way for Britain's first structure board plant, a £13m venture near inverness, produc-ing a board with compressed strands of wood giving the strength of plywood and the lower cost of chipboard.

There are hopes too for more sawmills and possibly even a pulp mill.

The outlook is encouraging although Scottish forest pro-duction by the turn of the century may be less than 1 per cent of the European total.

Shaky past Britain imports over 90 per cent of its timber and much of its pulp. The market is ripe for import substitution from Scotland, although a shaky past in this industry has made some private sector capital sby away. provate sector capital soy away. Over the next 15 years tha production of sawlogs—trees over 30 years old suitable for timber—is expected to rise by 80 per cent. Production of small roundwoods—trees between 20 and 30 years old and suitable for wood processing into board, and near moducts—could rise

and paper products—could rise by 130 per cent or more. By the year 2000, Scottish forests will form about 40 per cent of total UK woodland (they amount to just over onethird at the moment) and according to industrial estimates output could double sgain in the

following 20 years. The closure of the Wiggins Teape pulp mill in Lochaber, near Fort William, in 1980 with the loss of over 400 jobs dld much to jolt the confidence of the industry, althours in retro-spect the failure did not lie with the wood or the market. But the initiatives by the Scottish Forest Product Deve-

lopment Group bringing together the Scottish Develop ment Agency, The Highlands and Islands Development Board. The Forestry Commission and the nrivate forest owners has produced a co-ordinated public private sector approach. Whatever the hopes for en-couraging private sector growth in downstream industries in Scotland it is unlikely the Government'a Forestry Commis-

sion with over 60 per cent of

the sale of 72,000 hectares. The commission has also cut costs through a reorganisation of its regional offices. Scotland's fishing industry is

not as straightforward as forestry. Accounting for the majority of fish landed in the UK, it has been in considerable turmoil since the mid-1970s when, with the Cod War, Britain lost its distant water fishing fleet. Since then has

come tha tortuous road towards

the UK in terms of the value of its fish landed. In 1982 £42.7m worth of fish came ashore, twice the value of second-placed port, Grimsby. Marketing problem A fundamental problem for the industry, in the view of the SFIA is its lack of marketing awareness. This year the anthority launched two promo-

was set up by the Highlands and Islands Development Board last season to add some competition to the auction and road side sales which work against tha small hill farmer. The system has about 1,000 members out of the 18,000 hill

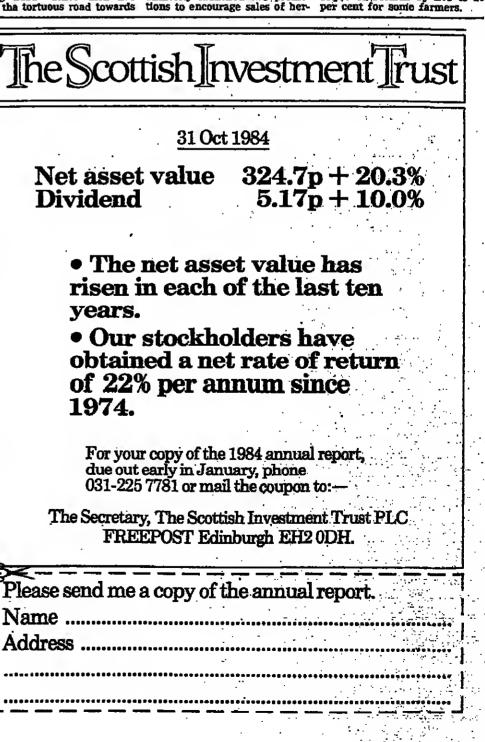
and Islands Livestock Limited)

farmers in Scotland and bas through direct sales to buyers improved returns by five to 10 per cent for some farmers.

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THE ARTS

A mixed year for the drink and heen subjected to National Theatre draws to a bloody abuse. close with s really msgnificent production of this great play in the Olivier. It is certainly the best Shakespeare production offered by the NT under Peter Hall, and in my submission, Hall's best production to date on the South Bark. In the total the South Bank, In the title role, fan McKellen scores an worth returns to the London stage in fibe fettle, fine voice, fine presence.

The Olivier arcna is cleverly. and with minimal fuss, turned into a theatre of war and more pertintnetly, a genuine discussion circle on the topics of democracy, political responsibility, the people's advocates and their representation in political deeds. A circular sand-pit yields to siructural hints of a Roman amphitheatre onstage populated by 96 paying customers istmost a tenth of capacity) who bolster the crowd, applaud the proces-sional arrivals of Coriolanus and his mother, and are generally, rather excludingly, part of the action action.

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They are guided by actors and they are geneen by actors and lbe contemporary and historical works are gracefully elided in costumes that combine double-hreasted suits with mauve silk togas. McKellen first appears, sauntering, in an impeccable while sult. He will Isier "hanish" his fellow citizens in a naity brown jacket and spotted

You enter the theatre to hear the wail of sirens and to wit-ness a spectacle of sctors and populace onstage that resembles NT backstage tour possibly outstaying its welcome. It is pleasant in these moments to speculate on who is a real per-son and on who is an actor. Pleasant, and not difficult.

The Romans' adversaries, the Volscisns, are led by Greg Hicks's cold and calculating Tutius Anfidius, yonnger than is usual; s piere of casting which lends his almost symbolic rela-tionship with Coriolanus-not to mention that final, eruptive insuit of "Boy of tears" an added resonance. The Volscians west black leather, slightly Star Warsish.

The past, present and futur-istic is fused in this play, a fact to which the production is unusually sensitive and responsive. Take the tribunes, those cunning spokesmen of the people who vitiate Corlolanus's popular status as a war hero with the fanning of bis past They are superbly played by David Ryall (who reminded an all too audible lady in front of me of Harold Wilsoo) and. James Hayes. They wheedle

Jobn Bury's set is dominated by a large reversible door: audded gold for Rome, barsh black for Antium and Corioll. McKellen will slither defly in and out, abetted by Mr Bury's britliant lighting, to transform his status from hanished beggar to subversive infiltrator after the interval. It opens out, this door, too, to give us the battle at Corioli, lots of amoke and an orchestrated, barsh and even haletic fight choreographed hy Malcolm Ranson to Harrison Birtwistle's mettallic score (note

Coriolanus/Olivier

Michael Coveney

the percussion chimes with the clash of shields). McKellen is performing great physical deeds in this section, his white suit exchanged for masses of Kensingtor Gore (stage blood) and a join cloth. (stage blood) and a join cioth. On "Make you asword of me" he is standing an a colleague's shoulders: in a wonderful echo, In the pleading scene, he lifts bis own tiny son in just such a movement. The little boy raises a clenched fist at that heart-breaking moment of familial combustion ombustion.

combustion. On being dubbed "Coriolanus" with a fanfare, McKellen shrugs the honour off with "I must go wash." He finds comedy tbroughout the play, tripping the servants at Antium in that lovely, always surprising scene; playing the mock flatterer of public opinion whan asking for the consulate; and sbifting his weight to incorporate a shrug and a sulk whenever his mother

and a surk whenever his mother tackles him directly. The great first half sequence, for .me, was the unstudied decline into a violently raving passion as the man who always speaks his heart, the man who loathes the idea of subservient, politic compromise in the name of expediency or even just moderate expectation. McKellen

moderate expectation. McKellen addresses Mr Ryall's trihune as "a Triton of the minnows" and is gripped by a choleric fever that leads to riot in the assembly and through the streets, with its perpetrator hoth innocent and out of control, both reverting to animalistic type yet puzzled by others' dismay. The theme is developed from the same actor's Platonov " a Triton of the minnows" "There is a world else-and is gripped by a choleric fever that leads to riot in the assembly and through the assembly assembl

greets with s mixture of rapture and bewilderment. The first great procession of the triumphant Coriolanus is a thrilling climar to the show's inventive use of the Olivier's characteristics. People stomp up and down aisles all evening. and cajole their way through not at all embarrassingly, and the evening. In a lovely touch, the stage is awash with flying when McKellan is on tha point red banners, a huge red carpet of destroying the city from and hlazing trumpets (the



Ian Mckellen and Irene Worth

popularity entails. Shake-speare's play is sn inexhaustihly fascinating text on this, and recomment "No more of this, It does offend my heart.") "There is a world else-Isted, subjects. The richness is faithfully, and imaginatively, honoured.

At the centre, of course, a mother pleads with her son in front of the city he has returned to destroy. This scene is staged with daring simplicity of emo-tion and gesture. The women-folk lle prostrate on the sand, the little young Martius stand, ing, hands cupped in a violently contrasiing image of innocent supplication. McKellan, unable to look, grabs Miss Worth by the head offer the hand after her great speech. The pause seems to last an company in the new five-com-pany NT sel-up. No masks, The omens are good. The trouble is, they now have this production eternity: " Oh mother, mother !

company in the new five-com-pany NT set-up. No masks. The omens are good. The trouble is, they now have this production to live up to ! But this is a real company, and the speaking of verse is first-rate. McKetian transmits brilliantly the reductance of a thing of between doing deeds that attract popularity and the re-sponshility of fulfilling what

Amsterdam/Colin Amery Dutch celebration

Last Friday there was a great east held in Amsterdam. ft took place under the dome of the old Lutheran church which has been triumphantly con-verted into a conference centre and banqueting hall by the Amsterdam Sonesta Hotel. It Amsternam Sobesta Hotel. It was an appropriate location for a farewell to Edy de Wilde, retiring as director of the Stedelijk Museum, because Sonesta hotels in Europa and America have a reputation for discriminating commissioning discriminating commissioning of modern art. Edy de Witde has for the past 25 years made the Stedelijk in Amsterdam one of Europe's liveliest museums

with a reputation for the high standard of his purchases. To mark bis departure from the museum he has arranged an exhibition entitled La Grande Parade, Highligh's in Grande Parade, Highlights in Paintings nfter 1940. Sponsored by Philips, KLM Royal Dutch Airlines and the City of Amsterdam — it is a hrave sweep through the works of some 40 of Mr de Wilde's favourite artists. It is not an exhibition based on an elaborate theory or one with a strongly didactic purpose. Its aim is to show the possibilities of paint as a medium for the expression of a vision.

As a show it is both The museum conservative and optimistic, enough to acquire the grand The quality of at least three- college, The parakeet ond the quarters of the exhibits is not siren one of the works that in doubt, indeed bere are many Matisse himself valued highly. It is an arangement of cut paper of the classics of twentieth in hlue, pink, yellow, orange and green. The hlue mermaid and the little bird sit amidst the prodigality of nature—part rentury Western painting. Matisse, Braque, Bonnard, Picasso, Giacometti, Miro, Mondrian are seen with examples of more recent and less established painters' work. The excellent thing sbout the way this exhibition is arranged is that each artist occuptes one room; sometimes small, some-times large of a simplified imposition of order. It is a work that shouts in celebration of life and li is worth remembering that Matisse

made this when he was 83. The two other rooms of shrine-like importance are the rooms dedicated to Giacometti is that each artist occuptes one room; sometimes small, some it is hard to forget the singing yellow of Bonnard's L'ateher au mimosa seen in the company of s late landscape and the mellow glow of Nu dons le baix — a Trinity of wonder ful paintings that sets the level of the quality of the selection. When it comes to Matisse there are 20 of his end private collections. The choire manages to lliustrate paper enables me to draw in colour" he wrote and he hrought together line and colour with consummate accur-ate simplicity. ate simplicity. whole of man's existence.

Alongside these masters are American the American minimalist painiers snd the leading abstractionists of the past few decades. You feel that they are there as part of the dlalogue. The director of the Tate described this show to me ss "very Dutch" because it is all about the continuing dla-logue hetween humanism snd abstraction. By assembling Els-worth Kelly, Rothko, Stella, and Baroett Newman in the com-pany of the European maslers the debate is ctearty spelt out. What of the later painters minimalis

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What of the later painters like Schnahel, Keifer, Dihbets, Ince Schnanel, Keller, Dinoets, Marden and Mangold—where do they stand? By being seen in such elevated company they sometimes acquire a atalure sometimes acquire a alalure they do noi quile deserve. Certainly Keifer understands paint but his pictures are often solemn but empty. The "old" masters are the key to this show and the selection is sufficiently mainted and account that output pointed and personal that even a painter like Braque has to be re-evalusted—not entirely in his favour. In fact the amusing Leggr, La Grande Porade, which gives its name to the show now gives its name to the show now looks like a sophisticated poster. Time changes our per-ceptions—this exhibition belps to reveal lasting quality.

The Admirable Crichton/Manchester

B. A. Young

Barrie's seldom-seen and often cited fantssy blossoms at Crichton, the ever-competent butler, is in charge. By the third sct, they have the Royal Excbange. The first act (it has four, hut only one interval) is much funnier than I remembered; it is like one of Wilde's society scenes, hut the jokes are better. Only st the end of the embarrassing servants' party given by the Earl of Loam is there any hint of the further, well-known develop-

ments. Then when the yachi guised behind a grey besrd, has has been added; Crichion and potentia has been wrecked and the lost the breeding of the first Tweeny are black. Of course, Drones, at once that abel hands are Barrie's attitude is hasic script, and with the perform Kevin more than coronets and simple snobbery, but he understands ances of Hugh Quarshle and parson,

Sleeping Beauty/Shaw

Michael Coveney

It all looked quite promising the fateful spinning wheel was It all looked quite promising the fateful spinning wheel was for the London Borough of Camden's pantomime in the theatre they now administer, the Shaw, hut appearances are so often deceptive. That fine designer, Richard Bullwinkle, massenger, Richard Bullwinkle, all painted yellow aod ingeni-at the langled forest as a sur-all painted yellow aod ingeni-at the langled forest as a sur-and the spinning wheel was the latest appearances of the wretched thing that the Royal opera impudently miscalls Die sturdily tastess adult reposte. The latest appearances of the wretched thing that the Royal opera impudently miscalls Die sturdily tastess adult reposte. Thank you and goodnight. The sturdily tastess adult reposte. Thank you and goodnight. The sturdily tastess adult reposte. The latest appearances of the wretched thing that the Royal Opera impudently miscalls Die sturdily tastess adult reposte. Thank you and goodnight. The sturdily tastess and the rescapes to fulfil his interestingly paints him as a towers, courtyards and klichens, all painted yellow aod ingeni-at the langled forest as a sur-ant decorrised with fixing. The latest appearances of the wretched thing that the Royal Opera impudently miscalls Die examine once again the artistic morass currently in existence at this deplorably successful attempt to reduce one of the masterpieces of operetta to the partice of the langle forest as a surously decorated with flying cloths and gauzes. There is a script by Graeme Garden, music by Denis King and a debut dame from Barry Cryer. On Friday night Mr Cryer had lost his voice, a condition to which he made repeated reference to the obvious pleathe witty invention of the steam train. The microphoning was hapsure of one or two close friends in the audience. The childreo tended to shuffle about and turo round quite a lot. They were cbeerful enough at being addressed directly by the king (Peter Rutherford) who got off (Peter Rutherford) who got off to a splendid start by walking on and telling us ali to stand up without so much as a by your leave. And they smiled tolerantly at the gawkily over-elaborate, in truth messily unfunny, antics of Bob Goody as the palare factotum Pample-mousse. But contracts with the audience were continually being promosed that no one really

Navy. But in this production, under

ability than Norman blood. It the ethics of the servants' hall Jenni George, the one resrved is hardly a moment before as well as Wodehouse did. It and dignified, the other happily Crichton, the ever-competent seems natural (a word that vulgar, this is perfectly possible. takes on a sinister quality in Butthe colour difference helps this play) that Crichton and us to understand the true horror Tweeny should be content to that Edwardian audienres must go back to their old siations have felt when they saw after the rescue by the Royal equality on familiar terms with the converter the servants.

There is plenty of good playthe quadripartite direction of ing in this very enjoyable pro-James Maxwell, Greg Hersov, duction — Aden Gillett and Braham Murray and Cssper Christopher Bramwel as Ernest Wrede, an extra complication and Maud Brocklehurst, two potential members of the Drones; Avril Elgar at Lady Brocklehurst, with her Brack-nellesque inquest in the last act; Kevin Doyle as the cricketing

By Max Loppert The latest appearances of the promising a cast to undertake a wretched thing that the Royal "real" Fledermaus at last. It

been two years on the island and Crichton has not only won the love of Lady Mary (Janet McTeer first class in hoth her personalities) hut begun to see himself as king of the island. The others work manfully, and womanfully, under his direction. The Earl, Michael Craig, dis-guised behind a grey besrd, has lost the breeding of the first act and plays about like a little

arisnded N cKellen gains a hig attract po two have respectively taken to laugh on his under-cutting sponshillity of fulfilling what tinues to turn.

Feiffer's America/Hammersmith Lyric Studio

Martin Hoyle

revue-style compilation for the Hammersmitb Lyric Studio's look at Jnies Feiffer's angst-ridden America is just that: And spiky it is. Besides the ohvious targets (the lke Age marked "the d eath of lan-guage"; Ford came in "riding ridden America is just that: a wave of hopelessness. . . He passages from the book of the filed space like a vacuum"),

and morale of each era are invite trenchantly wrfiten. At first this is "t flowing if conventional prose surprisea ,iven the wispy faur-noif quality of Feiffer's draw-ings. However hoth social com-With ings. However hoth social com- With a likeable cast of North mentary and cartoon humour American ex-pats, the show

Subtilled From Eisenhouver coalesce, products of the same spikily purposeful pen. to Rengan, Harry Ditson's spikily purposeful pen. revue-style compilation for the Hammersmitb Lyric Studio's obvious targets (the lke Age marked "the d eath of lan-look at Jnies Feiffer's angst-ridden America is just thst: a wave of hopelessness... He passages from the book of the filled spsce like a vacuum"), same name are interspersed with dramatised strip cartoons, some dating back to the Sick, Sick, Sick collection that Intro-duced Feiffer to Britain a quarter-century ago. Feiffer's thumbnall sketches of each president, and his summary of the characteristics and morale of each era are invite it to dinner." If Nixon poverty, it bebooved JFK to invite it to dinner." If Nixon is "the Mozart of mediocrity," protest comes out not too well: "smugness passed for revolu-

Reagan as played by Katherine Hepburn. Smatl, spare and sly, with the campaign to give nuclear fall-out a positive image Mr Whitman can quiver with that includes such TV pro-grammes as "I Fell For Fall-Out" and the "Mr and Mrs Mutation" competition, de-signed to change the concept of beauty in America. the down-troden sensitivity of a Woody Allen or leer like s ratfink; and contributes a memorahle Henry Kissinger (argusbly s combination of both). The overall effect of John Lynn Seymour lacks the wist-ful dowdines of the cartoon terpsichorean elernally dedicaiing her dance to the seasons or some passing zeitgeist, but her numbers, one suspects, are wickedly appropriate, though too many yield diminishing returns. Eu Bishop's Reagan is

Music/Monday. Opena and Ballet/Tuesday. Theatra/Wed-nesday. Exhibitions/Thursday. A selective guide to all the

WASHINGTON ational Symphony (Concert Hall): Vittorio Negri conducting with Ora-

torio Society of Washington directed by Robert Shafer. Handel: Messiah (Mon). Kennedy Center (2543776).

CHICAGO

Chicago Symphony (Orchestra Hall): Margaret Hillis conducting with Chicago Symphony Chorus. Bach, Parry, Poulenc, Honegger (Thur). (4358122).

BRUSSELS

Arts appears each Friday.

Barlow's production is to leave ona longing for more variety of psce, tone and volume. At the moment this intelligent and litarate show resembles the meeting of s fan-club; and may prove too rarefied for all but the most committed.

Protheroe'a engaging score Mr Cryer ventured that the tale of the Princess Aurora and Murray Melvin.

bazardly arranged, but even Jill Gascoine's hrittle and tawdry wicked fairy Caribosse (more of a rough touch than a gentle ooe) overcame the obstacles, singing her lines effectively and slithering around in a plunging black slinky dress with scarici facings, decorations neatly picked up in ber occasional retinue of writing goblina, The good fairy is Rosita Yarboy, the pleasant royal lovers Jane Arden and Tim Faulkner. Best of all, though, and seri-ously under-used, is that expert proposed that no one really ously underused, is that expert wanted to sign. Mr King's music stalwart of music batl and did not belp matters along, in panto, Toni Pslmer, as the stark contrast to Brian queen, The direction, disappointingly sloppy, is by another Joan Littlewood veteran,

Joan

at the langed forest as a sub-veyor of railway tracks, pedal-leveil of a Radio 2 variety hard, and they deserve our revue was first shown there, in commiseration. Thomas Alien s ("It's Norman Tehhltt" was a slightly happier audience inter-unstinting. Yet, far from set-tive, not yet in focus; the jection). The sbow's one ting about putting errors right, genuine highlight is the four the company trundles the show line song which, thanks to on each festive season, in limper audience involvement, leads to and limper form (revived this familiar Rosalinde and Alfred of Barbara Daniels and Dennis O'Neill and the new Adele and Oriofsky of Elizabeth Gale (a time, if that is the mot justc, by Richard Gregson and Andrew Sinclair), as though it were one of the bright ornaments of the delicious comedienne) and Hanna Schwarz are all resolutely lively, though none of the voices seems quite first rate. In repertory. (Well, not entirely true: at least Orlofsky has been returned to his/ber proper sex.) this version Falke'a is a heast of a role, and Russeli Smythe did not disguise the difficulty. What is centrally wrong with this production is that it oper-(Next time why not invite Terry Wogan to take it on? At least ates on a tacit assumption that he might add some wit to the Strauss's operetta is really about compere's function.) nothing — Falke's giving away of the plot in Act I admits as much, and his repeated explana-tion of the joke at various points

Die Fledermaus/Covent Garden

Ferry Gruber takes over from Josef Meinrad the office of Viennese jail-comic in Act 3, idiomatically but not exactly tion of the joke at various points idiomatically but not exactly thereafter reinforces the admission sharply. Jullus Rudel, one of slon. The current cast being the world's most experienced composed almost entircly of opera conductors, makes here native English speakers, the his belaied London debut. Act excuse for the yardage of jokey 1 was stiff, with the proper multilingual ysckety-ysck, limp rallentando either absent or hefore, becomes now unterable; creakily inserted, hut the music a sprious opera company music a serious opera company must began to flow later on. A sbort-surely bave switched to a decent age of rehearsal time was English translation, using so evident on several fronts.

Arts Guide

Music

PARIS

Concerts Lamoureux conducted by Justus von Websky, Besthoven, Schubert (Tue), Salls Pieyel (561 0630)

c Orchestral de Paris conducted by Otner Mage. Ivan Dreni-kov, piano; Richard Vieille, clarinet; Michel Denize, bassoon: Beethoven, Wolf, Strauss (Wed). Salle Gaveau

(5632030). Nouvel Orchestre Philharmonique conducted by Marek Janowski, Ter-esz Zylis-Gara, soprano, Siegfried Jerusalem, tenor (Thur). Theätre des Champs Élysées (7234777). Orchestre Nationale de France con-ducted by Riccardo Muti, with Irina Arkhipova and Sigmund Ninsgern, Radio-France and Sofia Choirs: Pro-koliev (Thur). Salle Pieyel. (5610630) Emil Gilels, ninno recital (Mon) Total.

ducted by Richard Muti, with Irina Arkhipova and Sigmund Ninagera, Radio-France and Sofia Choirs: Pro-koliev (Thur). Sale Pieyel. (561 0630) Emil Gitels, piano recital (Moa) Thès-tre des Champs Elysies (723 4777). Emsemble Intercontemporain conduct-ed by Michel Tabachnik, New Lon-don Choir conducted by James Wood: Iannis Xenakis (Mon). Thès-Wood: Iannis Xenakis (Mon). Thèsed by AllChel Laberman, New Lahe don Choir conducted by James Wood: Jannis Xenakis (Mon). Thèà-ire de La Ville. (2742277). Siuart Burrowes recital, John Con-stable, piano: Händel, Beethoven,

Fauré, Strauss (Mon). Théâtre de l'Athenée (7426727).

LONDON

London Gabrieli Brass Ensemble con-ducted by John Poole. Christmas music including Gabrieli, C.P.E. Bach and Malcolm Arnold, Royal Festival Hall (Wed).

Academy of St Martin-In-the-Fields directed by Kenneth Sillin with Stephen Bishop-Kovacevich, plano. Handel, Shostakovich/Barshai, Mo-zart and Haydn, Queen Elizabeth zart and Hayen. Hall (Wed). Charles Ramirez, guitar. Purcell Room (Wed). (9283191). The King's Singers with the London Symphony Orchestra. Barbican

Symphony Orchestra. Barbican Hall (Wed). English Chamber Orchestra and West-minster Abbey Choir conducted by Simon Preston. Corelli, Pachelbel and Vaughan Williams. Queen Eliz-abeth Hall (9282101).

connels Scott's Frith Street: Singer-en-tertainer George Melly with John Chilton's Feetwarmers. (4390747). con- London Symphony Orchestra and Irina Chorus conducted by Richard Hick-

> ducted by Nicholas Cleobury with David Wilson-Johnson, baritone. Rossini, Britten, Prokofiev, Mozart, Tchaikovsky and others. Royal Fes-tima 100 grad (constant) tival Hall (Tue). (9283191).

NEW YORK

Palais des Beaux Arts (5125045): Bri-Merkin Hall (Goodman House): Bever-ly Morgan soprano recital. Mark Pakman, piano. Tchaikovsky, Rachgitte Engerer. Piano recital (Ine). saactie Pilou, soprano, and Erik Wer-ba, piano - Debussy, Poulenc, Dumaninoff, Prokoflev, Barber, Ives, parc, Faure. The Monnaie (Wed). Asyes Biggs (world premiere) (Mon); Stephen Kates cello recital. c, Faure. Théâtre Royale de la

Margo Garrett piano. Boocherini, Bruch, Piatigorsky, Laderman (world premiere) (Tue mai): West-ern Wind Vocal Ensemble. Mixed programme of medisval Renais-sance, early and contemporary American music (Wed): Music Spec-trum. Folk Music and 20th century composers (Thur). 67th W. of Broad-way (362 8719) less York Philharmonic (Avery Fish-VIENNA Ioscow Virtnosi: Vladimir Spivakov, violin: Yurij Bashmet, viola; Antonio Meneses, cello; Mozart, Hayda and Tchaikovsky. Musikverein (Mon). (658190). (658190). Iaristian Krattenthaler, piano, Bee-thoven, Brahms and Chopin. Bosen-dorfer Saal (Tue). (656851). seef Suk, violin, Josef Hala, piano. Duorak, Janacek, Suk and Smetana. way (362 8719) New York Philharmonic (Avery Fish-er): Zubin Mehta conducting, Joseph Robinson, obce. Wolf, Beethoven, George Rochberg: Obce Concerto (world premiere) (Tue): Zubin Meh-ta conducting, Barbara Hendricks, soprano with New York Choral Art-ists conducted by Joseph Flummer-felt. Bach, Verdi, Mozart, Debussy (Thur). Lincoln Center (799 9595).

Musikverein (Wed).

NETHERLANDS

Amsterdam Concertgebouw. Quadro Hotteterre with Frans Bruggen. Frescobaldi, Mathesson, Scarlatti, Hindemith and Telemann in the recital Hall (Mon); Messiah per-formed by the chair of the Nether-lands Handel Society and soloists, with the Amsterdam Philharmonic conducted by Jack Loorij (Tue); in the recital Hall (Tue) the Raphael Quartet. Beethoven, Britten; The Hagen Quartet with a programme of Schubert, Apostel and Mozart (Recital Hall (Wed); Antoo Kersjes conducts the Amsterdam Philhar-monic in s Mendelssohn evening, with David Lively, pinno, and vocalwith David Lively, piano, and vocal-ists (Thur). (718345). Rotterdam, de Doelen. The Raphael Trio. Schubert, Brahms, Dvorak (Recital Hall, Tue); Joop Schets con-

ducts the National Philharmonic, with the Sursam Corda Oratorio Society and soloists, in Messiah (Thur); Guitar recital by Diego Blan-co. Sor. Walton, De Falla, Albeniz (Thur). (142911).

trecht. Muziekcentrum Vredenburg. Utrecht Symphony Orchestra con-

ducted by Per Dreier, with Walter Doeykens, clarinet. Ravel, Nielsen Grieg, Liszt (Tue). (314544). The Hague Congresgebouw, Edo de Waart conducts the Rotterdam Phil harmonic, with Vera Beths, violin, and Wim Steinmann, piecolo. Vival-di, Mozart, Besthoven (Thur). (548000).

December 14-20

ZURICH Tonhalle: Tonhalle Orchestra with so lists including Lorengar and Gedda conducted by Christoph Eschenbach in Verdi's Requiem (Wed and Thur). (201 1580). WEST GERMANY

Berlin, Philharmonie: Berlin Philhar-monic Orchestra, conducted by Seiji Ozawa. Mendelssohn, Berg and Schubert. (Tae, Wed).

TALY Rome, Auditorio di via Della Concilia zione: Giuseppe Sinopoli conducting Schumann's Das Paradies und di Peri with the soprano Elisabeth Connell, also Anne Sofie von Otter (mezzosoprano), and Vinson Cole and Peter Wimberger (Mon and

TOKYO

Tues), (654 1044).

Jorg Demus, piano: Schumann, (Wed, Thur) Ruderu Ichigaya Centre (483)0223; 2931951). Tokyo Madrigal Singers, conducted by Peter Kurosawa. Carols and season-al madrigals. Admission free. Dai-

chl Seimei Hall, Hibiya. (Tue).

The Secret Diary of Adrian Mole/Wyndham's

Martin Hoyle

I first made his acquaintance in instalments oo Radio 4, which would gratify Sue Townsend's version of the best seller remark to us in this pew musical version of the best seller reminds us that his bappiness lies in the hands of the BBC. Pandors, a trendily radical schoolmate, coincides with bis parents' break-up and recouciliation.

lies in the hands of the BSC. Ms Townsend acknowledges the influence of Just William's creator, Richmal Crompton. While capturing the lopsided self-absorption of the juvenile mind, she lacks Crompton's ironic detachment. A conscious quaintness results. Spotty adolescents being deliberately funny are less engaging than when in dead earnest. veis Adrian's mother on hearing that a neighbour has turned when in dead earnest.

However, 16-year-old Simon Schatzberger is an endearing and thoroughly professional Adrian: a sad-sack schoolboy, perpetually stooped with worry, decent and put-upon-by the dighty mother who loads him with chores after her course in Two numbers stand out as self-assertiveness, the school bully who extorts 25p a week "menaces money" and the smelly octogenarian he adopts

and whose dentures be retrieves ont his heart only to be from the jaws of the dog partied by Pandora (Katharine (chewing them, not wearing Schlesinger, pert and pretty) tham). He burgeoning love for pandors a trandily radical who has s free-loving Oxford revolutionary career all worked out. Mrs Mole'a penitent "Com-ing down to earth again " is a good show number. Elsewhere the cheerful or wistful tink

The dialogue relies much on brand names and familiar refer-ences — Sainsburys and The Guardian becomes almost Pav-lovian langh-cues—but at its best shows the irresistible in-adeqnacy of truth. "You don't expect it in a cul-de-sac," mar-mus Addian's methor set becalars mum, who has a Dickensian grotesquerie as the other woman consoling Mr Mole on the rebound. Marvetlous looking she is let down by a flat

The chief characteristic of number that should have Alan Blaikley and Ken brought the bouse down. Howard's songs is their brevity. The whole cast in this im-Two numbers stand out as port from the Phoenix, actually furthering the story or Leicester, is excetlent— Mandy developing character: a trio Travis, as Adrian's renegade when Adrian and his parents mother, all eyes and attack, separately muse on the impend-ing rift and the duet where stronger than this pleasant, in-our hero rapturously pours stantly forgettable, show.

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Monday December 17 1984

An agenda for tax reform

THERE IS little doubt that the shorter term, the tax could be Government will announce some big tax cuts in the budget next March. Yet its commitment to serious tax reform looks much more questionable. Mr Nigel Lawson's sweeping overbaul of corporation tax last March was well received but the Chancellor now faces a more arduous task; the reform of personal taxation

16

Mr Lawson's personal commitment to tax reform is not in doubt. He bas helped to popu-larise a new tax philosophy: fiscal neutrality, the doctrine that taxes should not unnecesthat taxes should not unneces-sarily influence personal or corporate decisions, is fast gaining support. Unfortunately, the Chancellor's room for fiscal manoeuvre next March is being squeezed by the senior ministers and Tory back-benchers who cling to the old-fashioned belief that taxes chould be used to encourage should be used to encourage what is deemed desirable---for

durable reform, be must refute the seductive argument that fiscal policy should remain in-terventionist at the micro level. Although a case can always be made for particular concessions, the cumulative effect of well-intentioned intervention is unacceptable complexity, distor-tion and loss of economic efficier

The Chancellor might have found battles on particular fronts, such as pensions, easier to fight had he followed the example of his counterpart in Washington, Mr Donald Regan, and published a comprehensive set of proposals and criteria for tax reform. But this lacuna need not prevent Mr Lawson setting some r goals next March. medium - term

The fundamental objective should be to broaden the base of direct and indirect taxation as and when this proves to be practical politics. The momentum of public spending pro-grammes make this tha surest route to steadily falling tax rates. But fiscal neutrality also requires more specific objectives: at present, the tax system discriminates unnecessarily discriminates unnecessarily against employment, work effort and saving, and fails to compen-

sate adequately for inflation. The fiscal bias against jobs is most evident in the structura of national insurance contributions which act as a pure tax on em-ployment. A long-term goal

restructured so as to stimuate employment, perhaps along the lines proposed by Professor Richard Layard of the London School of Economics

A second priority is to reduce the disincentive effects of taxa-tion, which bears unnecessarily beavily on earned as opposed to unearned income. The abolition of higher mixes of income to of higher rates of income tax, for example, could be financed hy a much tougher regime for taxing the transfer of wealth. Inheritance is not the most efficient way of transferring economic resources. If higher rates were scrapped, capital gains could be taxed much more cimple as ordinary income

simply as ordinary income.

Incentive

The problem of incentives is equally pressing at the bottom end of the income scale. The raising of thresholds to dis-entangle the tax and social what is deemed desirable—for entangle the tax and social example, home ownership—and security systems is desirable, to penalise what meets with but it is not the most cost-disapproval. If Mr Lawson is to achieve poverty. A rise in allowances durable reform, be must refute belps everybody: the efficient the seductive argument that relief of poverty requires a fiscal policy should remain in- more precise targeting of benefits.

A third priority should be a further shift towards indirect taxation. Any income tax in-volves the double taxation of savings — a serious distortion. An extension of value added tax would be a back door route to some of the benefits of the direct expenditure tax recom-mended by the Meade Com-mittee. VAT is "regressive," bitting the poor barder than the rich, so any extension should be accompanied by appropriate changes in income tax to maintain the progressive

nature of the tax system, Fourth, as the U.S. tax reform proposal argues so eloquently, any commitment to fiscal neutrality remains skin deep unless the distorting nature of inflation even at 5 per cent is recognised. At present, about balf of the interest income sub-ject to tax is fictitious, while about half of the interest ex-pense relieved, including that on mortgages, is really repay-ment of capital. There is also little justification for the taxation of nominal, rather than real, corporate profits. Fiscal reform is painful, so

the present stress on tax cuts is unsurprising. But, in the longer term, reforms to ensure that decisions are based on economic rather than fiscal protection.

tain's most successful in-Surance salesman sold the biggest life policy ever written. Mr Mark Weinberg, chairmao of Hambro Life, bas agreed with BAT Industries on a £664m founded. BAT, one of the top five companies in the UK, bas thus nearly doubled its year-old commitment to the financial

VER THE weekend Bri-

services aector, The takeover by BAT—which is agreed by major sharebolders and the board—is plainly good news for Hambro Life sharebolders, and will prohably go down better with the 3,000 or so sales force than last spring's aborted merger with the finan-cial congiomerate Charterhouse J. Rothschild, which threatened to bring huge management up-heavals and unpredictable changes in direction. Hambro Life's management

Hambro Life's management team will now stay intact, and the company will be largely autonomons within BAT's finan-cial services division. All the same, the precise re-lationship with its new owners, and with its new fellow sub-sidiary Eagle Star, an even bigger purchase by BAT a year ago, remains to be established. And tha underlying strategic dilemmas which bave been faced by Hambro Life are not solved by this deal alone—al-

Barclays needs

Ideally they would like some

Newco.

solved by this deal alone-al-though access to BAT's huge capital resources could make implementing the answers easier.

easier. It was crucial to BAT that it should secure the commitment of Mr Mark Weinberg and his top management team, includ-ing Mr Weinberg's number two (and one-time Johnnesburg schoolmate) Mr Syd Lipworth. In 1970, after all. largely the same team had walked out of Abbey Life after It bad passed under the 100 per cent control deposit taker called Dunbar in 1982. BS2. By 1983 Hambro Life was ready to launch a "Financial Management Programme" aimed at wealthy individuals. The aim was to tie in a high interest bank account with a range of other investment services. under the 100 per cent control of the giant U.S. conglomerate ITT. Abbey subsequently had to

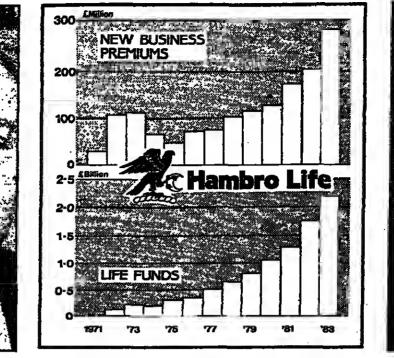
But at this stage Mr Wein-berg's previously sure touch proved to be lacking. The FMP was something of a flop, pulling struggle to regain its former mementum (though it has plcked up in the past few years). in only around 1,000 accounts on its first year, and although it was re-launched on a modified basis in October it still remains The success of Hambro Life, which was largely financed by the Hambros mercant banking to be seen whether Hambro Life group in 1971 but which came is yet anywhere near the right

Mr Mark Weinberg

group in 13,1 but which came out from under its wing in 1983, has depended very much upon thre creative flair of Mr Wein-berg and the slick management of Mr Lipworth. Although once something of a maverick, Mr Weinberg has moved steadily closer to the mainstream of the formula. Mr Weinberg talks enthusias-Mr Weinberg talks enthusias-tically about the scope for mar-keting financial services on an integrated basis—satisfying the customer's need for insurance, life cover, mortgages and other loans, deposit facilities and investment advice without the need to trail around a variety of specialist outlets. closer to the mainstream of the life assurance industry. of specialist outlets.

A year ago, for example, Mr Weinberg was appointed to the five-man team which advised the Social Services Secretary The concept of a financial supermarket intrigued Mr Jacob Mr Norman Fowler on personal Rothschild, chairman of CJR, and the idea of a merger was born, supported by the fact that pensions. Last summer be was one of the group of 10 financial Since going public in 1976 cent stake in Hambro Life. Hambro Life bas shown re- But the deal proved to dinner party concept that failed to staod up in the cold light of markable growth, bnt competition has also mushroomed in the day. In the face of a sagging share price CJR soon backed away, though it will now make pany has begun to show signs share price CJR soon backed of the two companies' main-of running out of steam. The away, though 1t will now make stream life assurance and abolition of life asurance pre-mium relief in last March'a Hambro Life stake. This will leave Hambro Life Mr Weinberg was being still dependent on its effective Budget bas affected its sales

graduated



BAT AND HAMBRO LIFE

The dilemmas that lie ahead

By Barry Riley and Jeremy Stone

quite noticeably in the past six proposed as the new chief but limited direct sales force months or so. executive and joint chairman at a time when Mr Weinberg's

BAT...now one of the top five players in the UK life assurance game

being concentrated on deliver- in product areas where commising them a top quality range of products. And it is important sions are modest. Mr Weinberg believes that blg to keep salesmen happy, given that it is easy for them to walk down the road to join the rewards await the innovator who successfully cracks the problem of retailing a range of financial competition. services.

The deal with BAT is a mncb simpler change of ownership without the tangle of structural complications which threatened to result from the merger with schemes need more capital than originally envisaged, he has come to the right place. One of

But from the Initial publicity it does not look as though BAT will provide any direct assistance in extending the breadth of Hambro Life's oper-CJR itself was short of manage-ment in depth, and that Hambros was plainly a weak holder of its remaining 24.8 per cent stake in Hambro Life. to be a salesmen would sell Eagle Star motor or bousebold policies, let -in the UK. alone in terms of dove-tailing



Mr Patrick Sheehy

end's agreed offer BAT has established itself as one of the top five players in the UK life assurance game. The need to change the shape of the business has been accepted for many years, as the only way to saying its long.

only way to secure its long-term growth. BAT'a basic busi-ness — tobacco — is a prodi-gious cash apinner, where the group is still making about 70 per cent of its profits, but it is as mature as they come.

The pattern of diversification took a generally unexpected turn 12 months ago, bowever, when BAT joined the auction for Eagle Star, one of the largest composite insurance companies in Britain, taking in all the major categroies of business from life and pensions to motors and workers compensation.

and workers compediation. Tha change of course had been planned for quite soma time. Mr Pat Sheehy, the chairman of BAT recalls that BAT bad needed "another growth activity in the developed world" and liked the idea of financial services because the group was such a heavy con-sumer of them. At the very. sumer of them. At the very least it would know something least it would know something about its new products, even if there is a big difference be-tween paying insurance policies and running a company that If Mr Welberg finds that his

come to the right place. One of the biggest cigarette producers in the world, BAT bas for years been using its bistoric strength in tobacco to buy a more diversified future. In the past year alone, the multinational group has invested in yet more stores, put money into an orange inice plant in Brazil, and cur its sells them. One alternative, a joint ven-ture in financial services in the U.S., had been considered four

BAT is so big that even a deal as big as Eagle Star was not enough to satisfy its appelite in this sector. The scale of BAT's strategic

problem becomes clear when the likely benefits of the Ham-bro Life takeover are set against bro Life takeover are set against the purchase price. Eagle Stare insurance business has added about 4 per cent to BAT's operating profit, with maybe an-other 14 per cent to come from Eagle's industrial wing, Grove-wood. So while BAT's acquisi-tion of Hambro Life will cement the group's status in retail fin-ance, the addition to preinterest profits this year is unlikely to be much more than another 2 per cent. And it is admitted and there wil be some carnings dilution at first. But the entire double-barreled operation may just about have created an entity large enough to make a contribution to group profits of around 10 per cent in a year

or two. BAT's stated plan is to tun BAT's stated plan is to ram its two insurance companies in-dependently, subject only to the strategic guidance of a new holding company board. This is fully in character for BAT, which takes decentralised man-agement as a creed, preferring to kep its eggs in apparate bas-kets. Yet the natural expecta-tion outside BAT is that it will need to take a fairly direct hand need to take a fairly direct hand in managing its new assets if "financial services division" is to be more than a label on an

zanile etc.

A STREET OF BALL

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to be more than a label on an organisation chart. On this view, the next steps towards completing an integrated ser-vices empire would presumably involve buying some capacity for banking and scourity deal-ing services. For the present, at least, it seems that nothing could be further from BAT's mind. "You don't necessarily want to do everything." Mr Sheehy said yesterday. "And anyway I'm not so keen on a great inte-grated affair." The scope for integration appears to be limited indeed. "Marketing synergies are often false." says Mr Sheehy, Ramming the two brands of insurance together might be "absolutely fatal" --

Sheehy. Ramming the two brands of insurance together, might be "absolutely fatal" — as it would be if the company's Marshall Felld stores in the U.S. were forced to trade under the Saks banner. But the question is bound to be raised whether BAT is not user making the best care for

just making the best care for having bought two rather prickly companies, which are simply resistant to integration.

being built on the basis of subsidiaries that hardly talk to While there may be some

rom for integrating the two in-surance companies in the back

an international inancial net-work, including a strong presence in the U.S. But a sceptical City of London was not convinced that the merger was a practical proposition. Meantime the Hambro Life salesmen were

An effective marketing system Hambro Life salesmen were for a broad range of financial worried that their top manage- services must not only deliver ment's attention would be a great deal of expertise at tha diverted elsewhere, instead of point of sale, but it must do so

months or so. For several years, Mr Weinmarketing ambitious are extend-ing well beyond the bounds of his traditional product range. Outsiders judge that the FMP of the combined group, with Mr Jacob Rothschild remaining berg has been considering how Hambro Life could expand into broader areas of the financial as non-executive joint chair-man. The plan was to develop bas failed to catch ou largely because it offers decidely modest rewards to a sales force which responds only to tha much fatter commissions avail-able on life business. services sector, and with this in mind he absorbed the Allied an international financial net-Hambro unit trust group in 1981 and a small licensed

might be to incorporate national considerations may be as in-insurance into income tax portant as tax reduction. It proper, which, because it is would be disappointing if the levied on interest as well as momentum for reform, evident wage income, is a tax on hoth in Mr Lawson's first budget, labour and capital. In the were now to slacken.

Chink of light in Cyprus

up the prospect of a new dialogue between the Greek and Turkish communities on the island of Cyprus. 1t would, bowever, be rash to conclude bowever, be rash to conclude that the dialogue, once it resumes, is sure to lead to a sable settlement. Historic animisities and recent rivalifies having been any decisive moveare too strong to render success

are too strong to render success assured. The task before Sr Perez de be lifted by Mr Denktash. He Cuellar and the leaders of the then agreed to return more Greek and Turkish Cypriot territory to the Greeks than comumnities, President Spyros bad previously been thought Kyprianou and Mr Rauf Denk-tash, is to repair the damage demand that there must be two tash, is to repair the damage demand that there must be two caused in a flurry of events 10 presidents of the federation, one years ago. In 1974, the then Turkish, one Greek, Greek dictatorship engineered The territorial concession a coup against Archbishop appears to be clear enough. As Makarios, president of a unitary regards the presidency, all will Cyprus, and Turkey responded depend on what Mr Denktash with a full-scale military is ready to concede in detail. A invasion.

As a result the island was in effect partitioned. At least 170,000 Cypriot Greeks were driven from their bomes in the northern Turkish-occupied section of the island, Long-standing enmitties between Greece and Turkey, which regard themselves as the protectors of their respective cousins

on Cyprus, were aroused. Constant blckering or worse between Greece and Turkey, both members of Nato, cannot but threaten the effectiveness of the ailiance on its south-eastern flank. A settlement in Cyprus would remove only one bone of contention between Ankara and Athens. But as events in 1974 and their consequences bave shown, it is an important one. The fate of the island looms large in the national conscious-ness of both Greeke and Turks. A fair settlement there could at least bein to reduce tensions between the two Nato members.

Much can still go wrong the shadowy outlines before that re becoming visible assume a firmer shape. Sr Perez de Cuellar bas been working towards a federal solution in if the is which foreign affairs and than eve certain other key matters Cuellar's would fall under tha jurisdic- success.

a name SR PEREZ DE CUELLAR, the tion of a federal government. In United Nations Secretary the federal parliament, repre-General, has skilfully opened sentatives of each community Barclays is preparing to in-vest £200m in its new securities operation with de Zocte and Bevan, and Wedd Durlacher. Bat is still a bit atuck for a name for the combined comwould receive something like blocking rights on certain key issues. pany. At the moment it is known by the working title

Concession

thing that contains a bit of the thing that contains the names of all three. How about Barment. It was only last month

clays de Zoete Wedd (sounds like an exotic bouse trading in futures) or Bardewedd (might win the Bardic crown at the next Welsb National Eisteddnext weiso national bistent-fod? I gather that Barclays Dur-lacher de Zoeic has been dis-carded even though it has a certain rhythm to it.

Barwedd and Bevan, Barclays Barwedd and Bevan, Barclays and Dewe, or BZW, are all per-fectly respectable ideas — but not perhaps apropriate labels for the white-heat of the newly appears to be clear enough. As regards the presidency, all will depend on what Mr Denktash is ready to concede in defail. A forged City. vice-presidency with the powers Sighing over their problems

of veto on policy and adminis-tration could be abused to paralyse the federal system and would not be acceptable to the Greeks without safeguards. An assessment would be

ciays wants to announce the name next month. easier to maka if there were more clarity about the outside influences that were brought to Rothschild's bear to belp Sr Perez de Cuellar. The U.S. appears to week bave leaned on Ankara in the It is not the good fortune of many men to be appointed chairman oft he National Galinterests of greater harmony within Nato. Moscow also appears to have worked for a lery, and to make e cool £40m. solution behind the scenes, perbaps becausa it prefers a non-aligned Cyprus federation all within a week. But Jacob Rothschild, aged

to an island split between Greece and Turkey (or possibly even annexed to Turkey alone). chairman of Charterbouse J. Rothschild, has pulled off that rare double by selling his shares in Hambro Life — leaving the City more than curious about It may turn out to be the key question whether Ankara, with what he will be up to next with his personally shaped and honed its influence over Mr Denktash, bas shifted its position or has merely made a tactical move Jacob Rothschild broke with the N. M. Rothschild family to gain sympathy in the world

and improve its bargaining position. Should that prove to bank four years ago - indeed, he was forced to accept a "divorce settlement" by his be the case the cause of stability in the eastern Mediterranean will not have been served. Only if the issues are faced rather than evaded can Sr Perez de Cuellar's work lead on to full

manding of

-in the UK. meanding of central manage- as lar as it goes as now. Luar Overshadowing all of these ment time and unlikely to bring does not, of course, prevent manoeuvres BAT, in January in the skills needed for success. BAT from buying further Shan 1984 plunged into the in the end. BAT decided that clai. companies, although the apparently alien business of in- it could only make a go of the company hints that additions. Surance, paying almost film for financial industry by means of are more outside insurance and Eagle Star. With this week- a very large takeover. In fact prabably-outside the UK.

juice plant in Brazil, and cut its financial conglomerate by office — at he level of com-losses by pulling out of cigarette making a string of smaller pnr. puter systems and sure-srt distribution—and food retailing chases, was repected as too de staff — that will probably be central manage- as far as it goes as now. That

Men and Matters

23 after Eton and Christ nology brings benefits to the Chnrch, Oxford, where be average citizen. with first-class

bonours in history. At N. M. Rothschild Jacob Star-gazer Dr Henry Kaufman, Wall Street's guru of gurus, has not had a particularly successful year, be was predicting, like many others, that interest rates would move higher than they have done

began to crystallise his own radical ideas of what a mer-chant hank should be shaping np to be towards the end of the 20th century. It was in-evitable that sooner or later be would strike out on his own,

have done. Stil, he remains the one real He bas thrived on risks ever since. One banker who knows hiw fell says: "He is a com-hination of long-range thinker and opportunist." In that he star of the U.S. financial markets, as he demonstrated yet again when he delivered his relatively optimistic views on 1985 to a packed ballroom at New York's Waldorf Astoria. After Kaufman stepped down is remarkably like the founder of the family fortunes judging by contemporary accounts.

Summer science

Short of ideas for a summer the creative men agree that a good outside suggestion might aven be rewarded with a bottle holiday next year. Then you may be interested in booking for a trip to Japan to visit what promises to be the world'e most of champagne. But hurry. Barinteresting technological event since the Great Exhibition in 1851.

The occasion is Expo '85, to be beld in Tsukuba City near Tokyo between March and September. The organisers expect to attract 20m visitors.

Among the Japanese-sponsored exhibits are a "brain bouse" that will feature computer games and attempt to ex-plain what goes on in people's minds, a novel sort of theatre in which the actors are mechanical robots, and a "technocosmos pavilion" to demonstrate space travel.

on a more prosaic level. parts of the exhibition will be devoted to water, steel and coffee-blending. IBM bas used its muscle to persuade the organisers to give the company Its own pavilion. as have Japanese companies such as NEC and Matsushita,

cousin Evelyn de Rothschild, chairman of N. M. Rothschild. Jacob bad joined the family chairman of N. M. Rothschild, Jacob bad joined the family bank (he is a great-great-great-grandson of the legendary Mayer Amschel Rothschild) at

they were not disappointed. Diminutive and professional, Kaufman has a great deal of stage presence, partly because of his evident mastery of com-plex material. His brief is not exactly the stuff that brings in Broadway crows, and he gallops through it at such a rate that it is difficult to believe tha most of his fans can follow the argument. But it is clear enough that he has ben through it step

by step. At the bottom line, as they say on Wall Street, there must also be more than a little return to be gleaned from this kind of bravura performance. Salomon Brothers, where Kauf-man is said to bring in a sevenfigure salary, is currently doing bettar than most on Wall Street. Its professional reputation bas been halped more than a little along the way by Kaufman'a pronouncements.

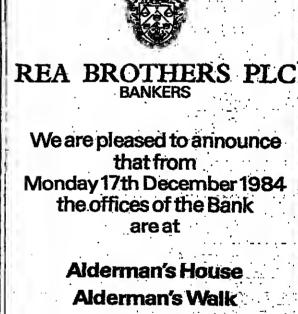
Eccentric tastes from the podium, one of the financial news wires felt obliged to report that what be The Eccentric Club in London's West End is closing for a year. said had not had much effect on When it re-opens it will be a different place. Around haif the 800 members will have de-parted in high dudgeon-disthe markets- testimony to the influence ha can wield from tima to time. But most of the 800 or so journalists and admirers who agreeing with the aim of the new management to turn what came to listen were clearly there has been one of the dreariest of London's establishments into a to watch a performance, and smart new club (part hotel, part media centre) on the lines of the nearby St James's Club, New president Lord Montagu

bopes that the new member-ship will consist of actors and artists and lively types gener-ally, happy to pay £275 a year membership for a club with a running buffet, an audio visual room, and bedrooms at almost half the prica of surrounding hotels

Much of the £2m redevelopment money will be spent on turning the clock back—not the clock in the Owl's Roost Bar which runs backwards, the Eccentric Club's only nod towards untoward behaviour but the actual look of the place. The aim is an Edwardian retreat.

There could be dangers here: when the nremises were authentically Edwardian they were used as a"maison de rendezvouz."

Observer



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JOYS



FOREIGN AFFAIRS: THE FALKLANDS A solution made in Hong Kong

THE REPORT of the House of of interpretation that it is better THE REPORT of the House of or interpretation that it is better Commons Foreign Affairs Com-regarded as a "political axiom" mittee on the Falklands is a rather than a legal right, it goes wonderful monument to on to assert that "the Argen-English amateurishness. It is time invasion must be regarded loyal and patriotic; pragmatic as baving greatly strengthened and realistic; constructive and the force of that axiom in the well-meaning; and hopelessly case of the Falklanders." muddled.

On the one hand, it supports the British Covernment in its Argentina over the aovereignty of the islands, and praises its wisdom in seeking to make pro-gress through 'practical and arrangements for between the two sensible ' relations countries

ad

On the other hand, it argues that an "accommodation with Argentina is not only inevitable, in view of the cost of the present policy to the United Kingdom, but also desirable if the Falklands are to have any prospect of long-term economic prosperity and political polltical stability."

It is arguable that the **British Government is** on a hiding to nothing

The committee questions whether either country has an unanswerable legal claim on the islands, and maintains that Argentina's claim was seriously weakened by the invasion.

Yet far from offering a scin(illa of evidence that this unsupported assertion is accepted in Argentina, it reminds us that the new, democratically-elected government of President Alfonsin is just as committed to a (peaceful) claim over the islands as was the infamous military junta which resorted to force.

It demolishes with ease the nonsensical assertions by the Government, at the time of the conflict, that the wishes of the islanders must be paramount, since they cannot take prece-dence over the sovereign authority of Parliament; Article 73 of the United Nations Charter requires colonial powers to recognise the interests of local inhabitants, but it does not even refer to their wishes.

Yet while it recognises that the principle of self-determina-tion is so franght with difficulty

Dual resident

companies

From Mr F. Hayes.

The most important practical and political consequence of the Falklands War was that it brought about the collapse of the Argentine junta, and led to the Argentine junta, and led to the democratic election of the civilian Radical Party. While this is a welcome turn-up for the books, it is not regarded by the committee as any grounds for thinking that sovereignty might once more be on the source as it more for 16 years agenda, as it was for 16 years before the 1982 invasion, because the committee is uncertain whether this civilian

regime may not be toppied by its domestic political and economic problems, and replaced once more by an undemocratic military regime.

in September, during the UN General Assembly in New York, President Affonsin held out the promise of a delayed return of sovereignty: "We return of sovereignty: "We could accept that the islands are returned to us in five years, three years, but not in 29 years." Some people, including Mr David Steel, leader of the Liberal Party, would regard this as an interesting opening bid which might, just concelvably.

contain the seeds of all sorts of possible compromises, once the question was explored. Yet the committee's conclu-sion is quite different, and unexplained. "This does not

appear to us to offer the pros-pect of negotiations without preconditions, and the scope for compromise appears remarkably limited. "If a negotiation without preconditions is one which must contain the possibility that Argentina would renounce its claim to the islands, then we are on a hiding to nothing. Indeed, it is arguable that the British Government is on a course a very important proviso biding of the second second

The military defence of the Falklands is costing e fortune: this year it will have amounted to about £25,000 for every man, woman and child on the islands, end even though the comple-tion of the new miltary airfield will allow a significant wind-

down, the 10-year defence bill part, can have no possible will still be 53.2bn. Yet it is incentive for recooncing their not entirely clear what this vast expenditure is for. The committee is absolutely the question should be on the

By Ian Davidson



Mrs Thatcher and President Alfonsin.

clear that "in the long run a agenda for negotiations. Their solution ecceptable to the Falk-military re-equipment pro-lands' immediate neighbours is gramme, which followed the essential to the Islanders them war, is substantially complete, essential to the islanders them selves; their prosperity must depend on having decent rela-tions with Argentina. The militarisation of the islands may and they do not face any major long-term economic costs as a result of the stand-off with Britain be a (very expensive) insurance

Naturally, President Alfonsin's government would like the restoration of good relations with Britain, but it can afford against another invasiion, but it does not provide for a decent The trouble, it seems to me, is that the British Government to wait because all the economic and political costs of deadlock are on the UK and on the inhabitants of the Falkland Islands. After the war, Lord does not have, or at least bas not articulated, a plausible long-term strategy for the Falk-land Islands. In the excited Shackleton recommended a series of development proflag-waving after the conflict, incautious ministers committed grammes, without which he predicted the intenral collapse themselves to categoric assertions about British sovereignty o fihe Falklands economy "in the next five years or so." But and the paramountcy of the islanders' wishes. the government's response to his recommendations has so far been sluggish and incomplete, and the committee warns that time is running out for the establishment of a viable economy.

the islanders' interests. Right now the islanders' interests. Right now the islanders may be very leery of any deal which might sell Moreover, pressure is also likely to build np from other governments. In 1982 and 1983, the United Nations passed resothem down the river; but unless there is a deal which satisfies Argentina to negotiate on the sovereignty issue, and with the passage of time impatience is Argentina, their future can only be uncretain, and may be bleak. The Argentinians, for their likely to grow, not merely from traditional third-world opponents of "colonial" powers, but also from pro-western and pro-British governments.

It is quite possible for the proposition that the Britain to ignore such resolu- islanders' views are paramount. tions, but it will not be com-fortable if its friends, especially possible explanations is at all those in the European Com near the mark, then the prob munity, start voting against it. lem is insoluble. Another munity, start voting against it. lem is insoluble. Another And sympathy for the Argen-tine demand is likely to be intensified by the restorstion of Falklands campaign, but if the democratic government in Buenos Aires, as well as by the knowledge that Britain bad until shortly before the invasion. Market Communication of the state of the sta

invasion. Even if the British Govern. ment draws the conclusion that it cannot indefinitely exclude the question of sovereignty from negotiations, and that it cannot secure the interests of the islanders without negotia-tions looks like precipitating a On the other hand, I find it hard to imagine that there would be a large popular outcry against negotiations on sovereignty. The soldiers and not fight and die for the preser-tive calculations about timing. Whatever resolutions may have order to defeat the Argentine invasion. tive calculations about timing. Whatever resolutions may have been passed in the UN in 1982. no one could sariously have expected the Britisb Govern-ment to resume negotiations in

evaporate.

momeot of all.

make the time riper.

the immediate aftermath of a bloody war. Two years later, however, that particular argu-ment sbould be starting to The question of

long-term guarantees On this, as on so many other aspects of the case, tha Foreign Affairs Committee appears to for the islands hold two contradictory views.

On the one band, it claims that the time is not yet ripe; on the know from our post-war recon-ciliation with the Germans. Last other, it asserts that time is running out, and implies that week's TV programme Brass Tacks showed that even the President Alfonsin's honeyr parents of those who died recog-nise and accept the need for may be the most propitious negotiations. If there is to be a negotia-tion, it will have to distinguish the question of sovereignty Unless one asumes that there mere passage of time will weaken Argentine insistence on the sovereignty issue- which is much the least likely hypo-thesis-it is bard to imagioe from the question of long-term guarantees for the interests, the autonomy and the life-style what could bappen which would

invaders and throw them off the islands. What happens there

after is a question of an entirely

different political order, as we

of the islands. How such guarantees could be under-Three possible explanations for the British Government's rigidity suggest themselves. Perhaps Mrs Thatther, having so flamboyantly wrapped the flag of victory round herself in 1982, now feels that her personal position is indissolubly linked to the maintenance of British sovercipaty. Perhaps the written is obviously the central issue, but the British Govern-ment bas already set an inspirational precedent in its agreement with China over Hong Kong, which contains detailed guarantees lasting 50 years after the surrender of British sovereignty. Perhaps she and her ministers fear that "people" would not like it if sovereignty, Mrs Thatcher signs that agreement in Peking this week.

So when President Alfonsin invokes the notion of a Hong the Government started nego-tiating with the defeated enemy. Or perhaps, despite their recent qualifying remarks about the Kong type solution, as he did three months ago, why not find sovereignty of the British out what he means? Simply to parliament, ministers are really fall back on the doctrine of shackled, as their predecessors nuripe time is no solution to were between 1966 and 1982, to anything.

Lombard European growth sought by Fed

By Samuel Brittan

11 IS not until Fedruary that or so in 1954 The main reason the U.S. Congress will hear from wby Mr Volcker is reluctant to Federal Reserve chairman, Mr Paul Volcker, about the Fed's proposed monetary guidelines for 1985. But although it will base bia published targets on nominal GDP is a fear that they will-like the money supply-be interpreted overliterally and for so in 1984 The main reason base bia published targets on nominal GDP is a fear that they will-like the money supply-be interpreted overliterally and for so in 1985. But although it will the two monetary guidelines be two months into the financial year, the financial community will somebow manage to keep going despite the suspense

For although the Fed does tot have a formal medium-term financial strategy of the Britisb type, it does have a fairly stable policy approach, despite different emphases by different members of the Open Market Committee. A further element Committee. A further element of continuity resides in Paul Volcker himself, whn was re-appointed by President Reagan last year, and who, contrary to some earlier misleadiog reports. has every intention of staying in his post for quite some while. He is reinforced in his inten-sion by seeing how more further sion by seeing how many Euro-pean central banks (for example France, Switzerland and Britain) have lost long-time heads and are under relatively untried leadership. Discusion of the Fed policy stance is confused because the

majority of market observera follow interest rates, while some of the more academic analysis prefer the money supply. But what the Fed's statemen lie awake at night thinking about is neither of these, but the state of the U.S. economy—both real output and prices.

They take the slowdown in the U.S. growth rate seriously, particularly the leakage of demand into imports repre-sented by the \$120bn per annum current account deficit. Should growth look like alipping seriously below the 3-4 per cent growth rate, the Fed would be prepared to take supportive action-ie pump reserva into the banking system and allow interest rates to fall-on one condition That is, of course, that inflation does not stray too far outside its present underlying 4 per cent ---which it would if the dollar fell very sharply

Puttiog together the Fed's views on real GDP and inflation, one comes out with a nominal GDP objective of about 8 per ing St Augustine he might say cent for 1985-down from the "Bring me a lower dollar, bu temporary high of 11 per cent not too soon or too sharply."

IT IS not until February that or so in 1984 The main reason sense which in practice means presure for an inflationary stimulus every time there is a temporary shortfall

17

Concern in the Fed is, how-ever shifting from the domestic economy to Europe and Japan Even the OECD's revised fore-Even the OECD's revised fore-cast of 21, per cent European growth in 1985 does not seem an adequate contribution to sustaining the world economy and the less developed coun-tries, when U.S. growth is slow-ing down.

The Fed can hardly pres looser and cheaper money on other central banks that fear further depreciation of their owo currencies against the dollar. (The Bundesbank has just announced a slightly reduced monetary growth range for next year which it claims will not be more restrictive.) As a result, U.S. observers have to fall back, uneasily, nn the observation that European budgets are not in deficit on a cyclically adjusted basis.

The case for a fiscal stimulus ls seen to be strong in Germany and Japan where inflation is low or falling (around 2 per cent) rather than in countries with structural wage inflation problems such as Britain.

The best development from the central bankers' viewpoint would be a modest and gradual fall in the dollar. This would courage European central hanks to ease their policies and start the process of correcting the U.S. payments deficit.

Whether a soft landing for the dollar will occur is anyone's guess, But a conclusion does emerge if one puts together the Fed's internal and external preoccupations. This is that, although the Fed has always seen a connection between the U.S. budget and balance of payments deficits, the 'alarm and urgency have well and truly shifted to the balance of payments side. If Mr Volcker were addicted to adapting St Augustine he might say: "Bring me a lower dollar, but

have access to land and of those who do, many suffer under exorbitant rents. Letters to the Editor Perhaps if Mr Cherrington had read "Progress and Poverty" hy Henry George, be would be seeking closer

therefore cost-effective. (Sir) Richard O'Brien.

A new economic

tive to the law of gravity.

From Dr D. Picknrd

theory

future for the islanders.

tunity of examining the Inland Revenue's latest consultative document on so-called dual resident companies, I was disappointed to find that changes advocated will generate con-siderable benefits for the Internal Revenue Service of the U.S., without any quid pro quo in the form of, dare I say it, unitary tax concessions or any real benefit to Britiah in-dustry or the Exchequer. United Kingdom based multi-

Sir -Having had the oppor-

nationals have always been able, indeed in the past have been encouraged, to borrow monies in the UK and take monies in the UK and take relief for the interest, and to invest the borrowed funds abroad in a manner such that, because of credita for foreign taxes, the return on funds invested generates little or not UK taxes. This is pre-sumable because the long term liabilities. or not UK taxes. This is pre-sumably because the long term benefits of foreign equity investments are accepted as being worth the shorter term cost of conceding tax relief on the interest paid. What seems clear enough is that where foreign rates of tax and with-holding tax take the double tax credit over the UK tax rate (as has generally been the case in has generally been the case in the U.S.), the Inland Revenue stands to collect little or no immediate benefits from the

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exercise. A UK based multinational using e dual resident normally improves the Exchequer's pros-pects in three ways: (a) it succeeds in saving substantial U.S. taxes; (b) it thereby reduces the double tax credit available to it and brings into charge to UK tax income, or potential income, from which otherwise the Inland Revenue would have stood to derive little nr no benefit; and (c) it remits back to the UK a substantial part of the tax saving which would otherwise bave been paid over to the U.S. Exchequer. The Revenue's figures exercise.

paid over to the U.S. Excheduler. The Revenue's figures suggest that UK multinationals have created interest relief anproaching £250m per annum. On this basis the benefit to British industry from savings of U.S. taxes is probably in the or 0.5. taxes is providy in the region of £120m per annum with liftle enough additional UK taxes being paid if the arrangements were unwound.

The Revenue is, perhaps inderstandably, somewhat miffed at the fact that it is not participating directly in the immediate benefits. There is no question however from my ex-perience that its tax collections overall will be enhanced rather overall will be endanced tames. Taking account of the changes than reduced by British in recruitment caused by tech-industry's use of dual residents. In recruitment caused by tech-industry's use of dual residents. In levels of employment in the nationals start to show industry, we in the EITB reason why millions are stary-taxes with the main object of should be recruiting about the most of those people do not 70, Whitehall, SW1.

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24,000 in 1978.

this benefit to the economy of the country will be lost, yet another favour it would seem we are doing for the U.S. Treasury. So what is the answer? It lies in developing YTS in the manner set out in the scheme entitled "Registered youth training in engineering" (RYTE) which the Manpower The document seems to make the assumption that because the dual resident happens to be subject to tax in another juris-diction it is therefore reducing UK taxes below what they would otherwise bare been. It is open to a multinational to finance its investments, either in the UK or in the U.S. with a UK resident holding company and having the place of incor-poration of a company in the State of Delaware makes little or no difference to the UK tax The document seems to make Services Commission and the EITB are now introducing on a pilot basis for 1,000 trainees in the industry. This scheme ensures that the wider objec-tives of YTS will be achieved

along with the more occupation-ally-based requirements for the ally-based requirements for the engineering industry in such a way that further skill-specific training can take place after the end of the first year. It will be possible to extend RYTE and steadily upgrade the training offered so that young entrants will receive either modular training to stip. or no difference to the UK tax It is rather distressing to find the Inland Revenue taking a narrow view of grangements

will receive eacher modular training leading to the certifi-cate of craftsmanship or train-ing for the more limited skills suited to their abilities. narrow view of arrangements which really do not make a significant difference to the Exchequer and proposing changes which will do more harm than good to the UK. On their own figures the damage could be as much as £100m. Thus, the enswer to your request for new ideas to reduce

F. B. Hayes. Coopers & Lybrand, Abacus House, Gutter Lane, E.C.2.

Incentives for the young

From the Chairman, Engineering Industry Training Board Sir,-Your leader (December 5) " Incentives for youth training " makes a point about the ing makes a point about the youth training scheme on which I would wish to comment. You state convectly that "YTS was designed to provide youngsters with broad-based transferable

skills "; and you go on to say "it is arguable that a year is the maximum time which should be devoted to this." I agree with this statement

but not with its implication; for YTS can be developed so that it not only provides broad-based transferable training but also the introduction to the skill-specific training which you agree young people would benefit from.

This type of training has fallen disastrously in the recession. Recruitment for first year craft and technician apprentices into engineering in 1983 was 8,000 compared with a figure of

Taking account of the changes

adberence to economic laws instead of making his pathetic call for a new economic theory. (Dr) D. W. Pickard. Lane End Farm, Ilkley, West Yorks.

Mismanagement

of stock From Mr L. Miles.

Sir,-I was both saddened and amused by Sue Cameron and Andrew Taylor's piece (December 10) on stock mis-management in Whitehall. As general manager of Shell UK's purchasing and materials business for seven of the last eight years I spent several days of the years 1981-1983 giving informal lectures to senior civil servants on the methods and systems used by Shell to run its materials management busi-ness. These talks were always given at the request of HM Gov-ernment and were invariably well received and well under-stood by the bighly intelligent people who attended them. I youth unemployment lies in the axtension of YTS, in one form or another, to two years. No other method at present offers the opportunity to combine an people who attended them. I was, however, left in no donbt in discussion afterwards that there was no possibility of in-troducing any of the concepts illustrated. Either there were too many people to convince or their business was too "big." Neither of these "excuses" wond bave been acceptable to the board of Shell UK. What every government deeconomic good (more skill-specific training for more young people) and a social good (reduction in unemployment) in a manner which makes use of existing facilities - and is What every government de-partment needs to recognise, and recognise quickly, is the need for education. Education in the materials business. You 140, Tottenhom Court Road, W1.

in the internals school, college or university and understand all the aspects of the "materials" business. There are a large number of institu-Sir.—John Cherrington's plea for a new economic theory (December 7) because be does not like the laws of economics tions where one can become proficient in some aspect of this complex activity but no-wher can you learn the lot. This is where Shell and a few is completely unrealistic. He might as well seek an alternaother oll companies have scored by teaching the subjects themselves

Market forces can operate in a beneficial manner, provided that they are not bindered by monopohes or aberrani tax laws. It is nonsense to hlame L. F. C. Miles. 36 Kiln Lane. Farnham, Surrey.

the laws of economics for the depression of the 1930s. The Efficiency unit seeds of depression were aown in the 1920s by speculative rises lives on

From the Head of the In land purices and high rents. Efficiency Unit Our present difficulties have a

Sir,-I read with interest similar origin. Tax laws which favour specuyour headline. "Whitehall replaces efficiency unit," (December 13). As Mark Twain lation in land and which discriminate egainst the wage earner will continue to jeoparcabled to Associated Press, "Reports of my death are greatly exaggerated." I assure you, the Efficiency Unit is alive and well and very husy.

This advartisement is issued in compliance with the requirements of the Council of The Stock Exchange in London

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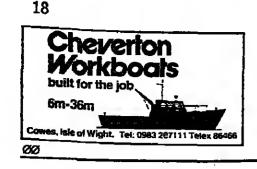
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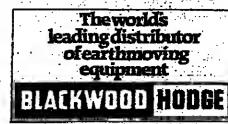
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FINANCIAL TIMES

Monday December 17 1984



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Terry Byland on Wall Street

Keeping the bears in check

A CASE can be made for admiring the resilience of the New York stock markets, or for bewailing their irresolution, depending on which Wall Street analyst is consulted.

On the one hand, the market has not really suffered very much since the end of October, despite the growing apprehension of an economic slowdown. On the other, stock prices have benefited little from fails in interest rates - last week saw the Dow average shrugging off two days of improvement in the bond market.

This ambivalence in part reflects discounting of bearisb factors that has already taken place. Warnings him as a future leader of the party This ambivalence in part reflects of a slowdowns in the economy, or of adverse recessionary effects on next year's corporate earnings figures, have come from nearly every brokerage analyst. Falling interest rates, however,

are not enough. Wall Street wants to see the Federal Reserve at work lowering interest rates, perbaps by cutting discount rate, as Dr Henry Kaufman predicted a week ago.

The consensus view of the market analysts avoids the most bearisb attitude towards the stock market. Mr David Levine, of Sanford C. Bernstein, comments that housing and car sales - the two sectors usually blamed for recessionary trends - have not declined that much. He regards the threat of recession in the U.S. as the most serious threat to corporate earnings in 1985, and thus to any upward movement in stock prices.

Smilen Safian, compiler of the dual market principle report, also drew back from deducting the worst case scenario from its general view that an important business slowdown was taking place.

They believe that a new economic environment may be developing, leading to stable inflationary trends as well as lower interest rates. Against this backdrop, they do not expect a large business recession to develor

At First Albany, Mr. Hugh Johnson takes the view that corporate earnings will continue to grow in real terms while inflation remains subdued, and that this will enforce an improvement in share prices.

At Goldman Sachs, Mr Leon Cooperman has long maintained a cautiously optimistic stance on equities. In the firm's analysis of cts for December.

BY DAVID HOUSEGO IN PARIS M MICHEL ROCARD, the French Minister of Agriculture and the most popular Socialist leader, di-rectly challenged President Fran-çois Mitterrand's authority at the weekend by proposing an alterna-tive economic policy to bring down unemployment that would include a widening of the budget deficit.

widening of the budget deficit. In a speech to a special party con-vention at Evry outside Paris M Ro-card criticised the orthodox mone-tary and fiscal policies initiated by M Jacques Delors, the former Fi-nance Minister, as being too costly in terms of loss of output and jobs. He proposed instead what he said would be non-inflationary mea-sures in encourage growth and resures to encourage growth and reduce unemployment. M Rocard's remarks, coming at a

BY DOMINIC LAWSON IN LONDON

join in Britain's ninth round of off-

shore oil and gas licences falls to-

day, amid clear indications that the

international oil industry is keener

The British Government has of-fered 195 blocks and originally said

that it might attract sufficient sup-

port to licence about 80 of them,

The response from the oil industry,

however, has been so favourable that it now seems possible that any-thing up to 100 blocks could actually

The main feature of the ninth

round is that the UK Department of

Energy is offering about 90 of the

blocks in the deep and almost unex-

plored areas off the west coast of Shetland and the Scottish main-

land. In an effort to lure the oil com-

panies into such hazardous waters,

the Government made it clear that

volunteers would be treated prefer-

be awarded.

last budget.

Continued from Page 1

able to predators.

capital.

market, the company was vulner-

than ever to explore UK waters.

M Michel Rocard campaign for the elections by chalnm as a numre leader of the party and a presidential candidate should the left be routed in the parlia-mentary elections of 1988. M Laurent Fabius, Prime Minis-Jacques Chirac, the two opposition leaders and prime ministers under

THE DEADLINE for applications to entially in the allocation of more ob-

former President Valery Giscard d'Estaing, to a public debate on ter and also a candidate for the futheir record and policies.

MINISTER ATTACKS FRENCH ECONOMIC POLICY

ture leadership of the party, used the occasion to open the Socialist The theme of the convention was

International oil groups keen

to take up North Sea licences

An important boost for the Brit-

isb Government's plans came in Au-gust when British Gas revealed that

it had made a significant pioneer-ing gas discovery west of Shetland.

Other, less hazardous frontier

areas are on offer, notably in the Ir-ish Sea, the Celtic Sea, and the Cardigan Basin. Blocks in the En-

glisb Channel are also offered and

it is here that one of the biggest

contests of the ninth round will take place. Blocks 98/8 and 98/7 lie

just offshore from the hig onshore

Wytcb Farm oilfield and have been

opened up for hids. The heavy-

weight contenders appear to be the

existing Wytch Farm consortium,

led by Britisb Petroleum, and an al-liance of Britoil and Shell.

The ninth round is also attempt-

Treasury by auctioning 15 blocks in ever.

ing to raise money for the British

viously desirable blocks.

impact of jobs.

Rocard issues challenge on jobs

cial silence by the party leadership. Afterwards M Lionel Jospin, party first secretary, attacked Mr Rocard in a winding up speech by expressing his surprise that a member of the Government should

M Rocard said later he "did not despair" of President Mitterrand listening to his proposals. They stand scant chance of being accepted, however. Mr Rocard, a former rival to President Mitterrand as the

Socialist presidential candidate, was refused the post of Minister of lenging M Raymond Barre and M Finance in July, and his followers have been squeezed from influential cositions in the administration. His strength is that be remains the most popular Socialist leader in the opinion polls.

The key element to Mr Rocard's "modernisation and social pro- proposals would be a FFr 20bn-30hn

the mature oil producing areas of the North Sea. The previous round

also contained a 15-block auction

and raised £33m (\$39.2m). By no

means all of the current 15 are

thought to be attractive, but indus-try estimates of the value of possi-

Three factors have conspired i

make this round discouraging to

the smaller league of oil companies:

The emphasis on expensive deep

The British Government's recent

decision to limit the membership of

liceoce groups to not more than 10

• The ninth-round condition link

ing chances of success in applica

tions with a willingness to contrib-

ute to the development of British offshore research and development.

One new company, Mercia Petro-leum, has been specially formed to

participate in the ninth round, bow

ble hids range up to £70m.

water exploration.

compan

gress" - a cuphemism in the party public investment programme in for industrial restructuring and the energy savings designed to stimulate activity and hence employment M Rocard was listened to atten- while reducing the trade deficit by tively hy the delegates and in gla- cutting oil imports.

He would supplement this by tax cuts for the export industries and increased financial assistance to companies to help them strengthen their export network. M Rocard's idea is that any boost speak of its publicly being "discred- to economic growth must at the ited" and accuse it of not baving same time be aimed at improving "embarked on the battle against in- France's external payments posi-M Rocard said vesterday the net

effect of his proposals would be to add 0.2-0.3 of a percentage point to a budget deficit now equivalent to 3.3 per cent of GNP. Government economists said the programme would add more than a percentage point to the budget defi-

cit and be highly inflationary. In M Rocard's view the inflationary effect would be offset by further cutting household purchasing pow-er and by substantially consolidating companies' debt to reduce their financial charges - hence enabling them to lower their costs.

U.S. told

to re-open

on textiles

By Anthony Mareton in London

THE GENERAL Agreement on Tar-

HK talks

ments to their detriment.

Composite tax

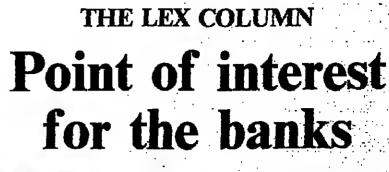
By introducing the composite tax rate for banks the Government has craftly steered non-taxpayers in its own direction - in order to receive their interest gross, they will have to invest in National Savings. To make the picture even grim-mer, banks now find they have less room for manoeuvre in making their rates more competitive with the building societies. As interest rates fall, so does the endowment effect – the interest they earn on the "free" money sitting in current

accounts, While base rates are at 9% iffs and Trade (GATT), has cen-sured the U.S. for acting beyond its powers in forcing Third World coun-tries to renegotiate textile agreeper cent, the clearers can cover their transmission costs and still just about make money on current accounts. It does not take much imagination to see what happens as interest rates fall further. The

The unilateral introduction of regulations this year with Hong Kong "upset the halance of rights break-even point is at about 7 per cent None the less, the clearers have and obligations under the bilateral

agreement, so affecting its econombeen fighting a rearguard action in ic content and creating uncertainthe past year by offering higher ty," according to Gatt's textile surveillance body, the committee which monitors the regulations. "money market" rates on special savings accounts, usually requiring a pretty solid minimum balance. The U.S. has been told to reopen They have also had to rely increastalks with Hoog Kong to "restore ingly on the wholesale market for money which, as the Continental Il-linols fiasco showed, is apt to desert the balance", and has been given until February 20 to find a solution. Since the end of last year the U.S. a sinking bank. Either way, the has made more than 100 calls - the hanks' cost of funds has been rising technical term for a demand for renegotiation of a bilateral agreeand may well continue to rise. Given that the banks are grudg-

ment - on Third World countries. ingly paying more for their money,



and the second se

In the High Street scramble for personal savings, the clearing banks have long been losing ground to the building societies, mainly be-cause of the glaring differential be-tween the rates they offer. That discrepancy will become even starker from April when the banks have to pay their already meagre interest net of tax, as the building societies have done for years.

While this may not necessarily lead to the full-scale baemorrhaging of the banks' retail deposit base that more bearish analysts predict, the clearers are bound to lose many more accounts.

For taxpayers, it would take either unflinching loyalty to their bank managers or total disregard for their income to keep money in a logic points to their attacking the problem of thinner margins from the other end, by setting realistic seven-day bank deposit account when building society share ac-counts are offering as much as charges on the services they provide. Indeed, earlier this year it looked as if bank charges were double the interest. moving to a level which would re-flect more closely the true cost of

servicing an account. That was until Midland slammed a brake on rising charges by an-nouncing that it would offer free banking to all customers who kept their accounts in credit. If it attracts new accounts as a result the other clearers, most unwillingly, might feel obliged to follow suit. The result would be a zero sum game in which all players except the consumer lose out.

Whether this squeeze on margins works itself through to bank profits will depend on how aggressively the banks are prepared to meet the building societies' challenge and to make the most of services that the societies are not yet allowed to of-

In many respects the two are not competing on equal terms. Building societies work in a very straightfor ward business. Their costs are low, so they can keep the spread between deposits and loans much thinner. Home-owners rarely default on their mortgages, which re-lieves the problems, of bed loan and as tax relief has more or less assured strong demand for mort-gages, they have been able to let Within the Bank. of England's the leading rate drift up to a mar-ket-clearing level and, with it, the pears that full-blooded rights issue

to wooing depositors.

Banks, by contrast, have higher fixed and variable costs - including Private Sector Deposit Inflows the provisions they have to make for bad debts - and they have to pay dividends to shareholders. Perhaps their mistake has been to view themselves primarily as lending, rather than savings institutions. As a result they have not concentrated enough on courting the personal One way to woo their old custom-ers back from the building societies should be to market the extra services only they can offer, like insurance, brokerage and even the good

old-fashioned overdraft or unse-cured loan. While they may not be able, or willing to compete on price with the building societies, they have the advantage of a huge net-work of ATMs, which offer deposimibility. tors greater ac At the other end, they can try to

improve their return on fixed capital, either by closing down branch which most have already started to do - or by improving administrative efficiency.

Rights issues

Given the problems they are encountering they might wonder wby the building societies are so keen to join the banking game. It should be a consolation too, though. As building societies business becomes more like banks', so will their cost structure. Soon they will find it no more profitable then the banks do to offer deposit rates higher than the interbank rate.

In the meantime, though, the clearers must be wishing fervenity that the building societies trip over their own shoelaces on the way.

Even if the banks can deploy their capital more efficiently and recover some of the retail funding base lost to the societies, their man gins are not going to be wide enough to make them look an at-tractive home for new capital. It seems likely, however, they will need more free capital just in order to raise the return on the fixed capital they are already trading from.

deposit rate. Since they have little are the only way out. On ple's problem attracting borrowers, they around sor the banks would clearly can devote their marketing efforts prefer to sweat it out, but the temperature may be just too high.

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points out that a combination of lower interest rates and a "respectable economy" in the near term cannot be dismissed. That would help stock prices, be said.

Other constructive factors would include stability in the dollar, prog-ress on the federal deficit, further falls in interest rates and some recovery in retail sales. The sharp gain in November retail sales reported last week might be the first plank of support for Mr Cooperman's more optimistic view.

He advises clients to add modestly to cash balances in order to be ready for any possible upswing in the markets. Funds investing across the full range of the market should keep about balf their portfolios in equities but increase cash holdings at the expense of a minor

reduction in property. He advises that cash flow investment into fixed interest investments should be directed entirely to short-dated maturities - perhaps three years.

Mr James Ehlen, the Goldman Sachs analyst on the financial sector, continues to recommend a rerating of money centre bank stocks, which have already established significant recoveries on the view that selling bad been overdone. Bank stocks now sell at around 75 per cent of the earnings multiple on the Standard & Poors 400 index. This is still on the low side of past

experience, which has seen bank p/as rise to 80 per cent or 110 per cent of the S & P multiple.

While Mr Ehlen remains wary of the Latin American debt problems, he believes that on price considerations alone, portfolios should be increasing holdings of the big money centre issues.

He warns that the market is fast catching up with the improved fundamentals of the savings and loan stocks, which have been a big beneficiary of the slide in interest rates.

The best-managed groups, which Mr Ehlen identifies as Golden West financial and bome federal, bave maintained adequate capital levels during the recent growth period. The current check in savings and loan stock prices, however, could be an opportunity for trimming port folio holdings.

The sharp increase in retail sales reported last week should have been goods news for the stock market, just as it was bad news for the bond market. Strong consumer spending, leading to a resumption of economic expansion, should be good for corporate profits and not so good for interest rates. The stock market, including the retail sectors, seemed unimpressed, however.

UK banks protest at plans to tighten regulations on capital

BY DAVID LASCELLES, BANKING CORRESPONDENT

UK BANKS have reacted with barely disguised anger to the Bank can rate as capital only if they carry of England's proposed new regula- conditions which bankers believe tions on capital.

Several banks, including some of the large clearing banks, are writing to the Bank objecting to both the severity of the regulations and, in some cases, to the lack of consultation before they were circulated to the British Bankers Association a fortnight ago.

Their reaction is particularly sharp because most banks are still smarting from the Johnson Matthey Bankers rescue, to which they were forced to contribute, and the Government's tax measures in the

The Bank's proposals cover conditions in which bank debt issues can be counted as capital, the key measure of a bank's strength and ability to grow.

BAT bid for Hambro

The Bank is proposing that they that its suggested terms are unac ceptable." The Bank of England's view

would make them virtually unsaleable to the investment community. Issues of perpetual debt - of which both Barclays and National Westminster have sold several bimdred million pound's worth this year - would, for example, have to be convertible into equity if the is-suer got into trouble. Loan stock could not have clauses triggering

early repayment. This would make it much harder for investors in bank stock to get their money back, though these resources would be more stable from the banks' point of view.

Greenwell & Co, the stockbroking firm, said in a report last week the conditions were so stiff it could only believe "that the Bank is not aware privileged few.

ism in the U.S. in the months leading up to November's presidential elections. Apart from Hong Kong, those

badly hit by the calls included South Korea, India, Turkey, Pakis-tan, China and Indonesia. The calls caused so much ill-feeling that many Third World coun-The Bank of England's view is that if banks want debt issues to rank as capital they must have sought action through Gatt.

more of the lasting characteristics The U.S., faced with a rising tide of equity. Officials did not, however, of imports from cheap producers as seek the views of investors before the dollar continued to strengthen, putting their proposals together. was unwilling to respond before the Bankers also feel they were not election_ adequately sounded out in advance The Geneva-based Gatt has said It is ironical, they point out, that the that until the balance of rights has

Bank should make these proposals been settled both sides should cowhen it is also pressing them to operate "to avoid disruption to the boost their capital. orderly and equitable development Normally the Bank circulates of Hong Kong's trade." new proposals privately to bankers Many countries have been unwill-

before publicising them, but this ing to antagonise the U.S. by taking the matter up with Gatt because time it issued them simultaneously to the press, partly in response to they fear their overall trade with criticism that its oormal practice the U.S. would be harmed.

amounted to the disclosure of high-Now thet Hong Kong has won its ly sensitive market information to a case other countries are certain to press the authorities in Washington

Reagan faces rebellion

Continued from Page 1

town

head of the House Republican poli-In his election campaign Mr Reacy committee, said at the weekend gan repeatedly pledged that he that if Mr Reagan does not accept would only turn to tax increases as real defence cuts, "he becomes the a "last resort." number one special pleader in

Mr Reagan, however, appears to be brushing aside these warnings. Mr Bob Michel, Republican At the end of last week, he told an

House minority leader, says that interviewer that they would not Mr Reagan should certainly be make any cuts in defence spending aware that be must give on defence that would damage what they were if he wants to meet his other ohjec-trying to do to overcome the years tives, such as avoiding a tax in- of neglect in guaranteeing their crease. security.

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Continued from Page 1 two countries was necessary "politi-cally, geographically and culturalan offensive one. A factor increasing Col Gadalfi's strength was th arms supplied to Tripoli hy the pro Mr Mitterrand's television intervious right-wing French Govern view followed several weeks of ment. strong domestic criticism about his Questioned over France's trou bled colonial territory of New Cale foreign policy, notably over Chad, North Africa and the Middle East, donia, in the South Pacific, he de which has left many of the elector-ate confused and allowed the oppoclared his support for eventual emancipation of the islands, eithe by autonomy or independence. sition to make welcome political Over policies towards the Middle

East - where M Mitterrand has had Among the main points were: Among the main points were: Last - where M Mitterrand has had Concerning Chad, Mr Mitterrand talks in the last three weeks with Said he was not "the gendarme of the Syrian, Israeli and Jordanian Africa." The French army had no leaders - he said France was the place in northern Chad, where he only developed country which could said the Libyan presence was not carry out an intermediary role Africa." The French army had no said the Libyan presence was not carry out an intermediary role

have funds under management in excess of £3bn, yet shareholders' funds amount to around £100m, leaving not a great deal of capital BAT's next takeover move is likefor expansion in the light of more stringent solvency requirements said.

now being imposed by the UK au-thorities on life companies. He sees coming into BAT as "en-abling Hambro Life to develop in its own way, while now baving the re-borrowing. The acquisition will give borrowing. The acquisition will give rise to a sizeable goodwill element, sources to seize opportunities that of which some or all will be written off. Mr Sbeehy warned that there Hambro Life and its subsidiaries

would be a modest dilution of earnings in 1985, but that this would have no effect on dividends.

ly to be outside the UK. Mr Sheehy

'Star wars' warning

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SECTION III FINANCIAL TIMES SURVEY

Rivalry between Jersey and Guernsey is keen. However, the financial communities of both islands face similar problems, as immigration constraints lead to a shortage of skilled labour.

Determined to maintain an image of stability

BY MARGARET HUGHES

WHEN A Jerseyman quips that if his fellow countryman smiles at the sight of a red sky to the west at night it's because "Guernsey's burning" he's not speaking totally in

The expatriate salting away his offshore earnings to the Channel Islands in the fond belief that they are one homogenous tax shelter would be far from the truth. And Jersey's jest about the red sky aptly sums up the keeu rivalry, some would say enmity, between these two islands.

It is a rivalry which allegedly dates back to the civil war, when Jersey remained Royalist but Guernsey turned Cromwellian, and which spills over into the financial sector of today.

The differences between the two islands, which have their own seperate legislation, has brought to the surface recently by Guernsey's unilsteral declaration that it wants to break away from UK exchange control legislation.

This legislation, which dates

back to 1947, means that were Britain to reimpose exchange controls they would automatically apply to the islands be-cause they, like the Isle of Man, are included within the Act. Thus the Channel Islands would have no say and no advance warming.

The Guersney States, or Government, is to ask the British Government to repeal the law to allow Guernsey to introduce its own legislation. Were it ever necessary Guern-sey could then make its own decision as to whether its own legislation would be run in parallel or independently of that of the UK.

Counseillier Roydon Falla, president of Guernsey's Advisory and Finance Committee, says the State wants to " control its own destiny."

In its economic report for the year the committee, which is equivalent to a finance ministry, and effectively runs the country, describes exchange control as the one area of UK legislation

finance industry and thus the to its own defence and overseas government should at least pre-

State's economic well being. Having its own exchange having its own exchange control law does not mean that Guernsey wants to come out of the sterling area. The Gnernsey currency could still be linked to and have parity with the pound sterling as it does now, although Consellier Falla con-cedes that independent logicle.

although Conseiller rais con-cedes that independent legisla-tion would permit more far-reaching changes "were it to become necessary "including a new and separate currency. However, the main motiva-tion for independent legislation is to be "prepared for any emergency" and so to protect the Islands's financial community, on which it has become so dependent.

In this context, the priority as far as Guernsey is concerned is that any future exchange control legislation should be administered locally.

Equally Mr Falla has emphasised that action over exchange control is not being used as a bargaining lever in negotiations with the British Government which could have the "most over the request that Guernsey, damaging effect" on Guernsey's like Jersey, should contribute

representation costs.

Though Guernsey bas taken the decision to seek repeal of exchange controls by the UK the 1947 Act unilaterally it had Government, d to do so in conjur with Jersey. As Mr Bruce Riley, Gnernsey's commercial relations adviser, understates it, "it would be difficult to imagine a developed, foreign exchange control bar-rier outside there in the Chan-

nel between ua," Discussion bad been taking place between the two islands on Guernsey's initiative for the past two years or so hut to date Jersey had shown little interest in the topic.

counterpart in Jersey, Econ-omic Adviser Mr Colln Powell. He and his colleagues within Jersey's Finance and Economics

That Guernsey should pushing for action on the exchange control froot is indicative of the different ways the two islands' communities bave

Guernsey was slower in establisbing a financial community. With the sharp decline in its borticultural industry and its higher level of unemployed it is far more dependent on, and thus more anxious to encourage

its financial community. "We don't see the value of This sector is now Guernsey's having our own legislation main income generator and when so much of the island's employs more people than borti-business is within the sterling cultural and manufacturing area" is the view of Mr Riley's together.

Pre-tax profits of the 45 banks now residing on the island, excluding the UK clearers, are expected to total around £32m Committee were clearly sur-prised by Guernsey's eventual move. Their view is not entirely is expected to report an shared by Jersey's financial increased budget surplus of community who feel that the £6.25m up from £3.65m in 1983.

pare contingency plans to deal they are particularly vulnerable with any future reimposition of to outside influences as the

That is why Gernsey has encouraged the development of the captive insurance industry for which it is now a major centre.

last year to grant tax exempt status to fuod. management groups. Guernsey is aware that, with one eye on the new UK legislation on Controlled

tion."

But then Jersey is better Both islands recognize that placed than Guernsey to adopt such a line. Its budget surplus aftermath of the 1984 UK this year is f17m and is Finance Act, which included expected to rise to £25.5m next measures to clamp down on tax year. bavens has shown. Jersey also bas a more

balanced economy with tourism remaining the biggest income generator, accounting for 38 per cent, followed by the financial acctor at 29 per cent and wealthy residents aoother 22 per cent. Its agricluture has It also explains its decision also suffered less badly than Guernsey's borticulture.

Both islands adopt a restric with one eye on the new UK legislation on Controlled Foreign Companies, fund managers may decide to switch management and control of their funds offshore. In these circumstances it is feared managers may opt for zero tax areas like the Cayman Islands rather than the Channel Islands In Jersey, however, Mr Powell tive policy in allowing in new entrants, be they wealthy resi-dents or financial institutions. Only banks in the top 500 league are allowed to set up shop and most of these are deposit takers licensed by the Bank of England. In addition both islands only approve insti-tutions which offer diversifica-tion of business or geographical In Jersey, bowever, Mr Powell sees no need for providing addispread. The main gap in the latter category is Japan so it can be assumed any Japanese tional tax incentives to attract companies. He emphasises that the island's attraction as a financial centre has resulted from "general policies" rather than "specific fiscal manipulabank would find the door still fairly open

Registered office of ever 200 companies in Jersey, with brass nameplates on display.

between the two ialands, with the Hong Kong and Shanghai Guernsey being the more flex. Bank stood by investors when

Already there are signs that Jersey is losing business to Guernsey, most recently with Lazards opening an office in Guernsey to run a fund which it would normally bave operated from Jersey.

Whatever their other rivalries the two islands are united in recognising that their very existence depends on retaining a "respectable," politically and economically

stable image. By allowing in only "blue-chip" names they hope that these will safeguard the islands name by protecting their own, That is not to say that "fly-by-nights" bave not found their way on to the islands. As one banker there put it, "offshore centres attract rogues like a candle does moths."

But within these limitations candle does moths," he financial community per- But the States point to the the financial community per-

ceives differences in attitudes way that an institutuion like ible and encouraging. There are complaints that failed. The two governments Jersey is becoming too compla-are also stepping up their cent; not moving with the times respective fraud squads and when they are changing rapidly, infroducing more legislation. Guernsey is also about to appoint both banking and

T

insurance supervisors. The most pressing problem which faces and unites the fin-ancial communities on both islands is immigration,

The financial community is under intense pressure from the shortage of skilled manpower not to he swamped by foreign bankers, wealthy tax avoiders and even tourists who over-stretch the islands' resources.

The governments' task is the delicate act of halanciog the twn which the islands economy is so dependent.

due to immigration constraints, which local residents are anxious

so that the resentment ex-pressed through pressure groups does not build to the extent that it disrupts that stable image on





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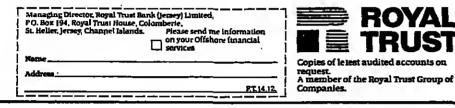
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Benefits from independent line

Captive

insurance MARGARET HUGHES

A PRIME EXAMPLE of the independent route which Guernsey has taken in developing its financial community is its captive insurance industry.

Guernsey bad its first captive as long ago as the early 1920s whereas captives have only been permitted in Jersey since last year when the island introduced its Insurance Business Law, So far none have been set up there and few, if any, are expected to, given that its legislation is more restrictive and the fact that the necessary expertise bas already been built on the other island.

Guernsey is now the third most important offsbore captive insurance centre in the world after Bermuda and the Cayman Islands and, some would say, in terms of on-the-ground manage-ment the second lergest.

Statistics on offshore captive insurance operations are bard to come by but it is estimated that come by but it is estimated that some 180 have now been estab-lisbed in Guernsey, against the 900-odd operating in Bermuda. The captives established in Guernsey are predominantly the in-house subsidiaries of major UK-based non-insurance cor-porations. They include such publicly quoted companies as Rothmans, retailers like Marks and Spencer. Tesco, Burton and and Spencer, Tesco, Burton and Woolworth, newspaper publishing groups like News Inter-

ing groups like News Inter-national, pharmaceutical groups, like Fisons and Glaxo, es well as names like Burmah Oil, Trust House Forte and even the Roman Catholic Church, which has its Catholic National Mutual established on the island the island.

Generally, these offshore captives are managed by specialist independent insurance manage-ment groups such as Risk Manegement Captive Resources of the Stewart Wrightson Gronp or Transglobe. Mucb of the growth in Guern-

sey's captive insurance industry came in the 1970s — 10 years ago there were less than 20. Within the sterling area during the days of exchange control Guernsey was the favoured loca-tion of many UK companies

duction of Controlled Foreign least 20 to 30 per cent on its Association of Removers with prime motivation in establish-Company Legislation by Britain insurance costs and in many 80 companies now participating ing captives offshore is for in this year's Finance Bill the pendulum may bave swung the

other wey egain. This plece of legislation meens thet offahore captives set up by UK companies may no longer escape UK taxation since UK

corporate shareholders in e com-pany resident in a low tax area may now be assessed for UK corporation tax on the profits of that overseas company.

In its economic report for this yeer Guernsey's Stetes Advisory and Finance Committee states that the main effect of the new UK legislation has been to make Guernsey more attractive relative to zero tax locations for new UK-owned captives. Nevertheless, Guernsey captives are not likely to come party business more precarious. Some companies which began as

through totally unscathed by the new UK legislation. To be exempt from UK taxation they bave now to demonstrate that they are bona fide insurance companies.

companies. This means that more than 50 per cent of their business is In underwriting third party insurance—not, for instance, permitted under the Jersey legisletion. Alternatively, if they can remit 50 per cent of their profits as dividend back to the UK they will only be liable for tax there on those profits remitted back. programme. Although there was soma falling off in the number of new

Exemption

A third option resulting in exemption from UK tax is if the parent's sbarebolding in the captive is no more than 10 per cent and it does not remit a

Although captives in zero tax industry expects this growth to locations have come under the closest scrutiny it is understood advantageous for comparies thet at least one Guernsey-based with a hefty premium outlay to

in the industry that the UK tive. Inland Revenue may start dis-allowing premium relief where will, those premiums are paid by the parent to its own offshore captive subsidiary.

Taking on more third party business will pose additional demand on the captives which will have to place greater emphasis on their own solvency

and in ensuring that those third party risks are properly under-written.

cases more. More recently the Institute of administrative ease and Major corporations which Freight Forwarders Mutual In-flexibility.

normaliy have a large insurance premlum rarely get discounted rates in the general market Initial which reflect the level of their captive

own risk management. By carry-ing some of their own insurance risks which they themselves can select they are also able to negotlate better terms and contime of importation.

ditions in the catastrophe insurance or reinsurance market. Overheads of captives also tend to be lower then those of general insurance companies. the end of next year expects to have written at least £200m.

Some captives have under-The system has the capacity to nnderwrite £6bn worth of written third party risks by swapping risks. But under new bonds covering all imports into tha UK handled by the 600 legislation they can no longer swap risks with a captive based in the same location. This again makes the underwriting of third members of the Institute of Freight Forwarders.

Offshore captives have un-doubtedly been used by some corporations es little more than tax filters, and many have been marketed for their tax advantages. But Guernsey's

surance Company has been set up along similar lines. Initially envisaged as a that the tax advantage has only captive for underwriting been the icing on the cake " for customs excise duties and the genuine captive and that freight guarantees it now pro- the new UK legislation will vides bonding to cover the VAT simply " sort out the sheep from payments which since Novems the goats." ber 1 bave to be paid at the time of importation. The association was itself set up just two years and by the Guernsey's Captive. Insurance

up just two years ago by the In the first few weeks of nine major management groups operation it has already issued on the island with affiliated £50m worth of bonds and by membership among those and actuaries lawyers, accountants also acting accountants also acting as captive managers, to both negotiata with the relevant authorities and introduce some form of self regulation. Next year should also see the introduction of Guernsey's long promised insurance legislation which will put on the statute

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which will put on the statute books much of the existing informal criteria on minimum capital requirements and solvency ratios as well as registration and other procedures.





captive of a mejor corporation set up captives while those has been closed following inter-vention by the UK authorities. to the parent company should There is also growing concern become even more cost effec-

tive. The new UK tax legislation will, however, mean that com-panies will have to structure their captives more carefully if they are not to fall foul of the UK authorities, especially if they choose to underwrite third party risks with inherent hazards. There is expected to be an

There is expected to be an increase in the number of multi-

parent captives and those representing associations or in-stitutions as pioneered in tion of many UK companies written. wisbing to set up captives. Since tha lifting of exchange of the original aim of a captive The first of these started controls in 1979 there bas been —namely that the parent com-something of a swing back to pany sbould benefit from its the International Movers Bermuda which has the edge own risk control measures. By Mutual Insurance Company over Guernsey in being a zero insuring its risks through a (IMMI) to underwrite customer tax area rather than a low tax captive it is estimated, too, that deposit guarantees for members

With the hardening of insur-

area. However, with the intro- a major corporation can save at companies of the British

UK LABOUR PARTY VIEW Attack on the tax haven

captives have come full circle becoming general insurance companies. the captive set up some 10 years ago by three major European airlines—KLM, SAS and Swissair which has moved into such esoteric areas as insuring stellites for the space shuttle

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THE progmatic legisletion which are, for example, still crucial bas enabled the Channel Islands to develop as tax bayens to the development of financial centres. The growth in importance of the Eurocurrency markets also makes the link and offshore centres needs to be repleced by sweeping new anti-evoidance laws and by a thorough reform of company with the UK vital. Also very significant for the islands is the informal volun-tary agreement reached with the UK on the island banks'

This is the radical—and on the islands themselves highly controversial-wiew being put forward within Britain's Labour Party

The point bas been pressed most forcibly by Labour front bench spokesman, George Foulkes, who claims that the dramatic increase in new com-pany registrations, bank deposits, and in the value of offshore funds (much of which is allegedly directed away from UK gilts and equities) is costing the UK bundreds of millions of the UK bundreds of millions of pounds a yeer. Three years ego be failed in an attempt to secure passage of a private member's bill which would bave limited the transfer of funds from Britain to the islands.

Particularly since the lifting of UK exchange controls in 1979, the islands have done all they can to attract funds and, as competition between tax bavens bas grown, local controis too bave been deliberately reduced, Mr Foulkes argues. Thus, in 1983, Guernsey decided to allow offsbore funds to be run entirely from the island without becoming liable

island without becoming liable for local income tax. "Proposals for company law reform were quashed by the business community in 1977 for being too complicated, costiy and restrictive. There are still no provisions relating to directors, auditors and secre-taries and their duties, no provision for registration of external companies, no specific external companies, no specific laws relating to the creation of trusts and the obligations of trustees, and no provisions for the enforcement of stetutory

requirements," states Mr Foulkes. One traditional argument in defence of the islands is that, since avoidance of tax is inevit able, it is preferable to contain it in an area of monetary union, and that no step should be taken to jeopardise the islands' position. If the UK were ever to use its paramount power to legislate for the islands—a right which has been recognised by the UK and island Governments—the islands might opt for com-plete independence or the busi-ness might go elsewhere. Th Labour Party argues that this ignores the continued ecunomic dependence of the islands on the UK. Despite the

telecommunications revolution closeness to banking centres and convenient transport links

fore, which suggest that wider anti-avoidance legisletion or at least more direct intervention in the reform of island company iaw, and co-operation with the Inland Revenue, might be accepted, albelt grudgingly, by

the islands, he claims. Though the Labour Party has no formal plans to change the islands' position at this acceptance of monetary control under the 1979 Banking Act. stage, its netional executive committee in a recent paper developed tha idea of stripping companies of their fiscal privi-"Without such egreement, and if they bad opted for finan-clal independence, the islands would bave had e currency not linked to sterling but backed by a central local bank. This link is of crucial importance to the islands in the competitive post exchange control era. It was the leges if their foreign essets excced a certain proportion of their total assets or if they

were to move their operations offsbore. "Tha effectiveness of such e policy depends on accurata in-formation relating to their off-shore activities. If the islands

exchange control era. It was the rescheduling of the sterling area in 1972, and the inclusion of the islands in the new erea. are unwilling to reform their company law or co-operate with the Inland Revenue, a Labour-controlled Parliament should legislate to ensure that they which prompted the growth of the centres at the expense of other low tax areas, such as Ber-muda," Mr Foulkes observes.

do," Mr Foulkes urges. Powerful factors exist, there-

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Channel Islands 3



The island has now been formed into a company so that health cover for the 420 residents be obtained at business rates. endal Sark.

Task is to make books balance

The Smaller Islands WILLA MURRAY

LOOKING AT ways of ensuring that their books continue to balance is preoccupying the local governments of Sark and Alderney, Guernsey's depend-encies that are both under aix costs. square miles in size.

The problem for feudal Sark, nine miles from St. Peter Port harbour, is its comparativa independence from Guensey, which is beginning to require payment in full for certain ser-

vices. Alderney, the Channel Island that lies closest both to England and to France, has the problem in reverse. It is financially tied to Guernsey, which controls about two thirds of Alderney's expenditure and 88 per cent of its income.

Blanket standards that are appropriate for Guernsey are less so for an island with a tiny airport and hospital, and a population of only 2,000.

surprised last May, when Guernsey's Board of Health announced proposals to charge Sark patiants the full hospital-isation rete of £93 a day. Until then, the small island—which does not come under Guernsey's social insurance scheme and has

this small community to gauge bow much everyone was worth, hut nowadays people have money tucked away all over the no hospital-was contributing f12,000 a year towards patients' place. An ingenious Guernsey insur-Although he did not say so,

ance broker turned Sark into a company, so that a atandard plan for business concerns providing good health cover at rates from £91 could be adapted for the island. But that still left those who

avoid local income tax liability. At the request of the island'a could not afford or were in-eligible for insurance. Sark's parliament, Chief Pleas, a top delegation from Gnernsey visited Sark in November 10 only direct tax is the centuriesold quarter tax, based originally on the price of wheat. This has advise on whether authorities there could also derive money now been donlied from 40p to 80p a quarter to provide a hospital fund. from companies seeking off-shore directors, and to discuss other possible ways of increasing revenue. The six visitors (three senior Guernsey politicians headed by

Chief Pleas.

suit in 1923.

and France,

cations.

world.

munications services.

having

The tax-on property and capital-is dubbed " the guess tax" by the Sarkese. Said the island's hereditary ruler, Michael Beaumont: "Asses sment is kept low—

finance authorities in Guernsey. Talks are likely to raise the issue of the little island's conone wants to avoid paying it, all they have to do is to stand up tributions to the big spenders of health, education and social in Court and declare that they have not got more than so many pounds. "At one time it was easy in Faced

with a deficit. £180,000 next year forecast by "chancellor" John Winck-worth, Alderney's parliament has agreed to his proposals for a series of savings.

Advocate Jon Kay-Mouat, re he was perbaps referring to Sark's lucrative invisible export centiy returned unopposed as president of the Stales of Alderney for a fourth term of office, said that minor economies and --directorships of Guernsey and Jersey-registered companies wanting to show they are con-trolled from outside so as to "a little more income " was all that was needed to get the island's housekeeping into good

shape. He will bead an in-house general policy committee that is to be set up next year following Alderney's parliamentary, elections.

Another committee has been formed to advise on ways to de velop commerce and light indusry. It consists of a banker, a

shipping executive and a re-tired industrialist and is headed Roydon Falls, president of the hy local MP, Roger White-Smith. Alderney draws most of its

finance committee, the States' Supervisor, Treasurer, and the Commercial Relations Adviser) attended a closed meeting of revenue of about £21m from income tax returns of wealthy settlers, among whom are John Arlott and children's author

Meanwhile, Alderney is also consultations with Elizabeth Beresford.

Independent line brings success

Jersey's £5m contract with GEC Telecommunications for a Communications digital exchange is the first phase of a modernisation pro-EDWARD OWEN

gramme that will eventually cost another £15m.

The vulnerable points in the Islands' outside communications investors-and are the submarine cables that link them to British Telecon's shara applications gave local. stockbrokers their busiest day -Channel Islanders are not directly affected by the sale of British Telecom. Since 1973 International network and give them direct dialling to 145 British Telecom. Since 1973 countries, Guerusey and Jersey have been Running responsible

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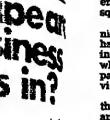
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uernsey and Jersey have been Running from Guernsey to esponsible for all their own Bournemouth, and from Jersey telecommunications. to Bournemouth and Dart Indeed, Guernsey has bad mouth, these cables cross some semi-independence since 1888 of the world's busiest shipping when, after a legal battle with lanes and are always liable to telecommunications. when, after a legal battle with the British Postmaster General that went to the Privy Council, the island was allowed to run the telephona system within the Balliwick, Jersey followed suit in 1923 be broken hy ships dragging their anchors or by trawling.

After a four-day loss of out-side telephone and telex con-nections in 1979, following a similar black-ont in 1977, one international banker warned Full independence resulted from the conversion of the GPO

that further breakdowns could threaten the islands' credibility into a public corporation in 1969, when the Channel Islands were invited to take over their postal and telecomas finance centres. Since then Jersey, Guernsey and the UK have taken several

measures to ensure that the islands are not cut off. A standhy 960-circuit micro-wave radio link hetween Guern-sey and Southampton routed via They became postally inde-pendent in October 1969, but the transfer of Britain's telecommunications monopoly to tha islands had to wait until sey and SouthAmpton routed via Alderney and the Iale of Wight, can be called on in an emergency. Jersey Telecoms has siso established a per-munent 120-circuit microwave link with France, enabling calls January 17 1973—the 75th anni-versary, as it bappened, of Guernsey starting its local service with 70 subscribers. Under an agreement between the two islands and the UK

hetween that country and the island to be diailed direct.

Post Office Corporation-fully expected to continue with the privatised British Telecom-the three authorities share the Cable severed

responsibility and costs or maintaining the links hetween the archipelago and the UK mainland. Britain provides the When a cable is severed, British coastguards and the French Crossma rescue service put out a warning to Channel islands' international connec-tions except between Jersey shipping to try to ensure that the vessel responsible does not

hreak further cables. Jersey and Guernsey jointly Even at the time of the take-over it was well appreciated in the islands that the growth of the offshore finance industry was going to put exacting demands on local telecommuni-cations own and use these three cahles to the mainland and immediately there is a cahle hreak a restoration plan drawn up with British Telecom swings into action to make use of alterna tive capacity.

Since then, with the need to keep ahreast of modern tech-nology and the continued ex-pansion of International busi-This year, as a further pre-caution, 26 nautical miles of the most recent cable to be laid-between Jersey and Dartmouth ness, Guernsey and Jersey Telecoms have achieved a sophistication comparable with that of large countries. -were buried.

As a safeguard against a local disaster such as a fire, Guern-sey Telecoms is installing a second "gateway" exchange to bandle outside calls.

Guernsey Telecoms was the first authority in Europe to in-troduce the latest Transtel ComWriter telex machine a year ago. Both islands now offar the PSS (Packet Switch Compared to the statest the telescology) Independence has kept down charges and led to a high level of telephone usage. Jersey has over 62,000 telephones for 75,000 inhsbitants, and the Guernsey Balllwick — which takes in Alderney and Sark— Stream) facility, which enables computer information to he swiftly transferred across the

has over 142,000 telephones for a population of 54,000. Guernsey's charges are emong the lowest in the world. Over the next few years the Islands will be investing he-tween them about £40m in improving their systems. This will proving their systems, this will emong the lowest in the world, include fully electronic ex-changes, for which after both private and business users evaluating digital systems from has been unchanged for eight aeveral countries, bolb Jersey years. Unlimited-time local and Guernsey bave chosen the calls have cost 3p since 1981 British System X. and are to go up to 3.5p from

The Guernsey contract for January 1. System X, which is worth £7m Despite 1 and includes a new transmis- coms is fina Despite this, Guernsey Tele-coms is financing its modernisation programme entirely out sion system using optical fibre cables, has been placed with of its own resources with no Plessey Major Systems. burden to the taxpayer. Plessey Major Systems.



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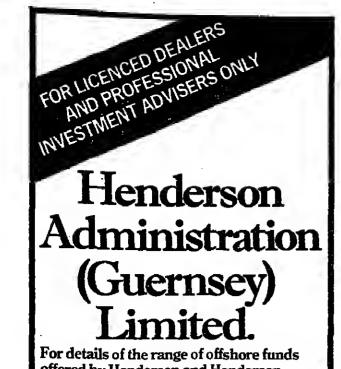
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Channel Islands 4

Damage less than anticipated

income

And while the initial exodus

husiness, the damage has been far less than anticipated.

The level of funds managed

in Guernsey. In part this is be-cause the islands hav eincreas-ingly—roll ups spart—been lessening their dependence on the UK.

Offshore Funds

The second s

MARGARET HUGHES henefit if the yare nearing re-tirement age when their tax liability would be redoced— —especially if they have been in th chigher tax hrackets dur-CHANNEL islands fund managers are still wrestling with the consequences of the British Chancellor's move in the last Finance Bill to curb the tax loophole in offshore roll up funds. ing their working life-by cashing in their roll ups after re-tirement. There is a similar ad-These are the mutual funds vantage for those residents who

investing in the money markets which instead of distributing are posted overseas whe nthey can realise their gains tax free. their income to investors as dividends re-invest it to in-crease the value of the shares out of roll ups has curtailed growth of the islands funds or units.

Until Mr Lawson intervened this increase in value was taxed as capital gains o nreeli-sation rather the nas income and provide dthe gain was less than £5,600 It was tax free.

Now, however, any gains or realisation are taxed as income which is liable for taxation at 30 per cent at minimum rising to 60 per cent for thosei n the highest tax hracket.

Such was their inherent tax edvantage that UK residents, both individual and corporate, accounted for an estimated 80 per cent of the estimated £2bn invested in these roll up funds at their peak. The Inland Reveat their peak. The Imana Reve-nue reckoned that it was los-ing between £80m and £100m a year as a result, while the huilding societies were up in arms over the savers funds which they were losing to the roll ups. Overzealous marketing by some of the funds also helped to focus the Chancellor's attenin Jersey is currentl yput at over £2bn with a further £700m

tion and the repercussions ere still being felt, But while withdrawals follow-ing the UK Cosncellor's move to stop the accumulated income

being disguised as capital gains brought the level of investment in these funds back to an esti-mated £500m it has not dealt But it also reflects the re-sponse of the 300 funds based on the islands which have either restructured their funds to meet new UK reguirements mated £500m it has not used to meet new UK requirements the expected death knell to the to meet new UK requirements Channel Islands' mutual funds or ere introducing new ones an dbein gforced to put more an dbein gforced to put more

At one time roll ups accounted for some 90 per cent Islands. The proportion is now meaner half that. But invest-ment is still coming in to the

roll ups, and new roll nps are not simply the roll up funds its funds so that it can after being formed, Even for the UK resident hutor status if they ere to be non-UK residents, seeking disroll ups still have the edvan- sold to UK residents. tage of tax deferral because And the majority of tributor status for the former. And the majority of funds on Britannia, the higgest Jerseythe gains are not taxed until the two islands still have a sub-realised. UK residents can thus stantial proportion of UK inves-

hased group, is diversifying inot other financial services, most recently with its link-up with Ceter Allen to offer a high interest cheque book bank account. Save and Prospera Investor hase is already pre-dominantly non-UK resident, so that the new UK regulations taxed as income should amount to 85 per cent of the fund's heve been less of a prohlem for

Lazards, having exploited a This particularly applied to funds designed for high capital growth generally favoured by investors resident in the UK. Submissions to the UK Inland Revenua for distributor status loophole in the new UK rules in moving its soll up on shore this month with the aim of liquidatin it early next year so that its investors will be able to realise their gains without paing the higher tax charge, has just launched a new multi-curreocy roll up, to replece its The move by the UK Chancellor

currency roll up, to replece its Currency Reserve Fund which will not seek distributor status. As significant is that Lazards will run this new fund from its newly opened investment funds office in Guerosey. This move by Lazards, which has been one of the largest groups operating out of Jersey, reflects the different attitudes and legis-lation which now exists on the lation which now exists on the

lation which now exists on the two islands. In opening the Guernsey office, Lazards sa t i had been influenced by measures takeo by Guerosey during the past year which had "increased the es e base for open-ended fund-management " which it sees as

management "which it sees as an "area of expansion " for the Lazards group. Guernsey bas in the last year conferred tax exempt status on funds switching management and control from London to the Island. With an aye on Britain's new Controlled Foreign Com pany legislation, the financial community has been pushing the Jersey authorities to grant

a similar exemption. But Jersey is still resisting, erguing against what it terms "fiscal manipulation" which might be seen to actively encourage tax avoidance.

A further restriction recently imposed in Jersey, which is also only some \$270m left in-as e contributing to the switch of rol-up hot is seeking distribu-tor atatus for five other funds. business to Guernsey, is the requirement that funds now Tyndall is an example of a group which has split some of have to have independent custodian trustees.



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Financial Times Monday December. 17 1984

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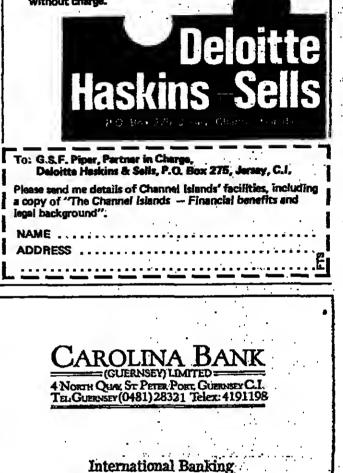
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pension schemes linked to life assurance policies issued hy off-

By investing in a "qualifying" shore policy.

 Pension Schemes
 to use life assurance-linked investment schemes to provide during the period of his UK to use who could not, for one reason or another, be included in the parent company's scheme in the parent company's scheme in the expatriate can also transfer UK or alternatively where into a "qualifying" UK policy inclusion of the local pension on his return and get the pro-schemes of the overseas creds tax free with the sadvantage that the time span of the policy dates from the com-transfer in unsultable.

Eagle Star, which he or sha can then remain in on return

the UK.

Has the edge

Some life t

Devising an alternative for expatriates rather than passing these on to the lifa assurance company.

This scheme was first used hy Shell in Bermuda hut is hy Shell in Bermuda nut is being developed for wider use by Bacon and Woodrow. The schemes are similar to those which can be set up in the UK for overseas employees under Section 218 of the Income and Corporation Tax Act of 1970 with the additional advances that

the edditional edvantage that whereas the pension payments from the Section 218 scheme

As the Jersey economic re-port fo rthis year points out the ontifow has been "more than made good" by additional funds heing drawn in, largely, from overseas resident and not all of them British expatriates. The large of funds here the second sec Fidelity, the U.S. fund management group, for instance. did not have e rolle-up fund based in the Channel Islands, hut has nonetheless aplied for distributor status for four of its six funds. Hambro is seeking distribu-tor status for all its funds mantor status for all its funds man-aged out of Jersey—and has so far obtained it for ooc—as is Trustee Savings Bank, includ-ing its gilts fund. Rothschilds is keeping its Old Court Inter-national Reserves—at its peak the higgest roll-up of all, pull-ing in some \$10n hut with now only come \$200 hot in ac a

to stop accumulated income being disguised as capital gains has not been the death knell expected to the Islands' involvement in mutual and roll up funds

tors on the registry of a variety funds. Few of the funds quellfied as they stood for distribu-tor status which requires that the funds should distribute their income as dividends and that distribution which will be



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amount to over £85m.

They have been the casualty of the inclusion of offshore insurance in the Chancellor's all-embracing curbs to clamp down on the tax edvantages of the roll up found the roll up funds. In the past expatriate workers

expatriate was able to obtain and hring back to Britain a tax free lump sum or income at the end of ten years when such policies matured. Similarly the proceeds from investment in a "non-qualifying" policy was also free of hasic rate tax. or their employers were eble

of expatriate employment ehroad. If the expatriate returned to the UK before the policies matured he was still able to retain his offshore scheme and receive the proceeds on maturity either free of income receive the proceeds on plan the expatriate huys an maturity either free of income offshore single premium per-tax in the case of "qualifying" sonal houd which is then used to policies or free of hasic rate tax in the case of non-qualifying the annual premiums on " he annual premiums on a 'qualifying" 10 year term policy issued hy an offshore hranch of

Now, however, all such off-Now, nowever, all such on-shore policies hecome non-qualifying once the expatriate resumes UK residency and simultaneously the Chancellor has decided that "non-qualifying" policies are no longer free of basic rate liability.

A rether different approach to expetriate pensions which now has the edge over the con-Thus the expatriate has to pay income tax et his full or higher rate if ha is resident in ventional offshore life-linked schemes, although developed before the new legislation, has been devised by consulting actuaries Bacon and Woodrow. the UK when the policy matures the UK when the policy matures over devised by constituing and or he receives the proceeds. actuaries Bacon and Woodrow. This two pronged action has These are self-administered thus made offshore linked poli-offshore pensions schemes along cless inappropriate for all hut the lines of the pensions the permanent expatriate, or at operated hy most large and least those staying working medium-sized UK companies abroad for e minimum for their home-based staff. continuous period of ten years.

It is possible for the expatriate to surrender his policy on returning to the UK but the penalties of early surbut the penalties of early sur tration and investment of the render on e ten year policy are fund, thereby undertaking to usually onerous.

Thus the offshore life assur-ance linked schemes have been effectively killed hoth as an investment vehicle for UK residents-who in any case, made little use of them hut who tha Chancellor clearly feared would switch into them once the roll off fund tax loopholes had been plugged-and for a large percentage of expatriates. Life companies are bowever seeking to devise the means and new schemes for providing pension vehicles for the expatriate market.

One alternative is to offe " qualifying " policies issued hy hranches of licensed UK companies established in the Channel Islands. The proceeds from such schemes, like those of any UK scheme, then become tax free. But like UK life funds these will be subject to tax on their investments thereby losing the advantage of gross roll ups which the offshore companies use to improve the overall return.

The expatriate can, of course hold onto his offshore policy until maturity, hut will be taxed

will he taxed in full a deduc-tion of 10 per cent is allowed Guardian Royal Exchange offer a scheme which has always had "non-qualifying" status but for payments from a foreign has the advantage of a shorter pension scheme. maturity of five years. Eagle Star and Lloyds Life have both

With offshore pension funds in Guernsey exempt from local taxation tha offshore pension evolved schemes which are designed to be sufficiently flexible to cater for any period funds enjoy the same tax exempt status as, currently st least, enjoyed by their UK counterparts.

By the end of this year Becc and Woodrow will have estab-lished twelve such schemes for UK-based multi-nationals, they smallest having assets of only £20,000 and the largest round £2m, illustrating the wide application of such schemes, It hes several others in the pipeline and hopes to possibly double the number in operation

within the next year or so. In the meantime it is edapting its basic pension scheme to produce a relatively inexpensive umbrella scheme which will eliow several companies with say one or two qualifying over-

seas employees to participate in the sama pension fund. Another variant would be for expatriates who are working either on a self-employed or contract basis which does not include any pension provision to participate.

In this event the individual would prohably have the right to select both the type of investment in which her or his for their home-based staff. With e self-administered scheme the employer, or usually his appointed trustee, is responsible for the adminispension funds would be directed and be able to choose the investment manager or managecover the investment risks ment company.

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Channel Islands 5

Fierce debate on costs

Defence HUGO GURDON

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IN EARLY June the British Home Office asked Jersey and Guernsey to consider making regular annual payments to the UN Exchequer to contribute toward the cost of their defence and overseas representation. To Channel Islanders this

would not simply involve pay-ing for acknowledged services. The request goes to the heart of their constitutional relation-ship with the UK and also indeciding whether the benefit from British voives islands nuclear and conventional de-fence expenditure.

Dehate of the matter baa up-staged all other local issues for past six months.

The Kilbrandon Report which followed the 1970 Royal Commission on the Constitution Indicated that in strict law the British Government can legislate for the islands. But by longstanding tradition they have been left to conduct their own domestic affairs, particutaxation. Government could im-

pose a levy but this would involve taxation without repre-sentation because the Islands do nor send MPs to Westmin-

The Home Secretary, Mr Leon Brittan, and Lord Elton Minister of State responsible for the Channel Islands say that they have simply made a re-quest to which the islands may respond as they see fit. Their reaction to a refusal would, they say, be no more than "great disappointment and considerable surprise." great

Conferences

HUGO GURDON

THE CURRENT boom in con-

ference business arrived at

Cuernsey.

Committee

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that the Home Office is applying undue pressure hy acknowledged the protection of saying that a contribution would the West's nuclear arsenal and be not only "generous" but at the same time avoid setting also the "honourable" thing to a precedent for financial ties

They are also concerned by the possibility of more tangible forms of pressure. The local Whitehail sources as saying that If the Home Office is met with refusal it will consider sanctions against Islanders auch as a poll x on visits to Britain.

It is also mooted that a refusal might incline the British Covernment toward obstructing Channel Island policy decisions 'If the islands' States (Parlia-ments) decided to make regular defence payments and had to raise taxation as a result they would break a longstanding tradition that no local taxes are levied other than for local taxes are levied other than for local requirements. This tradition has been diluted in recent years by votes of overseas aid but even this is usually for specific projects undertaken by local

volunteers.

The case for paying for tha service is consular and other the European Community, is generally acknowledged, but

miles from the European mainland — are conventionally in-defensible by Britain. They stand or fall with France and it has been suggested mis-chievously that the Islanda abould send donations not to the government of Mrs Thatcber but to that of M Mitterrand. A more plausible suggestion is that the islands should con-

A timely boost to

would indicate that the islanders a precedent for financial ties with Britain. It would also take

account of the fact that if the Labour Party returned to power Britain could be receiving Channel Island money while scrapping its nuclear committment. There has been some con-

sultation between Jersey and Guernsey but there will not necessarily be a joint decision. The initial response to the request is noticeably cooler from the Cuernsey establish-ment than from that in Jersey. Jersey gave £5m to the British Government in 1982 for the rehabilitation of the Falk-lands. Dorplic, Home, Office lands. Despite Home Office denials it is widely believed in both islands that this unsolicited gift precipitated the new request. In Jersey there is a feeling of collective foolishness and in Guernsey a resentment at being dragged along on its neighbour's coat tails. One member of Guernsey's

Different matter

entation, particularly with defence is a different matter. The Creat Wars showed that the Channel Islands — only 15

much for the Channel Islands as for the rest of Britain. While saying that the islands have a free choice it has thus made honour rather than politics the basis for decision-making. Like tha curate's egg, the Home Office case is good in parts.

Nevertheless many islanders tribute directly to Nato, This

service

By Hugo Gurdo

CHANNEL ISLAND air routes are notable more for their mercurial fortunes than for their longevity.

Links with Britain and France come and go, airlines appear and disappear. Three years ago even British Airways stopped operating what had been con-sidered a lifeline route between Heathrow and Cuernsey. One company that has broken

the mould, however, is Aurigny Air Services which will cele-brate its 17th birthday on March 1

It was founded by a resident of Alderney, Sir Derek Bailey, in 1968 when the island was left without an air connection with Finance and Advisory Commit Finance and Advisory Commit-tee, which is considering the request, recently described Jersey's gift as "brash" and the committee chairman, Conits neighbours following the withdrawal by British United Airways CI of its Heron flights to Cuernsey. seiller Roydon Falla, said:

"They have put pressure on us Aurigny-the French name but that does nt mean we are going to do anything about it other than what we want." The basic premise for the Home Office case is that the for Alderney-made a modest start operating tha former BUA route with two eight-seater Brittan Norman Islanders, one of which It owned, and the other efficacy of current defence policy is beyond question as it leased.

In the years since then the airline bas built up a fleet of nine aircraft including two Islanders and seven 16-seater Trilanders, so called because they have three engines whereas the Islander has two. The fleet works a tight net-work which links Alderney, Cuernsey, Jersey, Cherbourg, Dinard, Bournemouth and Southampton

The key to Aurigny's succes has been in eschewing gran-diose plans and keeping the airline very much a Channel

An average conference has between 80 and 150 delegates. The St Pierre Park Hotel in Islands operation. The managing director, Mr Cuernsey can cater for con-ferences of this size in-house, Craig Alexander, said: "We specialise in low volume and high frequency. We want to keep our network fairly tight.

but it is the only botel in the island which can do so. In con-sequence Guernsey misses busi-ness which Jersey can snap up. We bave seen people come and Jersey has three hotels which can take conferences of this size go with routes all over the place and it does create a logistical in-house, the Grand Hotel, the Hotel de France and the Pomme problem.'

Aurigny was bought in 1978 d'Or, all of which have spent by a tripartite consortium inmillions of pounds in recent years on improvements tailored cluding the insurance brokers, Thomas R. Miller, and the shipto the new high earning sector requirements. All bave full-time ping broker, Exstor Inter-national and J. S. Hamilton, But Mr Alexander said: "We are totally a Channel Islands

Apart from controlling the marketing of the Channel Islands as conference destina-tions, the conference officers will coax hotels-into improving facilities which they believe to he sub-standard. available at short notice because flights between the islands take

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major industry although off-shore finance has recently pushed it into second place in the earnings league. The largest island, Jersey, is only 45 square miles in area and yet package deals. is almost twice the size of

arteret and his counterpart in

necessary to restrict the number of tourists in the island at any one time. Jersey's Tourism in two days. for example, con-In consequence one of the main thrusts of the islands' main thrusts of the islands' They will also act as con-conference advertising—as for ference hrokers. When one their ordinary tourism—is that hotel cannot accommodate a visitors will get value for conference it will, by informal the the transference advertise of the transference it will be adverted to the transference it wi siders 20,000 visitors, the maximum compatible with retaining the island's natural

an increase of about 30 per cent. Jersey will have had about 200 conferences and earned about £4m. Jersey's conference director. Mr David de Carteret, estimates that the sector earnings could doubled. be

earned about £2m. This year's figurea are expected to reveal

just the right moment for the The islands are expensive to get to. The standard return fare from London ranges no-Channel Islands. Tourism has long heeo their ward from £90 hut conference delegates can often have this reduced by a third in special

A £60 round trip is more conference managers. than for most mainland destinations. But Mr de

Being so small it has been. Guernsey, Mr Derek Gardiner, say that the savings once in the islands make up for this with-

income

Profile: Aurigny Air Flexible

policy

heauty and agricultural heritage.

Tourist business expansion therefore had to come not by increasing the number of botel beds available but by attracting higher spending visitors in offseason months. Conference delegates fit

those requirements precisely. Cuernsey has bad a full-time conference officer since 1977 and Jerscy finally appointed one

money. Another alm is to point out that they bave good travel connections with mainlaod Britain. Cuernsey can be reached direct from 17 airports in the UK, and Jersey from 30. They also expect sea travel to be more flexible with the privatisation of Sealink and new cross-Channel competition from other

against which the Channel Islands conference business ex-pansion can be compared. But there is a mood of confideoce in the archipelago which suggests that the tourist authorities do not expect to be discomfitted by their Britiah-mainland rivals, the likes of Eastbourne and companies. Both islands have large pur-

last September. Last year Guernsey attracted ference centres seating up to the likes of 94 conferences from which it 2,000 delegates theatre style. Bournemouth.

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It is a basic tenet of Aurigny's agreement, refer the inquiry to the conference officer who will management policy that if a single passenger wisbes to get back to his or ber bome island then try to meet the demand at a different venue on his Island. an extra flight will be laid on There are no national figures against which the Channel

"If there is demand we meet it," said Mr Alexander. "The cost of running one flight does not really come into it. We think the goodwill is worth it. If someone wants to get home we are not going to abandon them on the wrong island. Our schedule is a guide to the minimum we operate in a day." minimum we operate in a day." That minimum is impressive. This winter Aurigny will operate at least 32 flights a day between Jersey and Cuernsey. Aurigny's higb frequency allows businessmen, couriers, etc, to make very brief visits to neighbouring islands if they wisb. Back in 1968 the only commuter flight between Jersey and Guernsey was a BEA and Guernsey was a BEA Viscount at the beginning and end of the day.

Anrigny'a other main custo-mers are day-trippers, adven-turous shoppers and sporting parties.

The airline does some charter work, such as the dash to France to be first back with the beau-jolais nouveau. Although jolais nouveau. Although Islanders bave a range of 600 nautical miles and Trilandars 520, they are rarely used for long-distance charters.

Aurigny now bas a staff of 130 and so is one of the blggest private employers in the Channel Islands. Business is good and although as a Jersey registered company Aurigny exercises its right not to reveal its annual turnover or capital assets except to the taxman, one can get some idea of its success from the fact that a Trilander costs £250,000 and the airline plans to bring two more into service hy the end of the year. Load factors are blgh because Islanders can be used if eight or fewer people want to travel at a given time, and Trilanders can be used if there are between nine and 16 customers. Cargo, generally of parcels, newspapers and docu-mants is used on a filler basis on scheduled flights so revenue on each trip is maximised and customers can be guaranteed same-day delivery of goods. To service its fleet Aurign: has set up a wholly-owned sub-sidiary. Anelo-Normandy Engi neering, which also does work for other rompanies and private pilots. And to market Itself. the airline now also owns a printing company which produces, among other things, children's slories about the adventures of a Trilander called G-JOEY and which has made Aurigny a familiar name even among the archipelago's four-year-olds.





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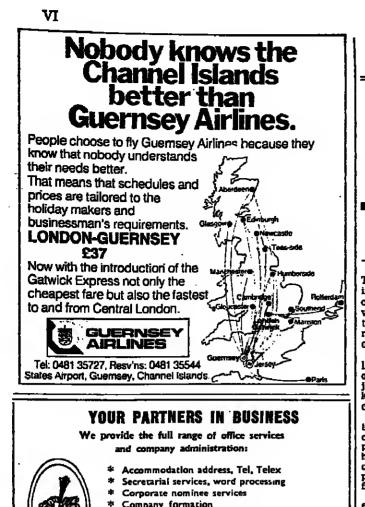
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Adapting to lower tomato production

Horticulture WILLA MURRAY

THE Guernsey Tomato Market-ing Board's (GTMB) policy committee is soon to seek postal votes from 300 registered tomato growers on proposals for restructuring the producer-owned organisation. The operation was set up by law in 1952-not without strong opposition from growers who ob-

jected to the compulsory mar-keting of their fruit through a central body. The new policy report, accep-ted this time in general prin-

ciple with little fuss at a preliminary growers' meeting, has been drawn up because of continuing decline in tomato production and gradual diversi-fication into alternative crops. The 65-acre Kenliworth Vin-eries, one of the largest com-mercial glasshouse under-takings in Europe, now grows pot plants, freesias, seeds and kiwifruit as well as tomatoes. In the 1970s, Guernsey had more than 650 acres of tomato glassbouses. Today there are has been drawn up because of

200, with only 148 expected to survive through 1985. Highly organised Dutch competition based on low energy costs is held to be mainly responsible for depressing what was once the island's top export. Time-and money-is now running out for the Guernsey

Channel Islands 6

Tom. A price support scheme, which came into operation in 1981 when finn was made avail-able-was cut this year to £600,000. It will he whitled down to £300,000 next year and

ling of tomatoes, but wants the law to be altered so that it can also market non-edible produce

rogative of tomato producers. Some former members, the report points out, have been forced to give up their sharebolding because they no longer grow tomatoes.

Express, which provides a "cool chain" from the com-pany's cold storage beadquarters at Guernsey airport to its Bournemouth depot. From bere, the flowers are distributed with minimum handling to 34 Even if the policy committee bas its way, amendments to the 1952 law cannot take place until 1986 at the earliest, as the pro-posals will have to be fielded through Guernsey's parliament by the borticultural committee. with minimum bandling to 34 UK wholesale markets in tem-

Banco de Bilbao Group: routes of success in International Banking. But it has been agreed that the board should go ahead with installing cold storage facilities for tomatoes at their Bulwer Avenue beadquarters at a cost of around £95,000.

This will eventually include modern package equipment to improve the condition of fruit for marketing, since consistently high standarda are seen as im-perative to combat competition n the UK market.

Meanwhile, Guernsey'a flower exports are expanding and the island now supplies 95 per cent of the UK freesia market. Total exports last year were worth

Some 67 per cent are ex-ported under the island govern-ment's Gold Crest label. The scheme, aimed at improving The quality to enhance Gnernsey's reputation, paid out £284,000 in incentives to growers in 1983. Tax-payers also provided £95,000 for promotion. of their produce, also backed a About 95 per cent of flower fim advertising campaign this exports are handled hy Channel year for Jersey Royal potatoes.

Residency

Outsiders made to

prove worth

Consignments are sent mostly by sea, but the company can readily switch to air-a safeguard to growers in the event of a strike or rough weather, Ahout three-quarters of Jersey produce is grown out-side. Last year, exports totalled £10m, with Jersey Royal new potatoes accounting for nearly £81m. Cauliflower exports were worth about £35m, and tomatoes £3m. Flower exports at nearly

perature-controlled trailers.

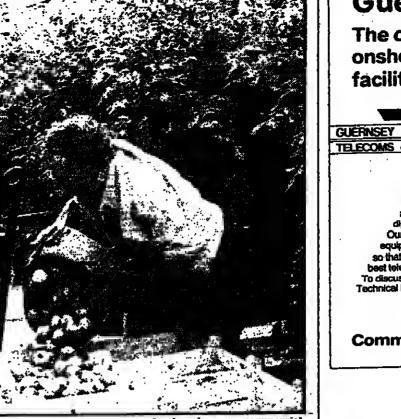
£21m were £1m up on the previous year. Jersey has a livelier home market than Guernsey, and

The island'a agriculture and fisheries committee, which pays some £700,000 annually to growers under an incentive scheme to improve the quality

"open market" properties

up for sale, and prices at present range from £80,000 for

a basic semi-detached or terrace



one of the largest undertakings in Europe Kenilworth Vineries, one glasshouse



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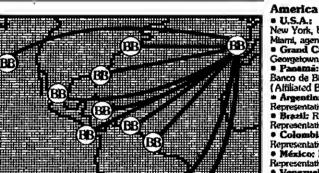
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A MAJOR NEW ADDITION TO JERSEY'S HISTORICAL LINKS WITH FRANCE

Early in 1985 a 90,000 volt cable link will come into operation between Jersey and France. The new power link will reduce Jersey's heavy dependence on

Pirelli General and Pirelli Construction Company are about to complete their major involvement in the scheme via a £2 million contract for the Jersey

In addition to land cables, Pirelli General also manufactures submarine power cables. Four 50-kilometre lengths of 270,000 volt d.c. cable are nearing



New York, branch* Vilami, agency. Grand Cayatan: Pananai:
 Banco de Bibao Panamá, S.A. (Affiliated Bank) Argentina: Buenos Alres, Brazil: Rio de Janeiro Colombia: Bogotá. Representative office. • México: México D.F., Representative office. • Venezuela: Caracas,

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Switzerland: Zurich

(Jersey) Ltd. (Affiliated Bank). • France: Paris, 6 branches. Bayonne, 2 branches.

Banc Internacional-Banca Mora

ve office.

to £200,000 in 1986 because of the shrinking acreage. The GTMB is recommending no change in the exclusive hand-

also market non-emble produce such as flowers. In addition, it thinks that growers of other crops such as celery, cucumber and kiwi-fruit now marketed through the board should have a say in its running; at present the sole pre-prosting of tomate producers



Channel Islands 7

Business advantages vigorously promoted

Valley. Small

quiries.

and bis team.

Delegation

of the island as a base for light

units.

around 30 to 70 staff and manu-facturing high value, low Volume products such as elec-tronics, are seen as ideally suited to the island.

The ground was prepared for the delegation's visit through advertisements in business

journals, direct mail shots and a public relations campaign, which resulted in 1,000 in-

quiries. Inquiries were followed initi-ally by means of information packs about Guernsey. In-terested companies and repre-sentatives of the American media were invited to a pre-sentation about the island given in Palo Alto by Mr Falla and his team

employing

Attracting Industry WILLA MURRAY

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GUERNSEY has just taken a major step forward in its efforts to broaden the base of its eco-nomy and provide job oppor-tunities to replace those lost through decline in the tomato industry. industry. The island government is to

set np e new parliamentary committee, the Board of Trade and Industry, to promote light industry and commerce. It will consist of five local MPs headed consist of five local MP's headed by a president, with two mem-bers possibly brought in from outside the island's parliament. Until now, promotion and monitoring of both the finance and manufacturing sectors have been carried out by a Depart-ment of Commerce and In-dustry, a sub-committee of Guernsey's advisory and finance committee.

committee. The increasing importance of finance in the island's economy makes it probable that a separate body to deal with this alone will be set up before long, leaving the advisory and finance committee free to carry ont what it was nriginally set up for --supervision of the island's budgetary and legislative poli-

-supervision or the island's commerce and mustry, results budgetary and legislative poli-cies. This year Guernsey mounted a vigorous programme in the U.S. to promote the advantages ment used in the food process-



Example of light industry already on Jersey, the knitwear factory of Pierre Sangan.

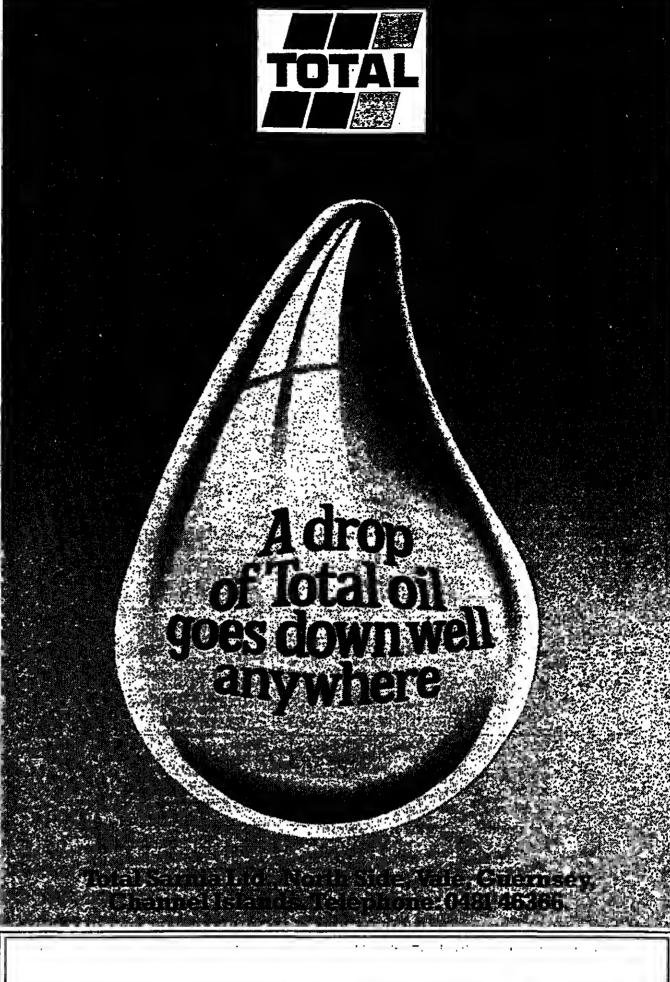
to the change in the value of the dollar rather than an inmerce is hoping to introduce an merce is hoping to introduce an Enterprise Agency early in the New Year. Meanwhile, local businessmen are pleased that the island government has at last decided to set up a special sub-committee to foster the interests of trade, commerce and The pattern of the successful U.S. campaign is to be repeated in 1985, this time under the aegis of Guernsey's new govern-Some of the lessons learned industry. But with unemployment runfrom the American experience

such as the value of luncheon seminars for small groups—will be edapted to promote Guern-sey in the UK next year. Promotion in the UK is aimed ning at an annual average of only 0.8 per cent of the 40,000 workfnrce, authorities in Jer-

sey do not see themselves as being in the business of creating chiefly at the small, private business. Advertisements in the jobs for newcomers. national press, brochures and back-up information highlight the advantages of Guernsey Exports from manufacturing

industries were worth some f25m last year—a figure that has declined since 1980, when such as low tax on personal incomes and corporate profits, low it was about £30m.





Celebrations set to boost tourism and eventually to changes, such

crease in appropriation,

ment committee.

terest.

as the introduction of more Liberation people's deputies, in the insular systems of government, EDWARD OWEN

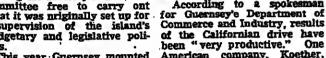
The evacuee children came back speaking only English---in an assortment of regional accents-hastening the decline of the Norman-French patois as EVEN though the event will come nearly a year after the anniversary of the Normandy an everyday language. Today an

islander whose local roots go back for generations is quite likely to talk with a slight North anniversary of the Normandy landings, Channel Islanders are hoping that the week-long cele-brations being planned for early May to mark the 40th an-niversary of their own libera-tion from German occupation will attract a lot of outside in-terest Country accent. The greatest change came in

Alderney, which had been turned by the Germans into a bleak encampment for Todt Organisation workers and political prisoners, and where A search has started for British ex-servicemen who took part in the liberation, and convirtually all the landmarks of pre-war life bad vanished. To belp with the island's

rebabilitation, Alderney was brought partly under Guern-sey's administration, paying the

Members of the delegation also conducted short informal seminars, fulfilled an intensive schedule of meetings with in-dividual companies, and took part in radio and television business programmes. According to a spokesman



A DEVELOPMENT BY

A PRESTIGE DEVELOPMENT of approx 39,000 ag ft of BANKING HALLS AND OFFICES separately identified but linked beBdings in a prime position in a major banking and financial pentre of the town

sole AGENTS

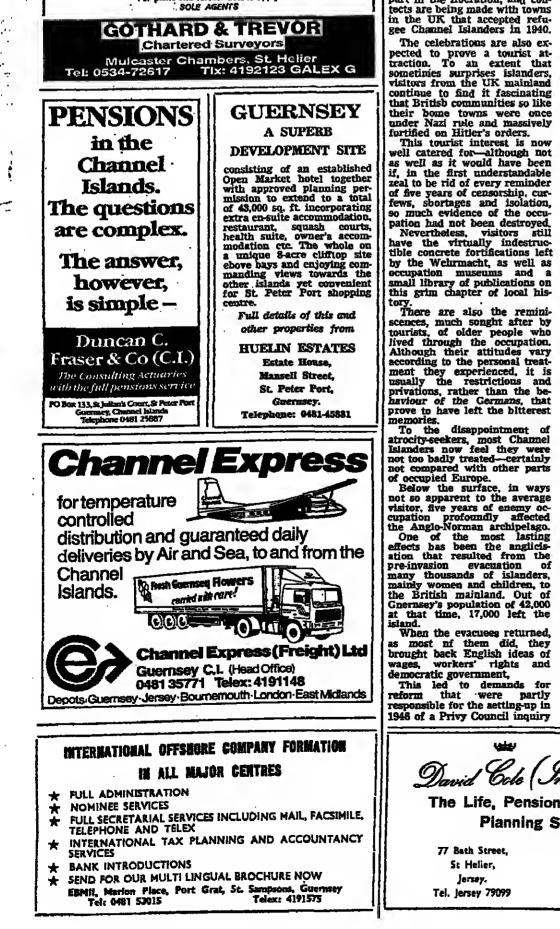
cles to each building will include:

Prestige entrance bell 2 estomatic passerger lifts Air conditioning /besting Reused flooring Suspended ceilings with Inset lighting Full contexting Besetment car perting

tige entrance hell

For pla

THE MOWLEM GROUP and CHANNEL HOTELS & PROPERTIES LTD THE FORUM, GRENVILLE STREET, ST. HELIER, JERSEY



larger island's rates of income tax and other levies. This arrangement, envisaged as being only temporary, has continued ever since.

The first task for the liberat-ing force, after bringing in food and other desperately needed supplies, was to clear the islands of bage quantities of mines, weapons and ammunition.

Ammunition

There were 30,000 tons of ammunition in Jersey alone, and as much or more in Guernsey. Most of it was dumped in the Hurd Deep, off Alderney, but in Guernsey many tons were thrown into e water-filled dis used quarry.

After last summer's drought this cache of explosives bas suddenly resurfaced as a dangerous problem, on which the advice of Britisb Army bomb disposal experts is being sought.

The job of clearance was finished by scrap merchants from Britain, some of whom, in the steel-bungry early 1950s, mede fortunes out of the Wehrmacht's leavings.

Webrinach's leavings. For some years after the liberation Germans were un-welcome in the islands, but this bostility has long since faded. It is not uncommon nowadays for German ex-servicemen to return with their femilies to return with their families to take a keen interest in the

occupation museums. This nostalgia for the Konolinseln is proving not unhelpful to the Guernsey and Jersey tourism authorities, who are currently trying—with some success — to build up holiday traffic from West Germany. So it is not unlikely that So it is not unlikely that among the crowds watching the cavalcades and military parades next May will be ex-members of the Wehrmacht wbo-demora-lised and on the brink of star-vation after nearly 12 months' isolation from the European mainland — peacefully sur-rendered to the British task force in 1945. They may find it impical that

democratic government, This led to demands for reform that were partly They may find it ironical that several of the fortifications a that were partly they manned are now scheduled usible for the aetting up in in Guernsey as ancient monu-1946 of a Privy Council inquiry ments.

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VIII

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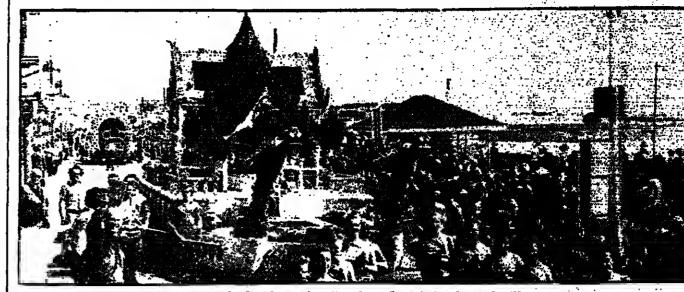
To find out exactly how we could help just contact Geoffrey Davies or

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Lazard Brothers



Channel Islands 8

One of the island's big tourist attractions, Jersey's

Early bookings lead to optimism

The problem has been that

Channel Islands overnight cros

Tourism EDWARD OWEN

IT IS not just because the BBC baa decided to make a fourth seriea featuring the Jersey detective, Jim Bergerac, that there are cheerful faces in the Channel Islands tourism indus-Bergerac has certainly been

wonderful boost 10 business, especially as the series has been widely shown across Europe and around the world. But since the blue-eyed sleuth Jersey and Guernsey than in and the seascape-scanning TV cameras bave so far remained Majorca. firmly Jersey-based, the other Channel Islands have got little

out of the publicity except tweaks of envy. Guernsey's only reply (apart from badges and car stickers saying: "Bergerac takes hia holidaya in Guernsey") has

been its well-publicised Pro-ject Papillon butterfly-breeding scheme, which has helped to spread a colourful, carefree The current optimism, shared by all the islands, is due to advance bookings that suggest 1985 is going to be the best tourist season since the recesislands are now beginning to look more competitive. Local boteliers have

sion started to hit business. There is a feeling that what the Anglo-Norman archipelago bas to offer to the Britishpassport-free step abroad with

Transport Links

EDWARD OWEN

THE Channel Islands are end-

cenerally accepted that tariff increases must be limited to the rise in the cost of living-which. for 1985, means going up by 5 per cent to 6 per cent. Daily no currency worries, clean half-board rates with a private heaches and familiar food and bath next season will range **Competition brings**

better service

Englisb spoken everywhere—is in growing demand again. As Senator John Rothwell, presi-dent of Jersey's tourism commit-tee, put it: "We are back on course "

A few package holidays will actually cost less than in 1984, and nona will be going up by anything like as much as the avvrage Spanish boliday.

It was welcome news in tha islands when UK tour operators warned that tha nrices of Spanish holidays were going to bave to go up by as puch as 20 her cont news news One of the main tour opera-tors, Gala, has 100,000 holidays on offer to Jersey, Guernsey and Alderney, starting at £60-£70 for seven days and running up to £350-£400 for "elite" hotels bave to go up by as guich as 20 per cent next year. Cheap packages to Mediter-ranean resorts bave been mak-ing the Channel Islands look ex pensive in higb street travel agencies--even though, as local tourism officials point out, all the extras such as trips and nights out are much cheaper in Jersev and Guernsev than in in the high season. In Continental Europe, where

Jersey and Guernsey between them are spending about 12m on promotion, the islands' Britishness is one of their attractions, along with their universal appeal as peaceful and pretty offshore playgrounds.

The problem has been that the cost of flying by scheduled airline from Britain—still by far the islands' most important tourist market despite inroads into other parts of Europe—has seemed disproportionately high compared with charter-based holidays to more distant places. Jersey's annual Good Food Festival always gets its Lest coverage in France, where the island bas gained a reputation market as a gastronomic paradise. Continental European visitors publicity certain Mediterranean

Aa a result of more charter also tend to be rather more interested than the British in operations, part-charter and bulk traffic deals with the scheduled carriers, and incentive fares for the individual traveller, air holidays in the

and whose house in Guernsey is are well-behaved commun preserved, as he left it; by the where visitors can stroll a City of Paris, will be directed quite safely, even at night.

resorts have been attracting this year because of increasing In the surprisingly rich archaeo-logical heritage. Publicity for the 100th anni-versary next year of the death of Victor Hugo, who lived for travel agents. will remind 20 years in the Channel Islands. clients that the Channel Telever are well-behaved communities where visitors can stroll about

expect to benefit from the bad

islands

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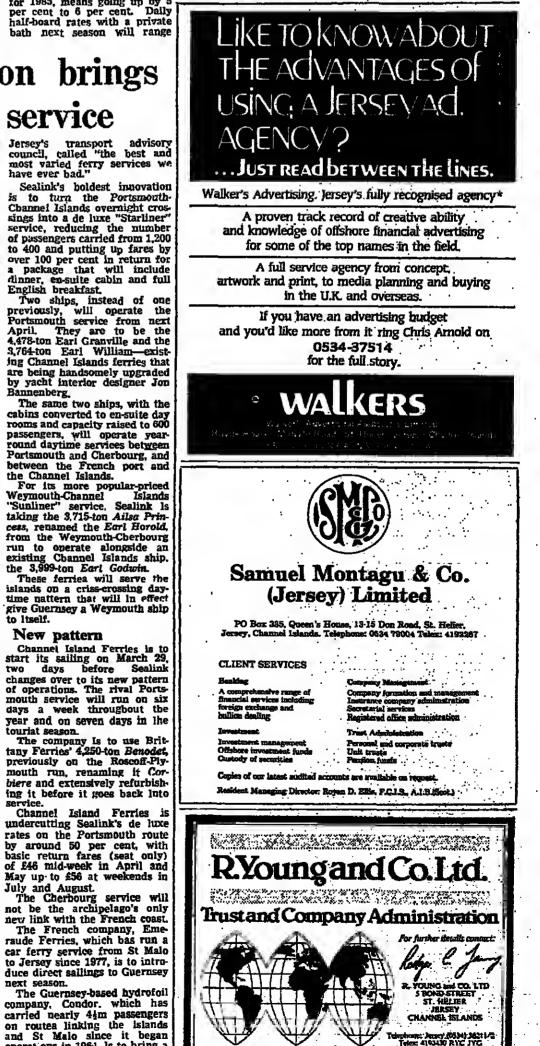
almost entirely

Meanwhile,

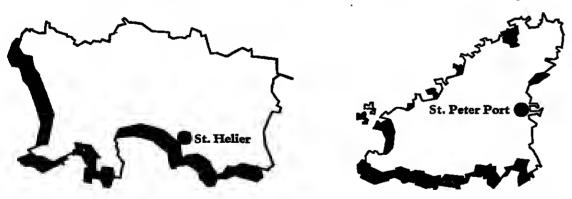
EDITERRANEAN HOLDAKS

HE CAN'T BELIEVE THAT

THE HOTEL NON'T FALL



extends operations inthe **Channel Islands** Jersey Guernsey



On 11th October, 1984 Lazard Brothers & Co., (Guernsey) Limited was incorporated in Guernsey as a wholly owned subsidiary of Lazard Brothers & Co., Limited. This new bank has been established principally to offer a full range of offshore investment services including sterling and currency deposits, portfolio management and through its own subsidiary, Lazard Brothers Fund Managers (Channel Islands) Limited, the management and administration of open-ended funds.

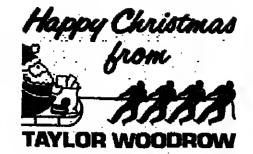
The first of these was launched on 22nd November, being the Lazard Brothers Currency Reserve Fund Limited, a "roll-up" fund designed to replace the highly successful Lazard Brothers Sterling Reserve Fund Limited.

The new Guernsey operation will be complementary to the business already being carried out in Jersey through Lazard Brothers & Co., (Jersey) Limited. This bank was established in 1976 and has since expanded to provide a wide range of services through its banking, investment and trust/corporate divisions. There are now some 90 people employed in Jersey and total assets under administration exceed £650 million.

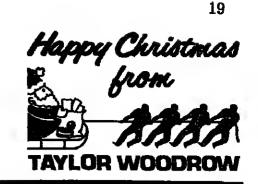
Lazard Brothers & Co., (Jersey) Limited, 2-6 Church Street, St. Helier, Jersey, Channel Islands. Telephone: 0534 37361.

Lazard Brothers & Co., (Guernsey) Limited, 16 Glategny Esplanade, St. Peter Port, Guernsey, Channel Islands. Telephone: 0481 21367.

sings into a de luxe "Starliner" service, reducing the number ing a year of anxiety about their future shipping services with the prospect of soon enjoyof passengers carried from 1,200 to 400 and putting up fares by over 100 per cent in return for ing the best sea connections they bave ever had with the English and French mainlands. The anxiety was caused by a package that will include dinner, en-suite cabin and full English breakfast. Two ships, instead of one previously, will operate the Portsmouth service from next April. They are to be the 4,478-ton Earl Granville and the 3,764-ton Earl William—exist-ing Channel Leards formion the the pending sale of Sealink, the only passenger and car carrier between the islands and the English south coast apart from a small seasonal operation from Torquay. Often reminded that Seaing Channel Islands ferries that are being handsomely upgraded by yacht interior designer Jon link'a services to Guernsey and Jerscy were running at a loss, the island authorities feared Bannenberg. The same two ships, with the that a private owner might drastically reduce winter sailcabins converted to en-suite day rooms and capacity raised to 600 ings. Top-lavel delegations were sent to the Home Office and passengers, will operate year-round daytime services between Sealink'a headquarters to try to ensure that this did not Portsmouth and Cherbourg, and bappen. The between the French port and the Channel Islands. islands' worst fears seemed to be justified when James B. Sberwood, president For its more popular-priced Weymouth-Channel Islands of Sealink's new owner, Sea Islands "Sunliner" service, Sealink is taking the 3.715-ton Ailsa Prin-Containers, describing the Channel Islands routes as " the cess, renamed the Earl Horold, from the Weymouth-Cherbourg main problem child of the com-pany," made it known that the initial thinking was to turn the overnight Portsmouth service run to operate alongside an existing Channel Islands ship. the 3,999-ton Earl Godwin. into a freight-only oneration These ferries will serve the and concentrate all the islands' tourist traffic on noislands on a criss-crossing day-time nattern that will in effect give Guernsey a Weymouth ship cabin daytime sailings from Weymouth. weymouth. It was at this point that Brittany Ferries and tha Jersey-based Hoelin group, which had for some time been to itself. New pattern Channel Island Ferries is to start its sailing on March 29, studying the potential for com-peting with Sealink, disclosed that they had jointly formed a company, Channel Island two days before Sealink changes over to its new pattern of operations. The rival Ports-mouth service will run on six Ferries, to run a year-round Portsmouth - Jersey - Guernsey days a week throughout the year and on seven days in the passenger, car and freight sertouriat season. vice. This news was followed within The company is to use Brit-tany Ferries' 4,250-ton Benodet, days by the announcement by Sealink of what it calledpreviously on the Roscoff-Ply-mouth run, renaming it Corrightly, from the Islands' standbiere and extensively refurbishoint—a "dramatic move." Far from cutting the islands' pointing it before it goes back luto services, the company planned service. services, the company planted services to bring a fourth passenger ship Channel Island Ferries is into the sector, upgrade the undercutting Sealink's de luxe whole fleet at a cost of many rates on the Portsmouth route to bring a fourth passenger ship whole fleet at a cost of many millions of pounds, and link Guernsey and Jersey for the first time with Cberbourg. The worry then was whether by around 50 per cent, with basic return fares (seat only) of £46 mid-week in April and May up to £56 at weekends in Yuk of America The worry then was whether buy up to 200 at weekends in acceptable time-slots could be found on the local harhour The Cherbourg service will ramps for all next aeason's car not be the archipelago's only ferries. Since then one of the new link with the French coast. proposed services, planned from The French company, Eme-The French company, Eme-raude Ferries, which bas run a Torqusy bas been dropped be-raude Ferries, which bas run a cause of the refusal of the Tor-bay council to allow a ramp to to Jersey since 1977, is to intro-bay council to allow a ramp to to Jersey since 1977, is to intro-duce direct sallings to Guernsey Involved, Torbay Seaways, is to run a hydrofoil service to the next season. run a hydrofoil service to the slands from Torquay. Once the competing schedules of the carriers had been sorted out, the Islands found them-and St Maio since it began selves with what Senator Ber- operat nard Binnington, chairman of third operations in 1964, Is to bring a vessel into service



SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES Monday December 17 1984



الالعماك

Auction by Sweden highlights shrinking role for Libor

BY PETER MONTAGNON IN LONDON

in last summer's \$4bn loan facility to bid for Cloom in short-term advances attracted offers totalling £406m

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That was the first time that Sweden has used the advances me-chanism to draw on the facility. Although they are short-term borrowings like Euronotes, which have been used twice previously, the advances are in effect straightforward bank loans that cannot be sold on to non-bank investors in the securities markets.

That made the yield at the auction of special interest to banks anxious to know what price a pure banking transaction for Sweden' would fetch. Predictably, the yield was low enough to fuel the dismay of those banks that are growing increasingly concerned over the erosion of margins on credits to top-

quality borrowers. Only eight bids were successful and the average yield was 11.53 basis points over the London interbank bid rate (Libid) for sterling det twe bidding basis to a tender panel posits, with the lowest accepted of banks. The maximum commisposits, with the lowest accepted margin 8.25 points and the highest 12.5 points.

Mr Peter Engstrom, head of Swedeo's National Debt Office, said on Friday that the result meant an even lower cost of borrowing than Sweden had aoticipated; however, it was too early to draw any firm conclusions after the result of one auction.

None the less the auction does appear to confirm one trend that has become apparent over recent months. That is that the London Interbank Offered Rate (Libor) is becoming increasingly irrelevant, at least for deals involving top-rated borrowers. Libor, which is normally % point higher than Libid, was until this year seen as a rock-bottom ref-erence rate as it was thought more or less to equate with banks' actual cost of funds.

At this point two questions arise. Methanol company.

SWEDEN scored another success in What could possibly replace Libor the Euromarkets last week when as a reference rate? How can banks its invitation to banks participating manage to lend at rates lower than Libor without actually incurring a loss?

An answer to the first question could be the total disappearance of bank deposit rates as a yield referlittle explaining. ence for top quality borrowers in the Euromarket.

As for the second question, bank-ers believe that the short-term advance to a country like Swedeo is seen by big banks as an alternative to placing surplus funds io the de-posit market at, say, Libid itself. A bank which is temporarily long in

sterling might find the advance an appropriate place to park its funds while it unwinds the position or looks for a better long-term lending opportunity.

Lloyds Bank International, mean-while, launched an innovative £15m deal in the acceptance market last week in the form of a five-year facility for the French chemical concern Rhone-Poulenc. This is believed to the first deal where the acceptances will be sold oo a competi-

sion is 15 points, but banks will also receive a 10-points underwriting fee. It is to be followed in the new year by a similarly structured £80m, three-year deal arranged by S. G. Warburg for the New Zealand

Dairy Board, Given Bank of Eng-

land restrictions this is just about the closest instrument available in sterling to a note issuance facility (NIF). There is still one big difference, however, in that it is a pure banking deal which does not involve non-bank investors. Samuel Montagu said on Friday that it had completed arrangements to halve the \$100m credit it was ar-

ranging for two Trinidadian borrowers. That had been achieved by dropping one of the borrowers from the deal, which was now to be raised in the name of the country's

CHRISTMAS is coming, even in the Eurobond market, but syndicate steps in. managers were kept on their toes Because Credit for Export has to

EUROBONDS

Corporation.

last week by some interesting deals, writes Maggie Urry in Lonmatch exactly its borrowings and loans, the guarantee effectively lows through to iovestors in the Anyone who came back from too FRN. So for the first time Eurobond good a Christmas lunch on Thursinvestors can buy paper which is al-most as good as UK Government day would have had to look twice as a \$155m floating rate note issue debt.

from an unknown borrower priced Once syndicate managers caught on fine terms. The issue, lead maon the deal started to fly and held naged by Morgan Grenfell, took a above par. No doubt Morgan Grenfell (and its competitors) hope to use the structure again - and there It was made by a new company called Credit for Exports (CFX), to are plenty of countries in Brazil's

fund a loan to Brazil; part of the re-financing of some of that country's position. On Friday afternoon Merrill Lynch launched an issue of 50,000 trade debts with Britaio. That loan is guaranteed by the UK Govern-ment's Export Credits Guarantee warrants - without any boods - for PKbanken. The five-year warrants Department (ECGD). CFX is jointly were priced at \$11 - a much lower tough for any other U.S. corporate owned by Morgan Grenfell and a price than has been usual in the re- to come to the market with a fixed trustee company, Law Debenture ceot fashion. As a counterbalance rate deal.

If Brazil fails to pay, the ECGD the warrants huy into a seven-year bond with an 11% per cent coupon. That coupon is a good balf point less than PKbankan would have to

pay right now if it made a fixed rate The fixed rate Eurodollar market is slowly digesting a banquet of an issue from Prudential Insurance of

America. The total size of the deal topped \$1bo, coming in three tranches. The two-fixed-rate portions were proving easier to swallow than the zero coupoo part, but all three should eventually be sold,

Novel FRN from Morgan Grenfell takes off

because of tasty pricing by Salomon brothers. In months to come the issue may become a benchmark in the market, as its size will ensure good sec-

oodary market liquidity. Meanwhile, it makes it rather

ply to Japanese borrowers though, and Shikoku Electric Power was able to get away with pricing a \$50m five-year issue with a 114 per ceot coupon. Buying interest from Japao was sufficient to make the

deal work. Shikoku was just ooe of Nomura International's four deals last week. That house also launched, and twice raised, a dollar floater for Credit Lyonnais, where the Far East was again the target for sales.

Nomura had a tougher time with a couple of Euroyen issues. These rely more on traditional Eurobond investors - like the Swiss - and as a result pricing is getting tricky.

Japanese investors prefer sovereign debt to corporate issues. The Swiss like corporates more than sovereigns. Added to that, the pricing of Euroyen and Samurai issues

Those considerations do not ap- is diverging, with Euroyen issues issue has a 30-year life and was with lower coupons.

> So Nomura's setting of a 6% per cent coupoo for a Denmark issue, after a 6% per cent coupon for a United Technologies deal with the same maturity, must have taken but a weak gilt market on Friday some thought.

The Denmark deal took a while to lauoch and by Friday evening was still oot trading actively. Deal-June

sue which appeared at the beginning of the week.

The buildog market bas been al-British Telecom sale is out of the way. Baring Brothers priced the £100m deal for IADB to take maxi-

mum advantage of the tax rules on deep-discounted bonds - which al- by Dresdner Bank, went well and

priced as close as possible to 05 - at 85.81. That meant a coupoo of under 10 per cent - a breakthrough which could attract other borrowers.

The issue was over-subscribed, meant that the bond traded just be-

low the £30 paid level. It stays in that partly-paid form until next

ers were complaining, bowever, that it was hard to find a tradiog level for the United Technologies is-Christmas break. After Friday's DM 100m issue for the European Coal and Steel Community and this week's DM 500m issue for the lowed another issue, oow that the World Bank there is nothing on the new issue calendar until January 7. Then it is a deal a day for two

weeks. The ECSC issue, lead managed

low a % per ceot uplift a year. The traded close to the 99% issue price.

Borrowers	Amount m.	Maturity	Av. file years	Coupon %	Price	Lead Manager	Offer yield	Barrowers	Amount pt_	Maturity	Av. life years	Coupon %	Price	Lead Manager OfL	ler yiəld %
U.S. BOLLARS Komoni Printing ¶‡	30	1998	5	8	100	Yəməichi kıt., Fuji Int. Fin., CSFB, Memil Lynch	8.000	SWISS FRANCS Keikin Elec. Ex. Reil. ** "1 Ohro Co. ** 1	50 20	19 \$ 0 1989	-	(3%) 5%	100 190	Credit Suisse SBC	5.750
LASMO § Toya Menka St	45	1999 1999	15 15	19¼1] 13¾1	(100) 100	Citicorp Int., Mgn. Granfell Nomura Int., Nikko Sees (Eur),	•	Heren Int, Fin. ‡	100	1995	-	6	100	Soditic	6.000
Productial Realty 1 Productial Realty 1 Productial Realty 1	396.05 545.69 365.22	1992 1995 1995	7 10 14	117/s 121/s	100 100 20.85	Tokai Int. Salomon, CSFB, Pradestisi-Bache, Hambros	3.758 11.075 12.125 11.850	STERLING IADB ‡ Cradit Fonciar (c] †‡	1 <i>0</i> 0 160	2015 2000	30 15	93/4 Va	85.01 100	Baring Bros. S.G. Warburg	11.439
Fromitari vonanis (b)†‡ Foretningsbankon (c)†‡ Shikoka Elec, Power ‡ Credit for Exports (b)†‡	250 250 30 50 155	1999 1997 1997 1990 1922	15 12 5 8	Vs Vs 11Va Va	198 188 180 199	Norma Sees., Cr. Lyonnais, Sau BoA Int., BNP, Bk of Yakokama Novara Int., IBJ Bit., UBS (Sees Morgan Greated	di Int. Bk -	ECIIs ECSC ‡ Banco di Roma (d)†‡	25 75	1995 1992	10 7	19 Vis	100 100	Bge. Gen. du Luxem., Bil. 1 Afitshuhishi Fin., Banco di Roma Int., BoA Int., Cr. Lyonnais, Deotsche, Soc, Gen, de Boe	10.000 '
AUSTRALIAN DOLLARS State Bk of New Sth Wales 1	40	1990	5	123/4	180	Mgn, Stanley, S. G. Warburg,		Pougoat Fia, Int.	50	1990	5	10%	•	Soc. Gen. de Bge., Lazard Freres et C	Cie
						Salomon	12,758	GUILDERS Cradit Fontier ‡	280	1995	8	73/4	100	ABN, MMB, AmRo	7.750
D-MARKS Mitsubisisi Metals ¶‡ Renowa Inc. §‡ Conneodore Fin. ‡	108 80 100	1989 1990 1992	5 5 7	31/8 31/8 71/2	188 190 190	Druscher, Yamaichi Int. Deutsche Bank Boverische Vereinsbenk	3.125 3.125 7.500	NORWEGIAN KROME Eksportfingens ‡	258	1992	7	10%	1001/4	Christiania Bank 1	10.198
Contractors Fill. 4 Nappon Shington ¶ EIB ‡ ECSC ‡	200 380 100	1992 1992	5 10 6½	- 31/2 71/4 7	100 100 99½	Drasdner, BHF-Bank, Deiwa Eur. Drasdner, BHF-Bank Drasdner Bank	7,250	YEN World Bank ‡ United Tochwologies ‡	28bn 25bn	1994 1992	10 7	65% 65%	99½ 100	Beiwa Sees, Nomera Int., Bk of Tokyo, Citicorp, Dai-Iobi Kangyo, Baiwa Secs.,	6.695
SWISS FRANCS Isbihern Sangyo **5‡ Tee Electronics **5‡	180	1990 1990	:	2	100 100	Swise Volksbank Banca del, Sviz, Ital,	2.000 2.000	Koree Exclunge Bk ‡ Demaark ‡	3 0hn 2Qhn	1994 1992	5 7	6.9 63/4	59.45 189	Mitsubishi Trust, Sumitanao Fin. Nomura Secs. Nomura Int., CSFB. Mitsubishi Trust,	
Renower Inc. **\$‡ South Africa **‡	100	1998 1991	-	2 6¼	108 169	UBS UBS	2.000 6.258	lad. Fir. Corp. India **1	5ba	1994	9	7.6	100		6,758 7.600

Note: Yields are calculated on AIBD basis.

November, 1954

U.S. \$400,000,000

This announcement appears as a matter of record only.

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The Kingdom of Belgium

Floating Rate Notes Due December 2004

Kidder, Peabody International Banque Bruxelles Lambert S.A./Bank Brussel Lambert N.V. Dai-Ichi Kangvo International

Credit Suisse First Boston

Algemene Bank Nederland N.V.	Amro International	BankAmerica	Capital Markets Group
Bank of Tokyo International	Bank ol Yokohama (Europ	e) S.A. Banko	ers Trust International
Banque Nationale de Paris	Banque Pari	bas Belgique S.A./Pa	ribas Bank België N.V.
Barclays Bank Group	Caisse Générale d'Epargne et (de Retraite/Algemen	e Spaar-en Lijlrentekas
Chase Manhattan Capital Market	is Group Con	mmerzbank	County Bank
	Commercial de France	Deutsche Bank	Dresdner Bank
IBJ International Kr	edietbank International Group	Lehman Stearson	Brothers International Lobman/American Express Int.
	ferrill Lynch Capital Markets	Mitsubish	i Finance International
Mitsubishi Trust & Banking Cor	poration (Europe) S.A.	Mi(su	i Finance International
Mitsui Trust Bank (Europe) S.A	. Samuel Montag	şu & Co.	Morgan Grenlell & Co.
Morgan Guaranty Ltd Mo	organ Stanley International	Nippon Credit I	nternational (HK) Ltd.
Nomura International Orion	Royal Bank Salomon Bro	thers International	Sanwa International
Société Générale de Banque S.A./	Generale Bankmaatschappij N	.V. Sumitor	no Trust International
Swiss Bank Corporation Internat	ional Limited	Takugin Internation	al Bank (Europe) S.A.
	S. G. Warhurs & Co. I	.tđ.	

DnC

U.S. \$75,000,000

Den norske Creditbank

123/4% Serial A Notes Due 1991 and Warrants to Subscribe U.S. \$75,000,000 123/4% Serial B Notes Due 1991

Morgan Guaranty Ltd	BANKERS TRU	jst International L1mited	Nordic Bank PLC
Algemene Bank Nederland	N.V. BAI	NQUE BRUSSEL LAMBERT S.A.	Bergen Bank A/S
CHRISTIANIA BANK OG KREDI	TKASSE	CITICORP CAP	PITAL MARKETS GROUP
Credit Commercial de Fran	ICE		Crédit Lyonnais
Dai-Ichi Kangyo Internati	ONAL LIMITED	Den norske Creditban	NK (LUXEMBOURG) S.A.
Dresdner Bank Aktienges	ellschaft	Genossenschaftliche Zent	TRALBANK AG-VIENNA
Kansallis-Osake-Pankki		LTCB IN	rernational Limited
Manufacturers Hanover L	IMITED	Mitsui Finance In	rernational Limited
Samuel Montagu & Co. Limi	TED	Morgan Gr	enfell & Co. Limited
Morgan Stanley Internati	ONAL	Nomura Int	FERNATIONAL LIMITED
Orion Royal Bank Limited		Sanwa In	fernational Limited
Sparebanken Oslo Akershi	US	Svenska Ha	ANDELSBANKEN GROUP

YAMAICHI INTERNATIONAL (EUROPE) LIMITED

November 38, 1984

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Speculation mounts of further Fed easing

8.2 0.65 B.50 B.60

THE Federal Reserve Board's policy making Federal Open Market Committee (FOMC) meets today and against the backdrop ing Wall Street s about a further monetary policy, perh ing an early cut in th rate.

20

This bullish mood in the U.S. credit marksts reflects the latest retading by senior econo-mists of the mixed economic

eral Open	U.S. MONEY MAR	KET R	ATES (9	(%)					
(FOMC) tomorrow		Last Friday	1 week ago	4 wks ago	-12 High				
of mount-	Fed Funds (weekly average)	8.55	0.80	9.55	11.7				
speculation	Three-month Treasury bills	0.0B	0.36	0.51	10.7				
	Oix-reanth Treasury bills	8.25	8.01	8.84	10.83				
easing of	Three-month prime CDs	B.65	B.95	9.38	11.00				
laps includ-	30-day Commercial Paper	B.50	2.65	5.15	11.3				
be discount	90-day Commercial Paper	a.65	0.75	9.10	11.40				

U.S. BOND PRICE	Last	Change on week		1 wesk	4
Seven-year Treasury	1034	+ 1	11.56	11.99	1
20-year Treasury		+ 4	11.70	11.87	1
30-year Treasury		+ 4	11.59	11.68	1
New 10-year "A" Financial		+ 4	12.25	12.30	1
New "AA" Long utility		+ 15	12.60	12.75	- 7
New "AA" Long industrial		+ 2	12.25	12.59	1

seasonal dusting off of erystal independence. On the flip side, balls. Most see higher rates by the risks appear relatively mid-1985. modest."

mid-1985. For the moment, hnwever, the This week brings another short-term bulls can again batch of economic numbers count among their number Dr including November bousing Henry Kaufman, Salomon starts tomorrow, the figsh fourth Brother's chlef economist. Writ-ing in his weekly comments on revised third-quarter GNP credit, Dr Kaufman says, "the figures on Wednesday, and the mixed and uncertain signals November consumer price index emanating from the economy on Thursday. emanating from the economy on Thursday. Bod financial markets will prob- Meanwhile, the Treasury will

ably cause the Fed to err on the be back in the markets at the side of further accommodation. start of the year-end financing This decision is likely to lead to round, auctioning \$300 of two-

FEDERAL RESERVE MONETARY TARGETS M2 M3 M1 1984 1984

basis points. Corporate bond prices rose by sod i points on medium and long-term issues respectively while new issue rates were five to 25 basis points lower. New issue volume remained flat with \$1.36bn of new paper brought to market,

par. The Arizona-based subsi-sidiary of the British Heron International group, sold \$100m of 10-year floating-rate mortgage-backed bonds, An Healthcare sold \$300 m of 20.year 15 per cent bonds at par, ACF Industries sold \$400m of 15.25 per cent 12.year sinking fund debentures to yield 15.5 per cent Among the new issues Manu-facturers Hanover continued its capital raising efforts designed to bolster its primary capital ratio by celling \$100m of four-year 11.25 per cent notes at to be capital raising efforts designed to bolster its primary capital ratio by celling \$100m of four-year 11.25 per cent notes at

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EVERYONE in the gilt-edged market expected last Tuesday's money supply figures to be bad. But o monthly increase in 12.25 per cent. In the event, sterling M3 of a size last seen in 1980 when inflation was run-ning at 15 per cent shocked even the most hardened rates. The trauble with the former pessimists.

The market promptly lost a point and drifted lower for most of the rest of the week before bopes of a U.S. discount rate cut brought a partial rally on Friday. The general consensus among brokers, however, was that the price falls could have been much worse.

Desprie concern over the strong trend of public borrow-ing suggested by the partial data in the figures, most inves-tors bad given the Governmeot the benefit of the doubt when it said that sterling M3 had seep hopelessly distorted by the British Telecom issue. What else could explain an mystery.

different credit counterparts of sterling M3.

Robert Thomas of W. Green-well gives a detailed breakdown of the numerous possibilities in of the numerous possibilities in the broker's monthly bulletin published today. But the best guess of the authorities still seems to be that without the BT issue all the counterparts would have been different in serve were though

BT issue. Sterling M3 will have been

stering as will have been affected by the fact that of mank cbeques sent to BT investors for shares they were not allocated, were atill in the banking system as the month ended, while many other might

not have been cashed. The narrow money measure, Mo. will bove been distorted up-wards by o rise in the balances which banks hold at the Bank

of England. The conclusion being drawn by many in the market is that the authorities will soon seek to resume a fairly aggressive

The market understandably funding programme to guar finds it unnerving that the against the underlying growt authorities are not sure what is of sterling M3 moving too fa bappening to the underlying off course.

The prospect of substantia gilt sales, be adds, is likely t dampen any rise in the market while leaving it vulnerable t other adverse influences,

Stephen Lewisc of Phillip & Drew olso warns that in th past "distortions in sterlin M3 have quite often hardene into trends."

DECEMBER 1984

And investors will be lookin very closely at tomorrow's fu public sector borrowing requin ment figures to see just what i happening to government happening spending.

Philip Stephen

hat me		point widening in the ratio by celling \$100 yield curve to 316 year 11.25 per cent	notes at Paul Taylor
d's in	FT/AIBD	INTERNATIONAL BOND	
ned ing ise- ilso ted ilti- ed's	STRAIGHT2 Fasuad Price work Yield Aegon Insur 117, S1 50 100% + 0% 11.68 AHFC 0/S Fin 14, 94 100 9% - 0% 11.88 AHFC 10/S Fin 14, 94 100 10% - 0% 11.88 AHFC 10/S Fin 12, 98 100 11% - 0% 11.65 Amar Baving 12% 83 100 10% + 0% 11.65 Amer Seving 12% 83 100 10% + 0% 11.71 Astro Dev Bt 11% 83 100 10% + 0% 11.71 Astroline 11% 80 100 10% + 0% 11.71 Australia 11% 95 3200 100 +0% 11.48	$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Chose on Chose on Hardware Taxaco Caolital 11% 94 500 500 100% +0% 48.44 Lizair Finance 7 95 50 100% +0% 7.63 Yamanoucki 4 90 50 128 -0% 3.94 Yen StraktAllTS Issued Price week Yield 3.94 138 07.34 Asian Dav Bank 7a 94 15 100% 0 7.27 1ADB 76 93 -0% 7.34 New Zaatand 7a 90 15 100% 0 7.34 9% 0 7.34 World Bank 7 95 94 15 100% 0 7.36 9% 0 7.34 World Bank 7% 93 20 9% 0 7.48 7.18 100% 10 10 10
	Austria 34 92	West LB 11's 90	LUXER STRAIGHTS immund Price week Yield E Coel & Steel 10- 94 1bm 103%, -2%, S.85 Euro Invest 8k 10- 94 1bm 103%, 0 9.95 Int Bk Ro Dv 10- 89 1bm 103%, 0 9.13 HUTLER Cog. on Cog. on STRAIGHTS Issued Price week. Yield
ard vih far	Br Col Hydro 12, 14 200 99% -17, 12.54 Br Col Hydro 12, 13 250 99% -17, 12.54 Britoil Fin 11% 50 125 100% +0% 11.52 CCCCE 12% 95	Alliad irish 's 32 100 90% 0 11% Alliad irish 's 95 100 99% 0 B ¹ -s Areb Sank Con 's 96 100 50% -0% 12% Data Labk 's 89 100 99% -0% 12 Banca Lavore 's 91 100 99% +0% 12 Banca Lavore 's 91 100 99% +0% 12 Banca Noz 0A 's 91 75 100% -0% 10% Banco Napoli 's 95 100 200% -0% 10% Banco di Romo 's 90 75 100% -0% 12%	ABN 0 89
he, the the uld its	Citicoro 11's 90	Banco Hispans ½ 95 100 98% -0% 11% BCCI ½ 90	C C Rabo 9 88
to to to to	Contrast 124 B1	Bqa Nat Paris 1, 85 150 100 ² + 0 ² 12 ¹ Bqa Nat Paris 1, 85 400 101 0 12 ² Bqa Nat Paris 1, 85 400 100 ² 0 12 ² Borcleys 0/8 ¹ / ₂ 04 350 100 0 12 ² BBL ¹ / ₂ 99	STRAIGHTS basued Price weakt Yield Br Col Prov 12 83 100 701% +02, 17.74 Brg Cilladossez 14 91 75 104% -07, 12.82 Or Col Munic 13% 81 700 105% 0 12.22 Br Col Tels 12% 89 70 29% -04, 12.26 Ferm Cred Corp 12% 80 75 104 -0 11.25 Int Bk Rec Osv 12% 90 75 104 0 11.25 Montrael Cky 12% 91 -75 104% 0 12.05 Quebec Hyriro 14 91 -75 104% 0 12.05
ips ing ied	Oen Nomito Cr 11's 91 50 92's 0.3 12.69 Oen Nomito Cr 11's 91 50 92's 0 13.02 Oen Nomito Cr 11's 91 50 94's -0's 12.62 Oigital Equip 11's 89 50 94's -0's 12.62 Oigital Equip 11's 89 150 101's -0's 11.25 Outch St Mines 11's 91 100 97's +0's 11.25 EBCO Intil 12 91	Credit Commerce & 99 125 100% -0% 12 CEPME & 89	ECU STRAIGHTS Issued Price week. Yield Austrelle & NZ 108 91 50 1029 +01 10,14 Oeststrelch 103 93 - 100 1084 +01 851
ull re-	$ \begin{array}{c} \text{EEC} & 10^{6} & 9^{5} & \dots & 75 & 90^{6} & +0^{6} & 12.39 \\ \text{EEC} & 11 & 87 & \dots & 350 & 93^{6} & +0^{6} & 11.17 \\ \text{EEC} & 11 & 95 & \dots & 75 & 96^{6} & +0^{6} & 11.57 \\ \text{EEC} & 12 & 83 & \dots & 100 & 107 & -0^{6} & 11.79 \\ \text{EEC} & 12 & 93 & \dots & 00 & 98^{6} & +0^{6} & 12.24 \\ \text{Eure Inv Bk 113} & 90 & 200 & 98^{7} & -0^{6} & 11.77 \\ \text{Euro Inv Bk 113} & 93 & 77 & 89 & 0 & 13.76 \\ \text{Euro Inv Bk 113} & 91 & 73 & 856 & +0^{6} & 12.77 \\ \end{array} $	Commerzbonk 'n 89 100 98%	Ebco intch 10's 39 55 703's +0's 9.88 EEC 10's 91
	Euro Inv Bk 12'2 50 100 703's -0', 11,54 Euro Inv Bk 12'2 90 100 703's -0', 12.02 EOC 11', 85	Conneart 3, 00	Euro Invest Bk 111, 92 25 26 2054 +03, 10,10 Euro Invest Bk 111, 93 50 1004, +04, 10,04 Euro Invest Bk 111, 96 50 1031, +04, 10,67 Gen Finance 11 90 - 70 1037, +04, 10,66 Gte Finance 107, 92 - 80 10035, -04, 10,18 Int Bk Rec Dv 103 88 300 - 3035, +04, 9,51 Int Bk Rec Dv 11 68 50 1065, +04, 9,51
	G. E. Credit 96	Electro del Sust 1, 85 100 100% 0 12% ENEL 1, 93 E	Indian Trans 11% 90 00 102% +0% 10.88 Mapst Finance 11% 94 100 102% +0% 10.33 Nippon Crad Bk 11 91 80 103% +0% 10.14 Nordic Inv Bk B 94 80 102% +0% 10.16 Post Och Kred 10% 92 60 100% +0% 10.67 Royal Bk Cas 10% 89 85 102% +0% 50.67 Swellsh Export 11.89 58 103% -0% 10.34 SwetLB 10% 91 50 104 0 8.96
	GTE Finance 12 98	Finit Internates ¹ / ₂ 95 150 99% 0 9% Fuil Bk ¹ / ₃ 86	AUSTHAN IAN DOLLAR STRAIGHTS AJOC 124 90
	Ind 9k Japan 11, 89 125 994 0 11.70 Ind 8k Japan 11, 81 125 994 0 11.70 Ind 8k Japan 11, 91 100 1004 -04 11.73 IAOB 12, 93	INI Perpet Tag 00 111 1	STENLING Cing. of STRAIGHTS issued Price week Yield Europent 111, 92 50 Demset 104, 93 50 EEC 111, 94 50 EEC 111, 94 50 EEC 111, 94 50 S0 1003, -03, 11.38 EEC 112, 94 50 S0 1013, -03, 11.38 EUC 110, 968 50 S0 103, -04, 11.30 EURO Invest 184, 104, 92 75
	Int Stand Eloc 12 96 75 974 0 12.44 111 12 89	Konso Corp 4, 94 200 9054	FFI 1014 02 S0
	Long Term Cred 10% SO TOD SS-1 0 11.91 Long Term Cred 11 90 100 96% 0 11.90 Long Term Cred 11% 89 100 96% $+0%$ 11.95 Long Term Cred 12 93 100 100% $+0%$ 11.95 Long Term Cred 12 93 100 100% $+0%$ 11.37 Long Term Cred 15% 83 125 100 $-0%$ 13.38 Macy R. H. 11% 91 100 99% 0 11.80 McDonalds Fin 11% 94 75 99 $-0%$ 11.80	Midland Intl & 91 150 100% 0 11 Midland Intl & 95 150 100% 0 172% Mitsul Fin ½ 95 200 100% 0 72% Mitsul Fin ½ 95 100 100% 0 12% Montrool Urban 0 91 150 100% +0% 12% Morgan 0 rom/all ½ 97 250 100% +0% 13% Morgan J P Intl ½ 97 250 100% +0% 13% Mitgo Bk Onmark ½ 93 150 100% -0% 12% Mitgo Bk Onmark ½ 93 150 100% -0% 12%	SNCF 111-2 39 50 392 11.32 50 1011 11.32 50 1011 11.32 50 11.30
	Metter Tokyo 127, 94 50 105-, +11, 11,86 Minabea 34, 85	Migo Bk Genmork 1, 96 125 100 0 117 Nat Bk Canoda 1, 91 80 99's -04, 13's Nat Bk Canoda 1, 91 80 100's 0 17's Nat West Bank 1, 00 150 100's 0 12's Not West Fin 1, 365 100's 0 10's Notate Oy 1, 94 100 100's -0"s 12's Oko Bank 1, 92 80 98's -0's 12's Piraelli Fin 1, 94 50 97's -0's 12's	Com Fin Deut OM 31/5/87 140 - 3 67.53 C 150h
	Man Cueranty 12% 89 160 101% 0 11.82 Maunt Iss Fin 13% 87 100 103% 0 11.50 Ned Cesumis 11% 93 75 96% -0% 11.54 Nad Cesumis 11% 91 75 977 0 11.72 Newfoundiand 13 91 75 104% +0% 12.00 Nippon Crd Bk 13% 89 100 105% -0% 11.99 Nippon Crd Bk 13% 89 100 105% -0% 12.07 Nippon Mining 6% 89 50 104 0 2.58 Nippon Mining 6% 89 50 104 0 2.58	Portugal 1, 82	Dreadner DM
	Nippon Tal Tal 11% 00 100 102 -0% 10.83 Nippon Tol Tal 13% 00 100 102% -0% 11.91 Nippon Tol Tal 13% 94 100 102% -0% 9.83 Nomula 6% 99	Scendivia Finita 93	Nippon Mining 17/248 584 -04 Nippon Mining 17/289 584 -05 Niaho Iwai
	Ohbrysehi-Gami 7% 65 80 117% -0% 3.42 Ontario Hydra 11% 94 200 98% +0% 11.77 Ontario Hydra 11% 90 200 101% +0% 11.77 Ontario 12% 94	Sumitomo 1st 1 94 100 1001 0 1214 Sweden 1 00	Seino Trana
	Post-Och Kred 12.90 75 581, +04, 12.36 Post-Och Kred 12.90 75 581, +04, 12.36 Post-Och Kred 12.9 75 581, +04, 12.36 Prudantisi IOs 57, -1 10.66 97, -1 10.67 Ourber Drov 127, 87, 150 1034, -07, 11.10 0 Ourber Drov 127, 83 150 1005, -04, 12.43 Ourber Drov 124, 94 150 1005, -04, 12.43 Ourber Drov 124, 94 150 1005, -04, 12.59 Queber Drov 13, 100 95, +24, 13.43 TZ 114, 63 100 95, -04, 12.59	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	Torisy Ind 5/3/67 14 0 763.05 Vaba Intri 10/12/93 52% -0% 763.05 Vaba Intri 10/12/93 52% -0% 753.05 WARRANTS Carte Price week yield Aegon Ins 11% 91 14/2/88 74% -34% 3.31 CEPME 10 93 4/3/95 10 12.39 Commerzbk 11% 89 17/7/88 56% -0% 0.35
	Rockalskies 13% 89 100 103% -0" 12.07 RBC 11% 89 100 103% -0" 12.07 RBC 11% 89 100 29% +0% 11.71 Royat Bk Scot 11% 93 75 95% 0 12.10 Royat Bk Bcot 11% 93 75 95% 0 12.49 Rural Bk Augt 12 97 50 95% 0 12.43 Sanwa InU Fin 12% 90 00 101% -0% 11.82 Scot 1n1 Fin 14% 96 50 106 0 13.17 S44/3 0/S Fin 99 500 21% -0% 11.36	LUNYVEN IISLE LNYVEN IIIIILUUN IIIILUUN IIILUUN IIILUUN IIILUUN IIIILUUN IIILUUN IIILUUN IIIILUUN IIILUUN IILUUN IILUUN IIILUUN IILUUN IIILUUN IILUUN IILUUN IILUUN IILUUN IILUUN I	Credictination 14 54 53 31/7/98 62134 3.565 Dommark 11% 65 15/12/98 18 - 2 8.555 D Nomk Cr 31% 91 1/2/98 18 - 2 8.555 D V Bk Sing 14% 90 12/9/98 5024 1.83 Ou Pont 13% 69 25/8/85 46564 1.79 Ekaportines 13% 69 15/8/87 41464 1.79 G Elec Cred 11 94 17/12/99 1 - 22 10.82 Gan Elec 12% 91 - 7/8/87 414 + 16 5.18
	Seam oRebuck 111, 93 190 1001, -04, 11.56 Seam oRebuck 111, 91 150 1004, -04, 11.56 Seam oRebuck 111, 85 15 1016, -04, 10.88 Oec Pacific 111, 85 100 994, -04, 11.87 Soc Pacific 111, 89 75 974, -04, 12.48 Sec Pacific 12 92 100 994, -04, 12.11 Seine Trans 64, 96 50 94 0 8.59	Fenuc 34, 35	IBM Cradit 13 87 19/8/85 65.a +0.a -4.20 Inv tn Inda 10- 91 1/12/85 77.2 0 -0.14 M Hanover 13- 87 1/9/85 28.a -1.a 2.28 McConida F 11- 94 5/1/85 37.5 +3 6.43 Morgan J.P. 10- 90 16/8/87 175 -0.5 8.14 Nordia Inv Bk 11 50 15/11/87 1251 10.43 Gaster Linbk 13.5 0/8/87 041410.43
	Biosneon/Arma, 12% 94 100 100% $+/1_s$ 11.86 Standord Chart 111/s 54 200 100 0 11.48 Statoir 12 88 100 101% 0 11.24 Statoir 12 88 100 107% $-0%$ 11.24 Statoir 12% 89 100 107% $-0%$ 11.31 Suraitomo Fin 12% 91 190 102% 0 012.21 Swedon 12% 89	Murstz Mfg 3 ² 2 96 100 105 +44, 2,70 Murstz Mfg 3 ² 2 00 100 102 ¹ +3 ² , 2,39 Nippon Oil 3 ² , 96 50 90 +3 ² , 11.71 Ono Phrm 3 ² , 96 50 106 -3 -3.28 Sokisul 3 99 00 86 ³ , 0 -0.21 Soc Gan Surv 4 ³ , 94 51 94 -1 142.05 Sumitomo Carg 2 ³ , 99 70 90 +0 ³ , -0.34 Texoce Capital 11 ⁵ , 94 10n 100 ⁴ , +0 ⁴ , 80.18	Peney J.C. 10% 90 12/10/87 15% -0% 7.29 Post-0 Kred 11% 80 15/11/87 15% -0% 7.49 Ryl B Scot 11% 93 16/11/87 20% -0% 0.85 Std Chart 11% 84 5/17/85 4% -2% 10.74 Textrop 10% 53 15/71/87 14% -1% 8.78 Thman-Brdt 13% 91 29/8/78 33 -0% 8.82 Xerox 13% 97 15/8/85 30% +0% 0.58
	STALIOHT BONDS: Yield to redemotion of the mid- scaressed in reditions of currency units except for y billions. FLOATING RATE NOTES: U.S. dollars unless indicated. offered rate (‡ throc-month; § above mean rate) for U.C.	an bonda, where it is in WARRANTS: Equity warrant Bond warrant ex yid = exarc	prens - exercise premiurs over current sharo otice. Ise yield at current warrent price. Closing prices by December 14

bappening to the underlying on course. trend of sterling M3. Mr Thomas, for example believes that even without the problems caused by BT the money figures for the December to baking month just ended with the problems caused by BT the bave been right of the top of it to to 10 per cent target range. rates. The trouble with the figures, however, is that although a massive liquidity buldi-up can be seen in the banking system aheod of the BT issue, it is impossible to judgs with any certainty how that affected the different gradit counterparts of money figures for the December banking month just ended will also have been distorted by the

different in some way-though to what extent remains a

These Notes and Bonds having been sold, this announcement appears as a matter of record only.

Kingdom of Sweden

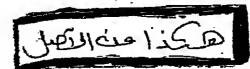
NEW ISSUE



U.S. \$200,000,000 111/2% Notes Due 1989 U.S. \$100,000,000 1134% Bonds Due 1994

Credit Suisse First Boston Limited

Amro International Limited	Bank of Tokyo International Limited
Banque Nationale de Paris	Banque Paribas
Deutsche Bank Aktiengesellschaft	Dresdner Bank Aktiengesellschaft
Enskilda Securities Skandinaviska Enskilda Limited	Merrill Lynch Capital Markets
Samuel Montagu & Co. Limited	Morgan Grenfell & Co. Limited
Morgan Guaranty Ltd	Morgan Stanley International
Nomura International Limited	Orion Royal Bank Limited
PKbanken	Salomon Brothers International Limited
Svenska Handelsbanken Group	Swiss Bank Corporation International
Union Bank of Switzerland (Securities)	S. G. Warburg & Co. Ltd.



than C\$300m.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Dome Petroleum puts creditors on the spot

DOME PETROLEUM'S 54 Canadlan and International creditors are realising that they have to dance to the debt ridden Calgary energy producer's tane, if hopes of getting their money back are to face up to it." to stay alive.

ν. 1

> Having already agreed to re-schedule the hulk of the company's C\$6.2bn debt and to countless extensions of innumerablo doadlines, the lenders are now heing asked to release Dome from the key condition of a refiancing packago signed last

August. Implementation of the agreement, which provides for debt repayments to be atretched to 1995, bas depended on Dome strengthening its balance sheet hy a substantial infuction of new equity—initially sot at \$700m hut scaled down earlier this year to C\$350m.

Last week the company asked tho banks to go ahead with the rescheduling on December 31 (the end of its fiscal year) without the share issue. Creditors are likely to agree.

MGM/UA in

\$126m share

By Paul Taylor In New York

MGM/UA Entertainment, the

U.S. film and ontertainment group which is majority-owned

hy Mr Kirk Kerkorian, the

financier, plans to reacquire the 15 per cent of MGM/UA Home Entertainment group it does not own for \$126m.

Mr Frank Rothman, chairman

and chief executive of MGM/UA,

a new company formed by MGM/UA would be morged with MGM/UA Home Enter-

MGM/UA Home Entertain-

ment was set up in December, 1982, when MGM/UA spun-off the unit and raised \$50m through a public offering of the

15 per cent stake, MGM/UA

Home Entertainment is one of

the largest worldwide distribu-

tors of filmed entertainment

which is expected to be com-

pleted in the company's third

quarter which ends on May 31, was designed to take advantage

of changes in MGM/UA's finan-

MGM/UA recently reported a

17.2 per cent decline in full-year

earnings to \$34.7m on revenues of \$707m compared to \$41.9m

cial condition and markets.

on revenues of \$723.1m.

Mr Rothman said the merger.

tainment.

purchase

Canadian bank puts it, "The underwriters have said its imholders interests. possible to fleat an issue. That's the reality, and we have are keen to put the refinancing

the company can get on with running is three core busi-nesses, oil and gas production in Western Canada, natural gas The latest deadline for completion of the equity issue, is February 5 hut Mr Wilf Gobert, a Calgary oil analyst, says that liquids, and contract drilling in the Arctic. Mr Howard Mac-donald has spent half his time pressure to proceed with the offer " has hung like an ominous

negotiating with bankers in Toronto, Toky2, London and New York since taking over as cloud over the company." Dome's share price has re-cently dropped to C\$2.10 on the Toronto stock exchange, its lowest level this year. Although chairman of Dome 15 months 2g0.

some individual investors would have taken a chance on Dome shares, institutions are reluct-ant to sink money into a debt of September the current port-tion of Long-term debt would have dropped from C\$2.5hn, to C\$267m. Lower provisions for burdened company, which lost C\$105m in the nine months to Septemher, 1984, and has a negative net worth of more

The tow share price raised the probability that Dome would have needed to issue more shares than initially planned, C\$45m.

ARMCO, THE diversified U.S. ance group, withdrew from talks

national commercial finance and These insurance operations, leasing operations, which form which form the major part of part of its loss-making financial Armco's financial services opera-

The move is part of a major a major and the move is part of a major and the star an

bid to narrow the scope of its are now close to being sold. operations, stem losses, and The lending and leasing strengthen tho balance sheet. Armeo suffered a setback to based company that bad assets this strategy in May when at the end of last year of Allianz, the West German insur- \$431m

the

casualty insurance husiness. These insurance operations,

tions, remain up for sale. The

BY OUR FOREIGN AND FINANCIAL STAFF

group, is close to completing the

sale of the domestic and inter-

services division.

Miniere

Both Dome and its bankers owed to the Canadian Govern-

ment. These laxes slem from the company's ambitious acquiexercise behind them so that Gas in 1982—the transaction which led to Dome's nearcollapse later that year.

Deferring the taxes will boost authorities, like the banks, to waive the precondition of a new equity issue.

A Dome executive says that The debt rescheduling will the company can continue itself aignificantly brighten operating "for the foreseeable Dome's short-term prospects. future" without new equity. It Had it been in place at the end has a positive cash flow and is expected to henefit from higher gas sales to the U.S., changes in energy taxes to be introduced by the new Canadian governforeign exchange losses would ment, and favourable interest have helped reduce the nine- and foreign exchange rate month loss from C\$105m, to movements.

Armco close to clinching financial disposal

steel and oilfield equipment about the possible acquisition of from two prospective buyers for Earlier, Armco bad planned to

poration.

Creditors are not being asked Closing the refinancing agree- for any other concessions. Dome

As a senipr official of one further diluting existing share- ment will also enable Dome to continues to repay principal defer C\$430m of current taxes amounts owed under the debt rescheduling agreement, which it began last April.

Nonetheless, the company sition of Hudson's Bay Oil and concedes that the absence of new capital will inhibit its ability to develop conventional and heavy oil reserves. The only way of bringing these to

funds generated from opera-tions hy a corresponding amouni. Dome has asked the other companies, offering them other companies, offering them a share of future income, in return for spliting development costs

Analysis think that Dome may also be forced to speed up its asset disposal programmes, includiog the sale of Its 48 per cent interest in Dome Canada, an oil and gas producer set up by Dome Petroleum in 1981 to take advantage of Government exploration incentives.

Dome Canada has a healthy cash flow, is profitable, and has recently stepped up its produc-tion and drilloing activities. **Bernard** Simon

chani bank. But it is believed

group's property and Armco Financial. One of the sell the company to Henry ally insurance husiness. prospective huyers is a U.S. Henry Ansbacher, the UK mer-

prospective huyers is a U.S. Savings and Loao Association)

and full agreement on the sale is expected early in 1985.

ing units heing sold are smaller

unit, Armco Australian Finan-

cial Corporation, has been sold to New Zealand insurance cor-

sell stake in Indian associate By John Elliott in New Delhi

Dunlop to

DUNLOP has agreed to selt a gnarter of its 40 per cent stake in Dunlop India to two Indian businessmen after monihs of debate over whether it should dispose of all its shareholding or morely take in new partners. The deall may not raise

mach more than £4m ar £5m (\$6m) fnr Dunlop's British bankers who have also over-seen the disposal of other foreign Dunlop interests such as those in New Zealand and Malaysia.

The two businessmen who faced rival offers from other Indian companies, including the Tata group and the JK Group, will each hold just under 5 per cont of Duntop India's equity. One of them is Mr R. P. Goenke, who already owns Cost Furge a major Indian

Ceat Tyres, a major Indian tyre manufacturer. He is pntting his 25-year-old son, Mr Sanjly Goenke, on the board as deputy managing director. The other businessman is Mr M. R. Chhabria who lives in Dubal where ho runs a Sony distributorship and other husioesses. He has re-cently entered the Indian leather and electronics in-

dustries. Mr John Hammond, a Dunlop executive who took over as chaigened of the Indian company earlier this year, will give np that post, hnt will remain managing direc-

tor. It is intended that the com-...pany's managerial and tech-nical links with Dunlop in the UK will continne hnt that It will have more freedom to move into new product areas. Its turnover in 1983 fell by over R210m (\$16.8m) to R3.1hn and its profits before tas dropped from R108m to

R85m.

Creditanstalt formation

Creditanstalt-Bankverein is considering the formation of a separate company to run its holdings in industrial com-panies which include Steyr-Daimler-Puch and Semperit Reuter reports from Vienna. This would not mean a change in the Baok's balance sheet, hnt possibly a more efficient handling of the boldings, the bank said.

INTERNATIONAL APPOINTMENTS **ITT** suspends head of public relations

BY OUR NEW YORK STAFF

ITT, the U.S. multinational condet the company. The other two glomerate, has auspended Mr officers were Mr George glomerale, has auspended Mr officers were Mr George Edward Gerrity, its top public Massaua, ITT's director or pub-relations strategist, dismissed lic affairs, and Mr William two other public relations officers McHale who handled public recials, and mounted an interoal tations for the South East. investigation into charges that Mr Juan Cappello, ITT's vice insiders may have leaked ad-verse information about the president and director of company relations and advertiscompany to the Press.

ing, has been promoted to senior vice president and has assumed Mr Gerrity's responsi-ITT, which has been the centre of controversey in recent months following its de-cision in July 10 cut its bilities and title. ouarterly dividend to 25 cents

The hrief two paragraph statement, which did not from 69 cents, is concerned mention the suspensions, added, "No member of ITT's board is in favour of a liquidation of the company, nor is there any debate on the subject."

21

Mr Gerrity, aged 60, rose to become head of ITT's press department under Mr Harold Geneen, the former chairman of ITT, having joined the mutti-

tions, has strongly decied that In recent months Mr Gerrity he was involved in leaking in is believed to have expressed formation to Mr Robert Metz, a criticism of some of the actions syndicated financiali columnist of Mr Rand Araskog, ITT's syndicated financiali columnist of Mr Rand Araskog, ITT's and to Mr Irwin Jacohs, the current chairman, ITT's earn-Minneapolis-based investor who has recently heen purchasing reflecting problems at its ITT sbares. "I flatly deny the sugges-tions," he sold last week. He new major drive to soll assets said he had heen sucended on and concentrate on core high-bull new and denied that he has technology husingston full pay and denied that he has technology husinesses.

Swedish Match managing director steps down

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

Mr Gunnar Dahlston, 58, is to be a strong caodidato for the resigning from his post as chairmanship of Swedish Match, managing director of SWEDISH wheo the current chairman Mr MATCH with effect from Lars-Erik Thunholm, the January 10. former chairman of Skandi-January 10. He joined the company in naviska Enskilda Banken, re-1977, and has led a far-reaching tures next spring,

1977, and has led a far-reaching restructuring of the group. An owenrship battle has been Swedish Match went through a waged over Swedish Match in severe crisis in the late 1970s, recent months, however. The but in the last twn years it bas but in the last twn years it bas two Wallenberg investment companies, investor and Provibet in the last two years it has two Wallenberg investment been brought back on to the companies, investor and Provi-track of stronger profits growth. demia, have increased their it is the world's second share of the Swedish Match largest floorlog company and equily from 7 per cent to 21 per the world market leader in cept, and their share of the matches. Having disposed of votes from 40 per cent to 41.3 argued 40 companyies ince the per cent to 21 per around 40 companies since the per cent, apparently to mid-1970s it has gone back on strengthen the case of their new acquisitions, locluding the currently deputy chairman of Cricket disposable lighter opera-tions from Gillette of the U.S. of the lovestor and Provi-Swedish Maloh, and a member of the lovestor and Provi-dentia boards. Mr Dablsten was rumoured

Belgian zinc smelter deal

BRUSSELS -- Vielle Mon- capacity to 200,000 tonnes tagne, the Belgian zinc smelter. Simultaneously, Vielle Mon-is to take a 51 per cent stake in tagne will dismantle its loss-Asturienne France. Both com-making 100,000 tonne per year Asturienne France, Both comelectrolysis units at Viviez in panies are associates of Union-France. Union Miniere, which is a non-

Vielle Montagne is to sub-ferrous metala subsidiary of scribe to a BFr 1.1bn Societe Generale de Belgique. (U.S.S17.7m) capital increase in Asturlence France. The cash will Vielle Montagne. It holds a 26 Vielle Montagne. It holds a 26 be used to fund BFr 2bn of inper cent shareholding in vestments at Asturlenne France's electrolysis plant at Auby, which would double its Asturienne des Mines. Reuters

the West German Government over financing guarantees could force Messerschmidt - Bolkow-Blobm (MBB) out of the con-sorthum that is huilding and marketing the new Fokker F-100 jetliner. Fokker, the designer of the alreraft and leader of the con-sortium of European and U.S.

guarantees.

MBB in financing dispute AMSTERDAM - A dispute with for the F-100 has come into question. Fokker officials declined to detail the exact problems with

Armco has letters of intent tion, is being wound-down

that

MBB's pre-financing. But they suggested that the company is having difficulty obtaining West Germao Government financing The first F-100s are due to be delivered in mid-1985 to Swissgroups working on the project, alr. Full-scale production of confirm that MBB's ability 10 the 100-seat twin-engine aircraft

the Singapore hanking s expected early in 1985. authorities have failed to The other leasing and lend- approve the deal. Armco Is also negotiating the than the domestic company. sale of Armco Trust, its UK-The group's Australian com- hased leading and leasing busi-mercial lending and leasing ness. In the 1984 third quarter, Armco recorded a \$40m loss for the financial services group, in cluding a \$15m provision for Armco Pacific, the Singapore- future interest expeoses ahead based South East Asian opera- of completion of the divestitures

about reports in a newspaper syndicated column and else-where of dissent on the ITT board and of disgruniled shareholder moves to liquidate the company, Mr Gerrity, a nowerful voice in the senior ITT management who only a few weeks ago was promoted to executive vice-

tions, has strongly deoled that In recent mon

U.S. \$100,000,000

A/S Eksportfinans

134% Notes Due 1987 with 100,000 Warrants to Purchase U.S. \$100,000,000 131/4% Notes Due 1989 U.S. \$360,000,000

All of these Securities have been sold. This announcement appears as a matter of record only.

A/S Eksportfinans (Farretningsbankenes Finansierings- og Eksportkredittinstitutt)

Zero Coupon Notes Due 1994

MORGAN STANLEY INTERNATIONAL

MORGAN STANLEY INTERNATIONAL PK CHRISTIANIA BANK (UK) DEN NORSKE CREDITBANK CHRISTIANIA BANK OG KREDITKASSE BERGEN BANK A/S AMRO INTERNATIONAL ALGEMENE BANK NEDERLAND N.V. BANQUE NATIONALE DE PARIS BANK OF TOKYO INTERNATIONAL BANQUE INDOSUEZ BERLINER HANDELS- UND FRANKFURTER BANK BANQUE PARIBAS CITICORP CAPITAL MARKETS GROUP CHASE MANHATTAN CAPITAL MARKETS GROUP CREDIT SUISSE FIRST BOSTON COUNTY BANK COMMERZBANK DAI-ICHI KANGYO INTERNATIONAL DAIWA EUROPE DRESDNER BANK GOLDMAN SACHS INTERNATIONAL CORP. GENOSSENSCHAFTLICHE ZENTRALBANK AG MANUFACTURERS HANOVER MERRILL LYNCH CAPITAL MARKETS IBJ INTERNATIONAL NOMURA INTERNATIONAL MORGAN GRENFELL & CO. Limited SAMUEL MONTAGU & CO. SALOMON BROTHERS INTERNATIONAL N. M. ROTHSCHILD & SONS ORION ROYAL BANK SOCIETE GENERALE DE BANQUE S.A SOCIETE GENERALE SWISS BANK CORPORATION INTERNATIONAL L'NION BANK OF SWITZERLAND (SECURITIES) November 21, 1984

BANQUE PARIBAS KLEINWORT, BENSON YAMAICHI INTERNATIONAL (EUROPE) BERGEN BANK A/S BANK OF TOKYO INTERNATIONAL BANQUE GENERALE DU LUXEMBOURG S.A. BANQUE INDOSUEZ CHASE MANHATTAN CAPITAL MARKETS GROUP DAI-ICHI EUROPE DAI-ICHI KANGYO INTERNATIONAL DEN NORSKE CREDITBANK DEUTSCHE BANK Aktiengesellschaft DRESDNER BANK GENOSSENSCHAFTLICHE ZENTRALBANK AG KANSALLIS-OSAKE-PANKKI MITSUBISHI FINANCE INTERNATIONAL OSAKAYA INTERNATIONAL (EUROPE) PK CHRISTIANIA BANK (UK) SOCIÉTÉ GENERALE SOCIETE GENERALE DE BANQUE S.A UNION BANK OF SWITZERLAND (SECURITIES) WAKO INTERNATIONAL (EUROPE) December 10, 1984



UK COMPANY NEWS

BAT in £664m agreed cash offer for Hambro

THE BID by Bat Industries, the tobacco-based conglomerate, for Britain's largest linked-life and financial services group, Hambro

britain's largest linked-life and financial services group, Hambro Life Assurance, appears com-paratively straightforward. BAT is offering 550p in cash for the 120,7m shares of Hambro Life, valuing the bid at 2664m-the second largest bid for a UK insurance company. BAT Indusinsurance company. BAT Indus-Star Holdings at the beginning of tries paid 1968m for Eagle this year.

It is intended that there will be an alternative consideration of shortLterm loan notes and/or of ShortLiterm has notes and/or 12; per cent unsecured has stock 2003-08 part passu with the existing stock. The hoan notes, which will be unquoted, will carry an interest rates of half a point below the London Inter Bank Offered Rate, redeemable every six months and running for several years.

A. Monk falls

to £649,000

at 2p net.

BOARD MEETINGS

FUTURE DATES

Sisichi Tin Oec 19 G T. Japan Investment Trust... Jen 29 London and Assocd. Inv. Tst. .. Dec 15 Futels-

mpinly on 1851 year's timetable, TODAY Interims: Belhaven Brewery, Caffyns, Godirey Davis, Hempton Gold Mining Areas, Hevelock Europa, May end Hossoli, Scottish and Newcasile Breweries, Slock Conversion and In-vestment Trust. Finals: G. T. Asia (Stering) Fund. Great Western Resources, Pyke Hold-Elenderand Gold

existing stock. The loan notes, which will be unquoted, will carry an interest rates of half a point below the London Inter Bank Offerred Rate, redeemable every six months and running for several years. The agreed offer represents a 17 per cent increase over the close of business on Wednesday December 12 — the day hefore the suspension of trading, and a 37.5 per cent increase over the share price on November 1, 1984.

interim held ingh, Redic, a National Glass, Spay-Frank, Wressoe.

ALTHOUGH first-half profits at Pheenix Timber Group fell by f100,000 to £427,000, chairman Mr Dennis Cook regards the out-turn as satisfactory. The interim dividend is beld at 1.5p pet. The period suffere two dock strikes, restrictions on markets caused by the lower level of construction activity, high in-terest rates, and the further de-cline in the value of sterling, he explains.

explains.

at Phoenix

Timber but

He feels it unwise to forecast for the full year ending March 31, 1985, but says the downward movements in interest and mort-igage rates should help restore confidence. In 1983-84 the group made a profit of £936,000 (loss

made a profit of f936,000 (1055 f995,000) and paid a final divi-dend of 205p. After tax £69,000 (£19,0001 the net profit is £358,000 (£508,0001 for earnings of 12p (17p) per share. There are non-recurring charges of £227,000 net shown 65 extraordinary items. These cover the closure of the remaining operation in Wesi Yorkshire, which was incurring losses and was particularly affected by the miners' strike; and the severe downturn in timber frame construction fol-lowing adverse national pub-licity, which meant a cut back in these activities with conse-quential reorganisation costs, to avoid further iosses. avoid further losses.

FT Share Information The following securities have been added to the Share Information Service:

Information Service: Addison Communications (Sec-tion: Paper, Printing], Alida Heldings (Chemicals), CSX Cor-poration (Americans), E.R.I.C. (Energy Recovery Inv Corp) (Oil and Gas), Engelhard Cor-poration (Chemicals) Laser Lah Ltd (Electricals), New Kleinfon-tein Properties Ltd (South Africans), Wessanen (Konink-lijke) N.V. (Food, Groceries).

Kingsley heads for full market listing via £1.5m placing

BY WILLIAM DAWKINS

DEALINGS OPEN next Tuesday of 72p and gives it a market in the shares of Kingsley & capitalisation of £12.2m. Forester, a Manchester-based Kingsley is forecasting that textiles maoufacturer and taxable profits will rise from Capitalisation of 212.2m. Kingsley is forecasting that taxable profits will rise from £1.17m to £1.57m in the year to importer.

importer. Kingsley last month announced that it is coming to the full market via a reverse takcover of K. O. Boardman, a small garmen relailer and wholesaler. Board-man's shares were suspended in October pending the publication of its £7m takeover of Kingsley. Construction of the substance of the subs

of its £7m takeover of Kingsley. ci 9.5 Full details of the issue are published today. The group is being sponsored by stockbrokers The enlarged group is placing 3,064,516 new shares at 62p each to raise £1.5m, which compares

with an adjusted suspension price Montague Loeb! Stanley.

Ronson International goes into voluntary liquidation

CREDITORS OF Ronson Inter-national, the failed cigarette creditors in October 1984, but lighters and accessories group, was accepted by only 70 per cent bave agreed to the company of unsecured creditors and by going into voluntary liquidation the secured creditors and by going into voluntary liquidation the secured creditor. An accept-to end 2½ years of receivership, ance level of 75 per cent was Ronson International, headed needed. by Mr Jeffrey Port, acquired the Brilish interests of Ronson Pro-ducts from the receiver when the company failed in 1981, but Ronson International itself went Into receivership in July 1982. At Friday's meeting of credi-tors Mr Port offered to pay all Ronson ame, and they are un-creditors in full. A scheme of affected by the liquidation.

DAVEN		IDS
Highlights of audite	ed results for 1983 1983/84 52 weeks £000's	/84 1982/83 52 weeks £000*:
Turnover	35,487	34,013
Profit before interest	2,750	2,34
Interest Payable	389	219
Net Profit	2,361	2,120
Surplus on Disposal of Properties	73	63
Profit before Taxation	2,434	2,757

in second half. Surplus on property sales reverted to Dormal levels after 2 exceptional years.

- Beer volumes slightly down overall, but increased profits from Licensed Houses, Free Trade, Take-Home Trade and Contract
- Packaging. 4 Licensed House sites and 3 additional shops acquired plus 7 major refurbishments undertaken during year.
- te fuere

Financial Times Monday December 17, 1984 **RECENT ISSUES**

EQ	UITIE	S						
tesue price	Amount Paid up Lataat Ranuna.	1984	Stock	closing	1 от	1 NG	Cimet Confred Ciross	otan Antio
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FIXED INTEREST STOCKS

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"R	IGH	TS"	OFF	ERS		
lasue prica	Amount peid up	Latest Renunc. dato	High	Low	Stock	Cleaing price
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• • •

Renunciation date usually last day for dealing tree of stamp duty. 5 Figurea based on prospectos estimatas, d Dividend rate paid or payable on part of capital, cover based on dividend on full capital, g Assumed dividend and yield, u Forecast dividend cover based on prevnous year a seminga. F Dividend and yield based an prospectus or other official estimates for 1995. I Orwend and yield based on prospectus or other official estimates for 1995. G Gross, p Pence unless otherwise indicated. I tasked by way of capitalisation. S5 Reintroduced, 19 I sound to concertion with reorganisation merger or lake over. M Allotnen testers or felly-celd, 21 Introduction, 35 United Securites Markot. 5 Placema price. I Fource assumed, 17 Official London Listing Markot, § Placing price. T Figu 2 Dealt in under Rule 535(3).

PENDING DIVIDENDS

Dates when some of the more important company dividend Dates when some of the more important company divident statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announce-ments except where the forthcoming board meetings (indicated thus') have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column beaded. "Announcement last year."

Announcement las	L yoan.		•
Oato	Announce- ment last year	Gam	Announco- ment lest year
Allied Colloids fan 18	Interim 1.0	Johnson Firth	Final oli

A. Monk & Co., building and civil engineering contractor, suffered a fall in taxable profits from £1.14m to £649,000 in the six months to end-August 1984. Turnover amounted to £50m, against £52m, and the taxable result included interest receiv-

avle and other income of £447,000 (£553,000), Tax took £292,000 (£398,000). Earnings per share were 3.3p (6.8p). The intereim dividend ins unchanged

25m lower at £16.3m. The closure of the window The directors say it is too business has staunched the early to give any indication of serious cash losses in the group, the prospects for the current the directors state. They are year. now able to turn their full atten-tion to the remaining businesses. turned round from a £22,000 loss new unectors state, they are year. now able to turn their full atten-tion to the remaining businesses. The group's foundry businesses turned round from a £22,000 loss The steel business in Cardiff to a trading profit of £42,000, has been reorganised and is now while steel stockholding and trading profitably, although there processing produced a £1,000 is still room for improvement. profit t£186,000 loss).

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

Centex Corporation

(Incorporated with limited liability in the Stats of Nevada in the United States of America)

Issued and reserved for issue at Authorised 11 December, 1984* 25,000,000 Shares of Common Stock of US\$0.25 par value 23,162,413 *including 3,192,976 shares reserved for issue

The Council of The Stock Exchange has admitted to the Official List all the 23,162,413 Shares of Common Stock of Centex Corporation issued and reserved for issue.

Centex Corporation conducts its operations in three business segments: home building, general construction and cement.

Particulars relating to Centex Corporation are available in the Extel Statistical Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 31 December, 1984 from:

J. Williams cuts losses John Williams of Cardiff, the The foundry is in a very difficult John Williams of Cardin, the The foundry is in a very dimitule steel and foundry group, ladustry, which has continued to achieved a sharp reduction in decline. But the company has pre-tax losses from £1.6m to recovered some of the material £0.27m in the year to September \$30 1984. Turnover was some and is determined to improve its £5m lower at £16.3m.

Cazenove & Co. 12 Tokenhouse Yard London EC2R 7AN

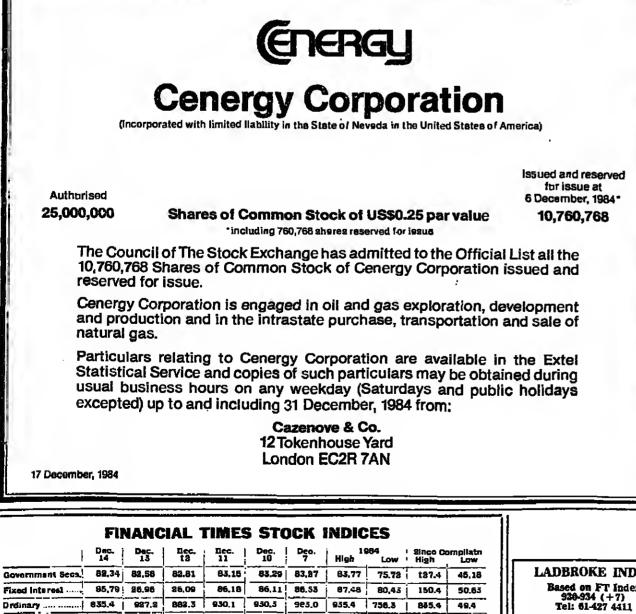
17 December, 1984

Gold Mines 504.0 517,5 531,6 529,8 632,3

FT-Act.All.Share.... 578,55 574,12 572,58 574.96 973.24

FT-SE100 ...

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.



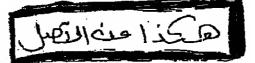
647.5 711,7 485,7

. 1204,6 1199,7 1190,7 1198,9 1197,9 1190,1 1204,8 988,9 1204 8 888,9

569.26 678.55 464.84 678.54 61.28

734.7 43.5

 Final dividend of 5.4 pence pe 9.0 for full year (1982/83 - 8. 2 years. 	r share (1982/83 -5.0p) making 4p) an increase of 93% over	Assoc Dariot June 11 Interim 1.25 Assoc Newsp Jen 12 Final 7.5 British Electric TractionDec 20 Interim 2.26 British LandDec 20 Interim 0.6 Centrovincial EstatesJan 17 Interim 3.0 Deily Mail & Gen TatJan 12 Final 22.5 Davy CorpsSan 20 Interim 1.1	Brown6cc 19 Final nil Kenning MotorJan 12 Final 4.0 MFt FuroitureJan 17 Interim 1.7 Magnet and SouthemsJan 17 Interim 2.0 Martin The Newsagems6cc 12 Final 3.72 Racel ElecsJan 17 Interim 0.73 *Scottish and
of Zimbab Grindla	we Limited ys Bank	*DistillereJan 20 Interim 4.5 DixoneJan 20 Interim 1.6 DowtyJan 20 Interim 1.1 English China CleysDec 16 Final 6.5 Fitch LovellJan 12 Interim 2.5 *Grand MorropolitanDec 20 Final 6.75 Ruinness (A.) Jan 17 Final 4.1 Hogg RobinsonJan 10 Interim 3.3 *IntssunDec 14 Interim 7.8	Newe BrowDec 17 Interim 1.73 Thom EMIJan 13 Interim 5.0 "Trident TVDec 18 Final 4.0 Trusthouse FortoJen 16 Finel 6.25 "Union 0 iscountJan 30 Final 23 "WestlendDec 17 Finel 6.25 "WhetseeDec 17 Finel 3.0 "Goard meeting Intimated. † Rights lesue eince made. ‡ Tex Iree. § Scrip Iseue eince made. 1 Forecest.
Zimbabw To all holders of Block We wish to remind hold all application forms to im Zimbabwe 12/20 year (ext the hands of their agents/1 before 31st December 1984 applications can be lodged Zimbabwe by that date. Those holders of block already responded to notic their Zimbabwean agents/1 to do so immediately, givir	ed Assets in Zimbabwe lers of blocked assets that vest in 4% government of ernal) bonds must be in bankers in Zimbabwe 4, to ensure that such 1 with the Reserve Bank of ed assets who have not ces in this respect from bankers are recommended ag details together with	01-244 for INTERN MARKET * Including W Sydney and * Updated to	the T ATIONAL REPORTS Vall St, Tokyo, d Hong Kong wice deally to aring Well St.
RENTALS every WEDNESDAY or SATURDAY To advertise phone: 01-248 5284 DIANE STEWARD	Council of T Tec (Incorporated in Issue of Redeemable Application has be permission to deal in Market. It is emphasise the Official List. Particulars of the Startistical Services Lim business hours on any of from: Gree Bill 36/3	he Stock Exchange. It is nat an invitation or purchase any securities hnology for Busine England under the Companies Acts 1948 1,250,000 7% Cumulative le Preference Shares of £1 underwritten by Greene & the made to the Council of The Stock the obove mentioned Preference Shares and that the obave mentianed secorities Preference Shares ore ovailable in the lited and copies of such particulars may weekday (Saturdays excepted) up to ond the House, 38 New Broad Street,	n to subscribe for SS pic to 1981, No 1720141) Convertible Bach at par Co. Exchange for the grant of s in the Unlisted Securities have not been admitted to stotistical services of Extel be obtained during normal
	 Final dividend of 5.4 pence pe 9.0 for full year (1982/83-8.2 years.) Davenports Brewery (Holdings) PL Barclay of Zimbab Grindlay p.I.c. Zin Standard Cha p.I.c. Zin Standard Cha Zimbabwe To all holders of Blocks We wish to remind hold all application forms to inv Zimbabwe 12/20 year (ext the hands of their agents/ before 31st December 1984 applications can be lodged Zimbabwe by that date. Those holders of blocks already responded to notic their Zimbabwean agents/ to do so immediately, givin market values of their asse RENTALS every WEDNESDAY or SATURDAY To advertise phone: 01-248 5284 	Description Browery (Holdings) PLC. Back Row, Birmingham B15 1NB. Barcelays Bank of Zimbabwe Limited Grindlays Bank p.I.c. Zimbabwe Standard Chartered Bank Zimbabwe Limited Data holders of Blocked Assets in Zimbabwe We wish to remind holders of blocked assets that all application forms to invest in 4% government of Zimbabwe 12/20 year (external) bonds must be in the hands of their agents/bankers in Zimbabwe before 31st December 1984, to ensure that such applications can be lodged with the Reserve Bank of Zimbabwe by that date. Those holders of blocked assets who have not already responded to notices in this respect from their Zimbabwean agents/bankers are recommended to do so immediately, giving details together with market values of their assets in Zimbabwe. The advertise Council of T MEDNESDAY OF SATURDAY To advertise phone: 01-248 5284 DIANE STEWARD	 Final dividend of 5.4 peace per share (1982/83 - 5.0p) making 9 years. Derequents Beneary (Holdings) PLC. Back Row, Binningham BJ 5 INR) Barclays Bank, of Zimbabwe Limited Grindlays Bank, p.L.c. Zimbabwe Standard Chartered Bank Zimbabwe Limited To all holders of Blocked Assets in Zimbabwe We wish to remind holders of blocked assets that application scatube logged with the Reserve Bank of Zimbabwe 12/20 year (external) bonds must be in the hands of their agents/bankers in Zimbabwe We wish to remind holders of blocked assets that applications can be lodged with the Reserve Bank of Zimbabwe 12/20 year (external) bonds must be in the hands of their agents/bankers in Zimbabwe Reserve Bank of Zimbabwe 12/20 year (external) bonds must be in the rands of their agents/bankers in Zimbabwe Reserve Bank of Zimbabwe 12/20 year (external) bonds must be in the zimbabwe and zents/bankers in Zimbabwe. Reserve Bank of Zimbabwe 12/20 year (external) bonds must be in the Zimbabwe 12/20 year (external) bonds must be in the Zimbabwe and zents/bankers in Zimbabwe. Reserve Bank of Zimbabwe angents/bankers are recommended to do so immediately giving details together with market values of their assets in Zimbabwe. Reserve Bank of Zimbabwe angents/bankers are recommended to do so immediately giving details together with market values of their assets in Zimbabwe. Reserve Bank of Zimbabwe angents/bankers are recommended to do so immediately giving details together with market values of the reference Shares or so consistent at the source of a solution of the sectomer of a solution for the solution of the source of a solution of the source of a solution of the source of a solution of the source of solution for solution of the source of the solution of the source of solution foreforence Shares of £1 underwritten born on ony weddy for the



<u>A reputation</u> built on experience

Monk

A. Monk & Company, p.I.c., PO. Box 45, mington, Chesture WA1 498, Tel 0925-01200

Lesser wins

£11m work

LESSER DESIGN AND BUILD.

LESSER DESIGN AND BUILD, Teddington, has won contracts totalling more than film. Among them is a development costing about f2m at the Swet-tenham Stud racing stables for the Vernon Organisation at Manton, Wilts. Other projects include an office block for STC at Greenwich, a hotet with a leisure complex for Shire Inns at Penrilh and another hotei for

Penrilh and another hotei for Aylesbury Brewery Co at Willen Lake where the leisure complex

The project is in conjunction with the Milton Keynes Develop-

ment Corporation.

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BUILDING CONTRACTS

£1bn hospital building plan

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

TAYLOR WOODROW AING have both been awarded hospital contracts last week nnder the Department of Health and Social Security's fibn-plus new hospital building programme for England cootracts under way. These include the £18m dis-

for England. for England. Taylor Woodrow Construction (Midiands) has won a £15.6m contract 10 build the 305-bed fourth phase of the Walsalt Dis-trict Gooeral Hospital for the West Midiands Regional Health Authority. John Laing's North West

Region Lang's North West Region has won a fl.fom contract to build a new ward block for etderly patients at the Queen Victoria Hospital in Morecaime, Lancashire, for the North Western Regional Health Authority Authority.

Laing is currently undertaking Redditch Hospital near Birming hospilal building work worth a total of £194m, with 45 hospital ham. Neither Taylor Woodrow nor

Laing have specialist hospital building divisions. The hospital cootracts are awarded in com-petitive tender, and the contractrict general hospital in Telford, Shropshire, scheduled for comtors' relevant regional visions

Shropshire, scheduled for com-piction in 1988 – the £17m St George's Hospital (n Tooting – and £16.9m Melrose District Hos-picat on the Scottish horders, both due for con)pletion in 1987; and a £10.5m hospital at Dor-chester due to be finished in compete for the work. The DHSS has started build-ing 47 major hospitals-costing more than £5m each-since 1979. On lop of this, the Department is also planning a further 140 new hospitals for England, cost

ing more than fim each, in a programme totalling more than fibn. Taylor Woodrow has just com-pteted new district general hos-pitals in Milton Keynes, North Oore the expenditure is approved reotrally, the contracta are awarded by the local bealth Tyneside, and Northallerion in Yorkshire. The company is also

currently huilding the new £17m authorities.

£18m batch for Howard

WILLETT, a Trafalgar House company, bas a £3.8m contract for the first phase of Norden Road Business Park in Maiden WILLETT, a Trafalgar House company, bas a £3.8m contract for the first phase of Norden Road Business Park in Maiden head which is being developed by Trafalgar House (Industrial) Developmeois. Work includes a Club, Bahraio, construction three-storeys of offices and a company manged by John production or ware-housing area which can be nsed as one com-plete facility or sub-divided into four. Completion is due in 12 months.

MILLER BUCKLEY CIVIL EN-GINEERING bas won a land reclamation contract worth over Sound County Council for phase 2 of the Ann Street East reclamation scheme at Widnes. in March, wo swimming pools and toothall development is pitcb complete with floodlights, Orders worth £3m have been Markets. A grandstand, roads and servires, won by ROSSER & RUSSELL, nearly £800,000 Work is expected to commence These include a £364,000 order hungalows for hefore Christmas. A road fly-over near Kuala Lumpor, Mala City, to provide beating, air coo- Cross, Reddilch.

sia, ls to be built by Mattra Howard Sdn Bhd under a 52.m contract. Work starts ahorly. Merseyside Passenger Transport Executive has awarded a 52.56m siege, locating booms, access bridge, terminal building and services at Woodside ferry ter-minal. Work starts nn site in January. Havant Borough Coun-tract for the supply and placing of 520,000 cu metres of dredged ballast at Hayling Island beach, to South Soasl Shipping Co to be carried oul in joint venture with John Howard. This contract extends over 1.2 metres of sea

LOVELL has won contracts totalling £1.6m. Largesi is for six industrial units on the former printing works site of Hazell Watson and Viney in Aylesbury. Worth £818.000 it will be started shortly and is to be completed to 27 weeks. The development is for Building Markets. A contract worth nearly £800,000 is to huild 38 hungalows for sale to elderly and retired people at Headless Cross, Redditch. extends over 1.2 metres of sca wall at Eastoke and work starts

Conditions improve in reinsurance market

BY JOHN MOORE, CITY CORRESPONDENT

ARE THE world's remsurers about 10 enjoy another boom? The signs are that conditions for nternational risks carirers who specialise in insuring other insurance groups are better now

INSURANCE

than forsome years. Mr Ron IMes, head of rein-surance broking at Alexander Howden, argues that direct insurance rates are rising in the U.S. insurance market-which accounts for about half of the world's insurance premiums of \$466.2bn (£391,8bn) - because reinsurance capacity is shrinking. At the same time rates are

Mr lles reckons that increases of 20 per cent and more are being quoted on a range of classes of insurance business, such as general liability, motor, property, casuality and workers' compensation. Hesuggests that London, whose professional re-insurers carry about \$7.5bn in

ENDS.

was not sufficient to change the adverse underwriting experi-ence of some practitioners. calling moratoriums on the re-newal of business or the accept-ance of new business to try to adverse underwriting experi-enre of some practitioners. Hardest hit were: The captive insurance gronps,

the in-house insurance companies of non-insurance in-terests. These companies, the subsidlaries of glant industrial concerns such as Phillips Petroleum and Gulf Oil, have had a difficull time in their offsbore bases in Bermuda, Io an effort to diversify their portfolios they have taken on poor quality re-insurance husiness inadequately

rated; The fringe market in London. dominaled by rein-grance pools and agency networks. Again an indiscriminalory approach to underwriting by the practi-tioners who have been seeking volume increases in their husi-ners has led to prove underwrite ness has led to poor underwriting results;

hased. • So-called "innocent capacity," tional capacity to a direct writ-

surers bave attempted to come up with new products in an effort lo expand their premium re-establish some discipline in hase. There is not enough statistical information on some the ratings of reinsurance husiof these new classes of business such as political risk reinsur Mr lles says the underwriting trends in reinsuranre have led to a reassessment throughout

ance He says a lot of the pricing the market of the sort of portin oew classes of reinsurance folios established by some practitioners and the rates husiness bas been an "enire-preneurial guess at what the rate should be. If it goes wrong charged. "A lot of the causes of the losses we are having in reinsurood you bave not got the premium base the market sud-

anre are because we bave got into areas which we have not denly puls back." Reinsurers, for the last few We are oow talking of getting into areas which we understand years, bave been specialising in more exotic risks which have produced variable and erratic less and frankly that worries results. Not only have the ome involved in areas such He says reinsurers should as polyitical risks but they have been aggressively involved io the "overdue" market. This keep in mind the simple coocepis on which reinsurance is "Reinsurance is an involves providing reinsurance extension of direct insurance. Its intection is to give addiprotection for losurance claims which have already been notified th direct insurers.

These securities having been sold this announcement appears as a maller of record only.



SEK

AB SVENSK EXPORTKREDIT

(SWEDISH EXPORT CREDIT CORPORATION)

(Incorporated in the Kingdom of Sweden with limited liability)

U.S.\$100,000,000

12³/₄ per cent Notes due 1991

with 100,000 Warrants to subscribe U.S.\$100,000,000 12¾ per cent Notes due 1991

Combined issue price 103,725%

Bankers Trust International Limited

Merrill Lynch Capital Markets

Union Bank of Switzerland (Securities) Limited

Swiss Bank Corporation International Limited

Deutsche Bank Aktiengesellschaft

Morgan Guaranty Ltd

PKbanken

Daiwa Europe Limited

Enskilda Securities Skandinaviska Enskilda Limited Morgan Stanley International

Svenska Handelsbanken Group

Götabanken



 $\mathbf{23}$

NOVEMBER 1984

entre entre entre

premiums each year, is gaining. Some large U.S. accounts are ance. In an effort to establish heing offered in London as a number of U.S. insurers and reinsurers are cutting back or insurance groups or subsidiaries of mithematical accounts are account of the second sec withdrawing from certain classes of business in the wake of their disastrus results.

Forf the last two years each renewal season in London brought signs that the reiosurance cycle had turned and rates ance Corporation of Ireland, were firming. Yet the recovery part of Allied Irish Banks, are

TODAY Winter Sugplomentery Estimates. Perliamsni greug IRoom 15, 6 gm), Motion on the Industriel Training Lavy Jaint Statutory Inatruments Commit-(Construction Board) Order. Dabote toe (Room 4, 4.15 pm). on EEC documenta on transport WEDNESOAY mseguros.

 TODAY

 Semanons: Privals mombars' problem in the privals mombars' problem in the privals mombars' problem in the prival of the prival on EEC occument on transport mseauros. Lorde: Brhish Roilways Order Con-firmetisen Bill, consideration on Seport. Third Seadings of the Bankrugicy (Scotland) Bill and the Femily Low (Scotland) Bill Locel Government (Interim Provisiona) Act 1984 (Aopointed Oay) Order 1985, Motion Isr aggrovel. Elections (Notthem Irelond) Bill, Socond Roading. Appro-greation (No 3) [Northern Ireland) Order 1984, Motion for approval. Osngarbus Vesaols Bill, Second Sealect Committees: Education, Science and the Arts-Subject: Espenditum/Scruliny cossion. Wit-messes: Sir Koth Josesh, Education Social Social Science, Subject: Espenditum/Scruliny cossion. Wit-messes: Sir Koth Josesh, Education Social Joing, Witnesses: Moo officials (Room 16, 4 45 pm). Procedure-Subject: Public Bill Pro-cedure. Witnesse: The Study of

TOMORROW Commons: Estimates Dey: Clasu IV. Vote 5 (Industrial euppert, Department of Energy)-apprograte report will be shown on Otdot Paper es rolevent. House will be asked to agrea the Crvit and Defence votes on occount and

COMOANY METODAY Jenan Alasta Tabak. 1, Carlotte Souare, EBinburgh 4, Josk. 1, Carlotte Souare, Lucas Inda, Mctropole Hotti, Sirmingham, 12 00 Manganare Brown 114 are Bronze Nidgs, 1, Love Lane. EC. 1200 Volton, Groat Eastern Hotel. Liverpool Breet, EC 11.30 Dorton Villers Triamph, 1. Love Lake, EC. 11.00 BOARD MEETINGS-Fmahs. Asia (Sterling) : Western Resources w Nidos Neu Glass Reinaven Browery Callyns Califying Davis (Codiroy) Hampton Gold Mng Areas Mayend Katholi Stolish and Newcestie Brows Slock Conversion and my Tat

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BOARD MEETINGS-Cheming Crustsiate Fixedia Castors and Wheels Pact Prt Visinies Metakrait Userning alskin Tin Dasse (While Dasse (While Internet) Conton and Asid Inv Ts2 Manabed Szewerv Merston Thompson and Evershed Olva TOMORROW COMPJ.NY MEETINGS-regiment. 11, Devanshure Square, EC. Funditivest, 11, Devolutive Summary to 12.00 New Court Trust, New Court SI Swillook Long EC 2.45 Gridish Cities ins Tst Graal Estern Ho'wi Linerrood Sired, EC. 12.00 Stritish National Trust IR1-185, West Group Street Glasgow 12.00 Group Street Glasgow 12.00 Stritish Street Glasgow 12.00 Stritish Street Glasgow 12.00 Stritish Street Glasgow 12.00 Stritish Street Street Street Road. W 12 OD Australia the Tst. Mermald House, Bundle Dock, EC, 10.30

of existing insurance companies have taken oo wbolly inappropriate business This has led to a contraction

This week in Parliament

me greatly.

in capacity. Groups, like the London operation of the Insurwith

ing company on a cheaper basis Mr fles forecasts there will be lhan it would be if lbe direct a lack of reinsurance capacity insurer were lo provide more capital. "It is designed to take oul for the primary insurers, parti-cularly on the main type of the peaks of losses of the direct

reinsurance contract, propor-tional ireaty. This wil compet insurer. The margins for reinhem lo retaio more of their surers have gone and have not own business or to seek reinsurance on a risks by risk basis rather than lay off entire port been there for some lime even investment income and both direct insurera and reinfolios.

Manulecturers Federation (Soom S, 4 15 gm). Private Bill Committee-Derimoor Commons (Soom 5, 10 30 am). Unogoacd Bills-Alizenadre Park and Palace (Room 9, 4 gm). THUBSOAY Commons: Motion to Isis's note of Seview by Sir George Zaker. Motion an Northern Ireland (Emérgency Pro-visions) Act 1978 (Continuance) 1No 2(Lorde: Consolidated Fund Zaill, ali steges. Artist Raiways Order Con-firmation Bill, Third Seasing. Motions (Larde: Consolidated Fund Zaill, ali steges. Artist Raiways Order Con-firmation Bill, Third Seasing. Motions 10 approval on the Merchant Shipping [Liner Conferences] (Condition for Secongniton) Regulations 1984; Mer-cheni Shipping (Liner Conforences) (Mandetoly Provisiona) Segulations 1854; Companies (Sharo Premium Actoant) Regulations: end Infastinal Training Lavy (Construction Board) Drider 1984, Motiona 107 approval on Histr Otsmissits (Increase of Comgenisation) Limit Drifer 1984 and History Sick Pay Up Sating Order 1984; EmiDAT Commens: House will reas for Christi Jaint Statutory Inatroments Commit-toe (Room 4. 4.15 pm). WEDNESOAY Commons: Motion for the Christmas edgaurmani. Protesdings an the Consolidated Fund Bill. Lords: Short debate sn Perliamentary role at Nouse of Larda. Short debate on White Peger on Film Policy. Select Committees: Scotush Ahairs---Subject: Impact of ailgon ervotisouon an Scottinh Lowline's Airports policy. Witnesse: Oepurtment of Tionsport (Boom 19, 10 30 am). Oofonce--Subject: Oofonce commit-mants and resources: Internetional and Faragn Ottice officials (Room 15, 10.45 am). Trenoport--Subject: Financing of public transport services: Witnesses: London Joint Ceb Tiede and Or 0. Quermby [Boom 17, 11 sm]. Treasary and Crul Sarvice Sub-Committee--Subject: Financial and economic eonsequences of UK mamber-shig of EEC. Witnesses: Building Emgloyars Fadaretion: Arnish Footwaar

FRIDAY Commens: House will rea for Christ mes odjournment unril Wednosday, January 9 1985.

Copenhagen, Denmark

DM 100,000,000 7%% Deutsche Mark Bearer Bonds of 1984/1991

- Private Placement -

(ssue Price: 100% - Interest: 714%) p.a., payable annually in arrears on December 15 - Redemption: December 15, 1991 at par - Denomination: DM 1,000 and DM 10,000 · Security: Negative Pledge Clause

> COMMERZBANK ANTIE: CLSELLSCHAFT

BARING BROTHERS & CO., LIMITED

CREDIT LYONNAIS

ORION ROYAL BANK LY-91ED

COPENHAGEN HANDELSBANK A/S

CHEMICAL BANK INTERNATIONAL UNITED HAMBROS BANK UMUTED SOCIETE GENERALE DE BANQUE S.A.

SWISS BANK CORPORATION INTERNATIONAL LIMITED

PRIVATBANKEN A/S

These Bonds having been sold, this announcement appears as a matter of record only. The Gillette Company

Gillette Capital Corporation Boston, Massachusetts

DM 125,000,000

7% Bearer Bonds of 1984/1991

irrevocably and unconditionally guaranteed by

The Gillette Company

Boston, Massachusetts

Berliner Handelsund Frankfurter Bank

Dresdner Bank Aktiengesellschaft Morgan Stanley International

December 17, 1984

Esses Water 3: DC Perp Bob 11,0C. 40C Pro DB 20C. SEC Perp Bob 2: DC 3: DC Dros DB 20C. SEC Perp DD 2: DC 3: DC 2: DC 3: DC 3: DC 3: DC 3: DC 2: DC 3: DC 3: DC 3: DC 3: DC 3: DC Da 1998:58 3: DC TCC Db 1997-199 3: DC 7: DC 3: DC 1002.5 1992:02 Db 1997-03 4: DC 100: DS 1992:02 Sec. 10:: pC Db 1002.4 98 SLPC Festilion ons Ger In 4: 4:0 Gisar Universal Stores 10.5D. A 10.5D Mailtibarton 3: SC Japan Assets Tr: 0.05B M and G American Recovery Fd 0 S3D New Coart Ts: 10.1250 Phaser 3: DC Babaci 10 Suppi 0: Sc Mines Mataysia 13Sen FIDAY DECEMBER 21 New Issue FRIDAY DECEMBER 21

danaviah Finance Flis Rate Serial Nis 1993 5632 24 Saain Kingdom ofi 12pc Ln 1988 6pc Tern Group 075p

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Nach Ints: DIVIDEND & INTEREST GAYMENTS-Bance Estir Sante E Com Ge Laboa Fito Rate Nts 1990 SS3 S9 British Bornico Petrol Sp Dentsolv 9::ptLa 1981-9144.pc Dravian Consolidates Tai 0.9p Fakisa Mines SGS Maintosiong Lemores Fito Rate Nts 1984 (53.06)

SATURDAY DECEMBER 22 DIVIDIND & INTEREST PAYMENTS-Abildien TH 3450 EPCC 6507 Nan Cum Rec PI 3.250. 7 Sec Non Cum Rec PI 3.750. 7 TSPC No Cum Rid PI 38750 Gievrs Group to

The following is a record of the principal business and financial engagements during the week. The board meetings are mainly for the purpose of coosidering dividends and official indications are not always svailable whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable. Citicorp D'seas Fin Gtd Fito Rete Suburd Cap Nta 10.9.98 5300.17 CramDhon 3.50 English end Inthil Tel 29 Fright Refnelling 1.10 Glynwred Inthil 3.250 hk. Fito Rate Sabord Marine With966 6301.75 NBE Fin Gto Fito Rate Serial Nts 1087 4521.08 EDARD MEETINGS-Finals: Finals: Final C Allison Find C Allison Final C Allison Wattern Belocion Western Selocion Williamson Gastorian Tos Egastoriano Law Life Assaranco Soc Reod Exectoive Russell Bros IPaddingtoni Topp Ests

BOARD MEETINGS-

WEEK'S FINANCIAL DIARY

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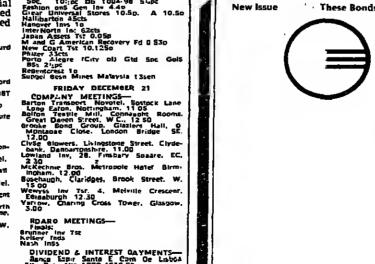
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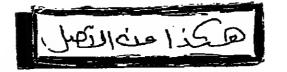
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 <td មើនបើកកនិសពី**៤មិន «និនេនដីក៏តំផ**ត់ពីដក់នៃពីដឹងចិត្តិអ្នកក្តុំពិទ័ត្តទំនឹមតែដឹងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំង ፟ፙ፝ጚ፝ቒ፟፟፟ቖፚዹጜ፝ዹኇ፟ኇፚ፟ዸ፝ፚ፟ጜዹፚጜ፟፟፟፟፟፟፟፟፟፟፟፟፟ጟኯፚፚ፟ጜኯ፝ዾጜ፟ኯፚጜ፟ዺፙዸ፟ዸ፟ፙዸዸ፟ዸ፟ጟ፟ዾቜዸዸ፝ጟ፞ጘ፟ኯዸዄ፝ጟ፟ጞጜኇቜጟዄ፝ዀዾጟጚጜጜፙዾዾጚዹቜቘቘፚፙዾዾጚ ፟ቜጟ፟ኇ፝፝፞፝゠゠ጜ፝゠ٷዿ፟፟፝ጜ፟፟፟፟፟ኯ፟ፙጜፚ፝ጰ፝ኯ፝ጟ፟ጟ፝ዸ፝ዸ፝ዾ፟ዹፙፚዸ፝፟፟፟ዾጞ፟ዸ፝ዹፚ፟ፙጜ፟ፚፙፙዾ፝ዾፙዸ፟ዾዿ፝ዾፙዾዾዾቜቘፚፙፙፚፙፙፙፙፙፙፙፙፙፙፙዾ ፟ፙጟ፟ኇ፝ዹኯቚጟፙዿጜ፟ኯ፟፟ኯ፟ጟጞ፟ዸ፝ዸ፝ዸ፝ዹፙፚዸ፟፟፟፟ዾጞዸ፟ጟጟ፟ጜ፟ፚጟ፟፟፟፟፟ፚፙፙፙዸ፝ዾቘጟፙ፼ዾቘጟፙዸ፟ዾጟቘዿዾ፟ዾቜቘፚፙፙጜፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙፙ DysoPt DynAm 2688848888822228833 ដែលដំរះ ក្លុងស្ថិន ទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំន ស្រុកដំរះ ក្លុងស្ថិន ទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំង ស្រុកដំរះ ក្លុងស្ថិន ទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំង ស្រុកដំរាំងទំនាំងទាំងទំនំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទំនាំងទាំង ិសិន ១៣ភ្លេងស្ថិនដែលមួយស្ថិន និងស្ថិន និងស្ថិន និងស្ថិន និងស្ថិន និងស្ថិន និងស្ថិន និងស្ថិន និងស្ថិន និងស្ថិន ន ស្ថិន ភ្លេងស្ថិន និងស្ថិន និងស 181₂ 225 84 1712 สมก็สังหมุ่มหลังสุดรีวิส์อ้ 12 8 1 2 4 1 2 2 1 2 2 3 4 2 1 1 1 9688488888899558944 ^ដាត់ទំរើចំងាំនិតខេងក៏ដំដើមម័លនឹងកើតតែដំនឹងខេងកែកាំបន់នាំអ្នក សម័ត្តវ័ល៍ថ្មី អន្លិនិស្ថិតអំពីតំនាំតំនាំនំនឹងទំនឹង Асской Алский Алский Алекси А កម្មដាក់អាមានមួយស្លងដែលខ្លាំងដែលខ្លាំងដែលខ្លាំងដែលខ្លាំងអាមានអន្តរដែលនិង ខ្លាំងអាមានក្លាំងអាមានជាតិនេះដែលនិងអ្នកនិងនេះនេះអាមានក្លាំងអាមានក្លា 94 214 L-L-L p-50 58 3 p-50 58 5 p-50 ঽ৾৻ঽ৾৾য়য়৾ৼৼ৾৾য়৾৾য়৾৾ড়৾ঢ়৾৾য়৾৾য়৾৾য়৾৾৾ঢ়৾৾৾য়৾৾য়৾৾য়৾৾য়৾৾য়৾৾য়৾৾ড়৾য়৾৾ঀ৴ঽড়৾য়৾৾য়৾ঢ়৾ড়৾য়৾য়৾৾য়৾ড়৾য়৾য়৾৾য়৾ড়৾য়৾য়৾৾য়৾ড়৾য়৾য়৾৾য়৾ড়৾ 5334221812378344 EGG System Edging and Social S ភងលមិនក្នុងមើលនីមិននឹងនៅក៏ដំលាកដឹងក្នុងចិនក្លាំងចំនោះក្នុងខ្លាំងនៅ_{ក្នុ}ងដានកំនុំជាមិននេះមើលនិកនិងកំនាំនំឃុំ + + +++ +++++ ኇጜ፟ጜ፝ኯፚኇ፟ቜ፟ቜቜቜቜዸኇ፝ቒ፝ፚቒጜ፝ኇ፝ጟጞዄዄ፝ኇ፝ቘጜዸዄዸ፝ዸ፟ዸ፟ኇቜቜቔ፟ፙኇዾቚ፟ቜ፞ቚ፟ኇቔ፟ቚዄ፟ቘቔፚቔቜ፝ቑቒ፝ቒ፟ቔዾፚፚዸ፝ቒ፟ኇ፟፟ቜጟ፝ጚኇኇፚ፟ኇ፟ዸ፝ጟቔፚፚፚፚፚ ኇጜ፟ጜ፝ኯፚኇ፟ቜ፟ቜቜቜዾኇቒ፝ፚቒጜ፝ኇ፝ጟጞዄዄ፝ቒ፝ቚቘጜዸዄዸ፝ዸ፟ጟቘቜቘ፟ቒኇዾቚ፟ቜ፞ቚ፟ኇቔቘዄቑቔቒቔዾፚፚዸ፝ቒ፟ቔ፟፟፟ቜቜጟ፝ጚጜኇቒፚፚጟቒፚጟፚፚፚፚ ፙጞ፞፠ዾፚቔቒዸ፟ቝ፟ቚ፟ዸቝ፝ዸቒፚ፟ጚኯ፝፟፟፟፟፟፟፟፟ቚ፟ዀዄ፟ጞ፟ዾቑ፝፟፞፞፞፞ፚዸ፝ጟኯ፝ዸ፝ቒ፝ቌቜቔ፝ቒ፟ኯፙዄ፝፠ዸ፝ቔ፟ዾ፟ቒ፟፟፟፟ዾ፟ዾፚ<u>ጞ፟ዸ፟፟፟ቒ፟ዸፙ፝ኇ፟ፙፚ፝ጚቒ</u>ዾፚጟ፞ዾ፟፟፟፟፟ቒቘፚጚጚኯ፝ **ኯ**፟ጚ፟፟፟፟ዀ፟፝ዸፚቔ፟፟፟፟፟ዸዾዸቔፚ፝ቘ፟፟ዀዸ፝ቚ፝ኯዾ፝ጜ፝ፚፙ፝፟ኇዸዸ፟ዸ፟ዸዾዾዾ፟ዾ፟ዾፚዾፚ፝ጜ፟ፚቘዾ፝ፚዾዸ፟ቔፚ፝ኯ፟ቘ፝ፚፚዸ፝ዾፚዾዾዾዾፚዾዾዾዾዾፚፚዾዾዾዾፚፚፚዾፚ ~ នឹង រះសង់ក៏ទំមុនន័ងទំពើឆ្នាំ១អន្តរទ័រដែលទំពាន់ទំនាំងនៅនេះទេ ១៩ដែទិន៥ខែអន់ងឺដែលនិងសង់ដែលនៃទាំងទំនាំនៃក៏នាំផងនេះសង់អន -22 BACC Barner Bachal Barner - Bachal Better - Ba ួងកំពុកនធវ័ម៌នានីដីន៥ខែមេស៊ីទីកទឹកកក្រវិននើកទាំងដើមកីទឹកនាំតឹតនេះអ៊ីទីតទាំងនៅមើលកម្មវិភិក្ខុជ adre a construction of the second sec ងតិតិអ៊ីតទីមនិមិនទីមនិតិនិតនេទីភ្លើនដឹកនិតិនិតនិតិនទីនេះទីទំនឹកតែនឹកនឹទននៃទី ឧកនិតនិភ័រនៃ รี่สมัย - ชรีสะเรจสัสรริส์สัสร์รัฐรีสะใหญ่สีสสุล ชิวมีอสชีล์ชิพสัชส์สลัสร์ส์สัตร์ส์ชั ยัยรยังกลับกลัสสี่สรรมสลังวัจหาสัตว์หลายสิรรร์สถารีข้อสรรมสุริสรรรรษฐกิจ Risconstruction of the second **୷**ୖୢୖ୶ଌଡ଼ୖଌୄ୲ଽୄୖଌୄୖୡୄୄ୕ଽୄୡୖ୶ୡୄଌୄୡୄୖ୶୷ଽଢ଼ୄୖ୴୷୷ୠ୵ୡୄୖୄୠୄୖଽୄଌୄଡ଼ୄୄଌୄୄୄ *ចំត្រខ្មែងដីដូច គឺចង់គឺទីក្រង់ធ្វីត្រឹងត្រង់តិតិត ស្តីតិធន្លង់តំពាំតំតតតំតែតភេ*នទីទី **ង**ដុំកំពង់ ឆេងីនូវ៥១ភ្នែងខែងក្តីក៏ដើម្បីដើម្បីដើម្បីដែលក្នុងភ្លេងខ្លាំ ខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្លាំងខ្ល ្រតិនេះទីទីផ្តីទីខ្លះដឹង ១៩ ទូលីនិក រាំ២ ។ និងនិក ។ និត ២០ ៩ ភូន ២ ៩ ៥ ២ ។ +2 + + - + + + - + + + - + + % - % - % - % + 4 - 7 + 4 + 4 ធីអំពីនក្ខភាព សិក្ខភាពភាពឆ្នាំនេះកាលពីលើន។ មនានីពុក។ - 4 1.92 8.5 € 21 |-|-| s1.50 4.7 7 756 pt 250 4.3 94 1592 12. 13 160 85 10 145 134 8 5659 pt 477 5 pt 477 5 pt 477 5 pt 477 5 pt 4278 80 14 pt 4278 80 14 pt 450 83 7 ភូលីឆ្លាំង 3 ភូមិទទុង 2 ភូមិ 2812 84 915 171 1915 872 76 71 580 2742 9 24 6 75 25 55 55 45 55 ភិពនាវី១៨ភ្លឺស្លីស្លានទំន - 4 - 4 - 312 - 4 + 12 Continued on Page

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices. December 14

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WORLD STOCK MARKETS

OVER-THE-COUNTER Nasdaq national market, closing prices prices, December 14	CANADA	AUSTRIA	SWITZERLAND	AUSTRALIA
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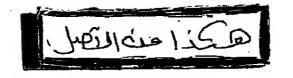
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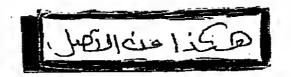
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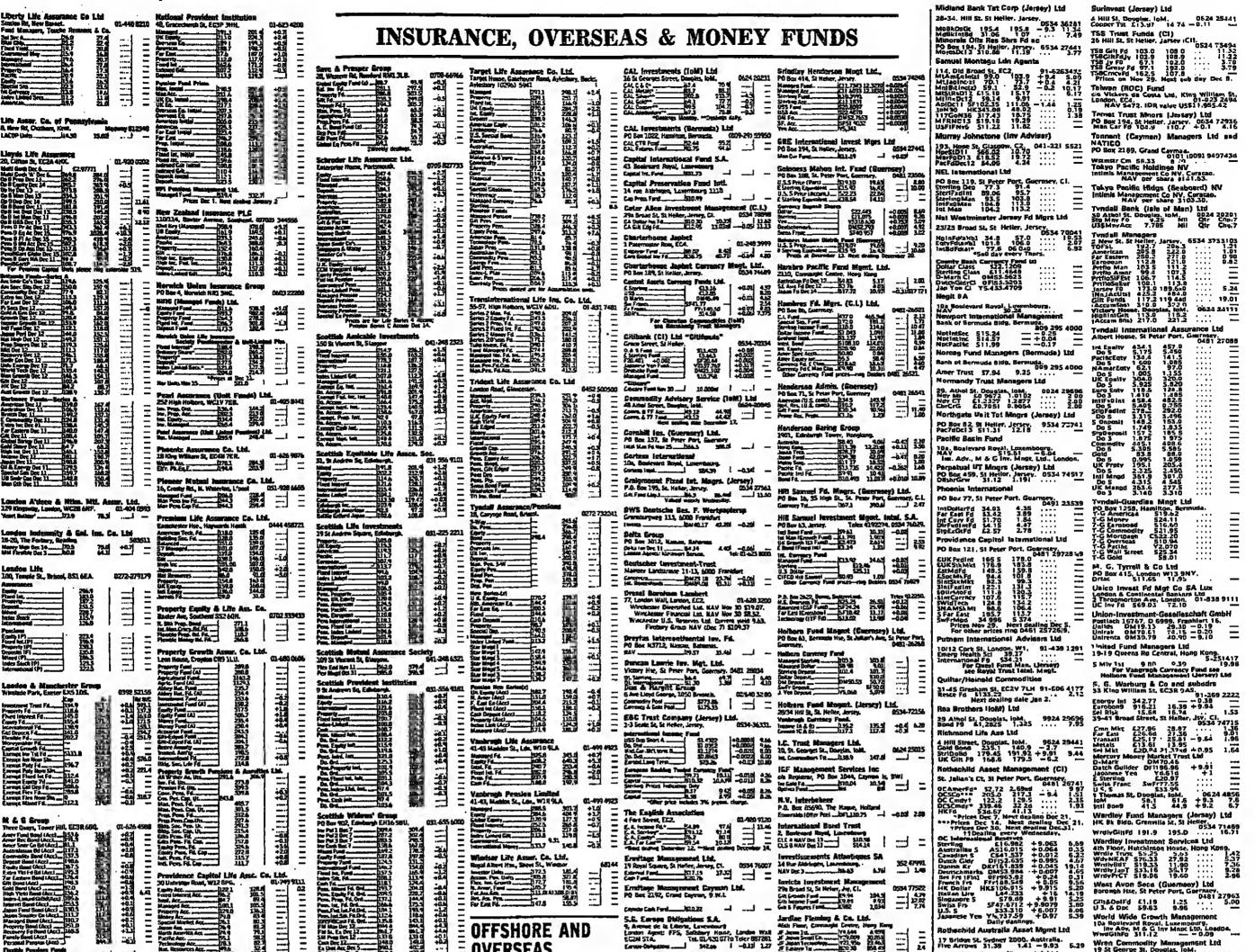
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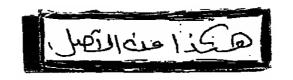
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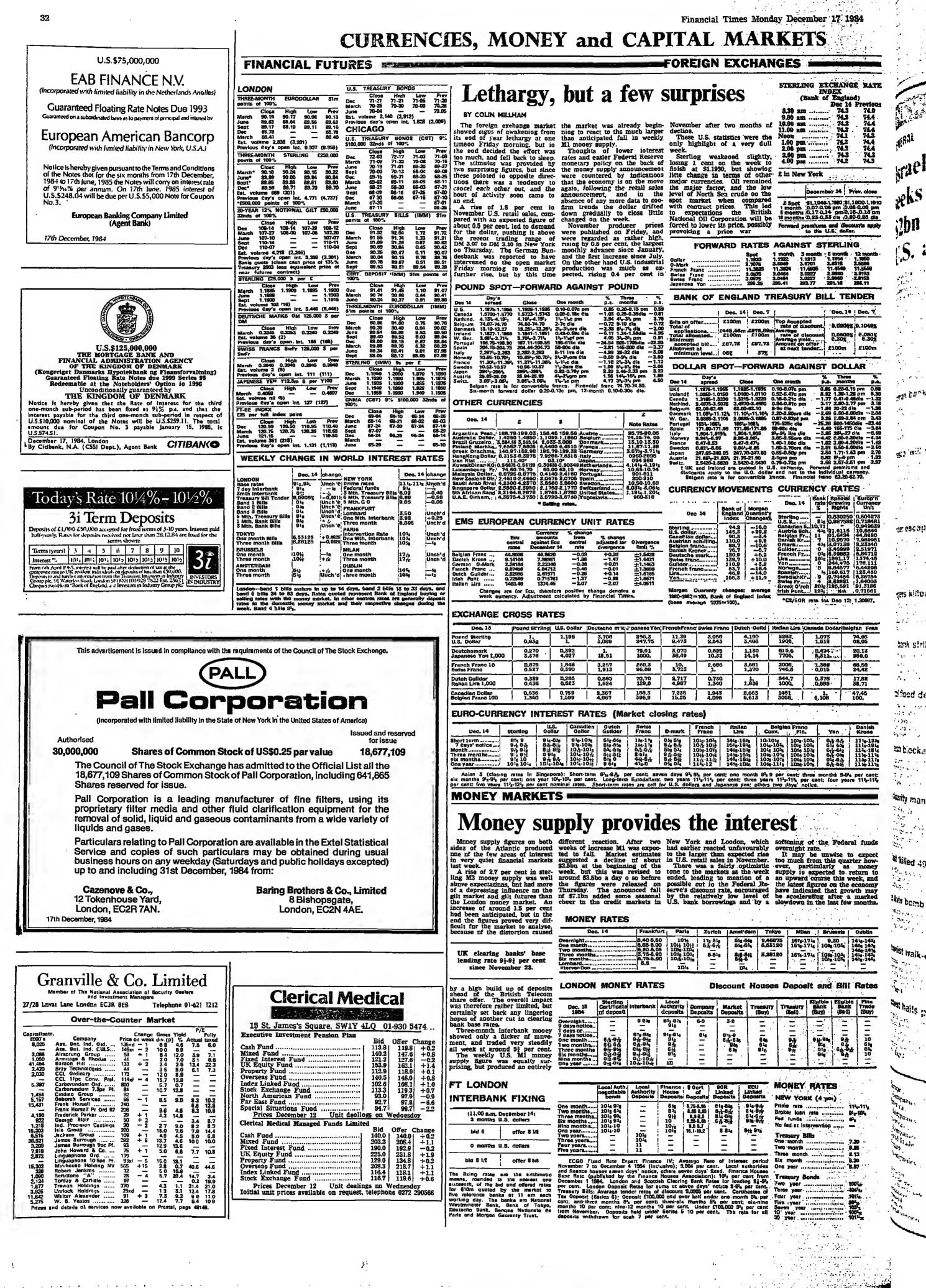
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